SCHEDULE A

FINAL ANNUAL BUDGET AND SUPPORTING DOCUMENTATION OF MADIBENG LOCAL MUNICIPALITY

2017/18 TO 2019/20

FINAL ANNUAL BUDGET OF

MADIBENG LOCAL MUNICIPALITY

NW 372

2017/18 TO 2019/20

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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Abbreviations and Acronyms

AMR	Automated Meter Reading
ASGISA	Accelerated and Shared Growth Initiative
BPC	Budget Planning Committee
CBD	Central Business District
CFO	Chief Financial Officer
MM	Municipal Manager
CPI	Consumer Price Index
CRRF	Capital Replacement Reserve Fund
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DWA	Department of Water Affairs
EE	Employment Equity
EEDSM	Energy Efficiency Demand Side Management
FBS	Free basic services
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross domestic product
GFS	Government Financial Statistics
GRAP	General Recognised Accounting Practice
HR	Human Resources
HSRC	Human Science Research Council
IDP	Integrated Development Plan
IT	Information Technology
Kℓ	kilolitre
Km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
KWh	kilowatt
ℓ	Litre
LED	Local Economic Development
MEC	Member of the Executive Committee
MFMA	Municipal Financial Management Act Programme
MIG	Municipal Infrastructure Grant
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
OHS	Occupational Health and Safety
OP	Operational Plan
PBO	Public Benefit Organisations
PHC	Provincial Health Care
PMS	Performance Management System
PPE	Property Plant and Equipment
PPP	Public Private Partnership
PTIS	Public Transport Infrastructure System
RG	Restructuring Grant
RSC	Regional Services Council
SALGA	South African Local Government Association
SAPS	South African Police Service
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Executive Mayor's Report

THE 2017/2018 MEDIUM TERM REVENUE EXPENDITURE FRAMEWORK (MTREF) BUDGET AND 2017-2021 INTEGRATED DEVELOPMENT PLAN POLICY STATEMENT PRECSENTED BY HER WORSHIP-CLR JOSTINA MANTINA MOTHIBE DURING THE COUNCIL MEETING HELD 26 MAY 2017.

Honourable Speaker

Single Whip of council, Chairperson of the Municipal Public Accounts Committee, Members of Mayoral Committee

Honoured Guests, Segosi se se teng, Honourable Councillors, Church leaders present, Leaders from Civil Organisations present, Leaders from various Political Parties, Accounting Officer and your administration team

All protocol observed

Mmusa-Kgotla, the May month has been very hard and stressing period for most politicians and caring civilians including progressive forces from all walks of life. We have experienced a full might of a dark force rearing its head committed to subjugate the achievements made in the past over 20 years of our freedom and democracy. We have seen fundamental principles enshrined in chapter two (2) of the Constitution of the Republic of South Africa being trampled over by those people who continue to rape, maim and murder in a heinous way the vulnerable members of our society. In broad view of daylight, we have observed with dismay, the rights of all people in our country, and the affirmation of the democratic values of human dignity, equality and freedom being trampled. Our sisters, brothers, children mercilessly killed.

Compatriots, allow me to request a brief moment of silence in memory of all those who fell in the hands of barbarians who continue to threaten our peace and prosperity as a nation. We must mobilise against such acts of barbarism lest we stand a chance of losing all our good memories engulfing them in atrocious deeds of inhumanity.

Amen….

Honourable Speaker it gives me pleasure to present a completely new 2017/2018 Medium Term Revenue and Expenditure Frame-work (METREF) budget policy statement together with 2017-2021 Integrated Development Plan (IDP) both owned by this collective of 2016 administration. Today- (26 May 2017) marks 267 days of your assumption to leadership position as councillors, and we have been operating with the development plan and budget of the predecessor council administration of 2011-2016.

Honourable Speaker, today I have the pleasure to present to you and before this collective, our own budget policy, crafted by us, informed by unique challenges that confront the current politics, social and economic dynamics, and it is for this reason that we confidently must take ownership and implement all programmes of this budget and IDP without hesitation.

The challenges of the current struggle for radical economic and social transformation, including our unique planning model anchored around **Rebranding Repositioning and Renewal (RRR)** which is a strategic philosophical developmental model, facilitates implementation of 2030 vision termed **National Development Plan (NDP).**

Honourable Speaker, for that I will urge all my colleagues to be part of making history today, and remain in council without making threats to distance oneself from participation during this historical moment of budget adoption, because such an action will indicate the lack of commitment and show of timidity by politicians who only came to represent own peculiar interest forgetting and ignoring the guanine mandate given precisely to represent plight of poor communities and unemployed youth.

"GARE SE CHECHELENG MORAGO",

Mmusa-khotla…Go ya ka kitso yame e e potlana,baagi ba-Madibeng batlhopile dikgatlamela-masisisi e seng dishashe.

Rather let us build our own legacy together.

Honourable members, we have crafted this strategic budget policy statement together, as such, we are compelled to take ownership without hesitation nor doubt, and even if it calls for defending it against antagonistic personalities and prophets of the doom who will do everything in their might to drag us down and celebrate every moment when hard times surface. It is our product we must advocate and adopt.

This meeting takes place at the height of a mobilised and renewed energy which is in display of the national government, provincial governments, government departments, government owed companies and various leaders' all determined to take steps against the slow pace of social and economic transformation. We need to take advantage of the existing impelling force so that our communities are able to derive expected benefits. It is the period in our history which dictates to all progressive forces to take stock of the extent to which developmental programmes have made desired changes towards the plight of the South Africa citizens, and it is during this political period, that our Council and entire municipality should assess and locate itself in the broader developmental opportunities whilst aggressively and purposefully leaning towards real change and real community empowerment.

Ladies and gentlemen, another emphasise is the need to ensure real change, and to bravely confront the resilient challenges that confront our constituencies and those that seek to deter us from moving with desired speed and agility in building a society free from poverty, unemployment and inequality. It is true that policies in place are such that we can imprint tangibly, and deal with questions of inequality,

unemployment and poverty in a much broader and practical manner, but in the event such policies exist to deter our progress, we must not fear to adapt them either through adjustment or complete replacement.

Honourable Speaker, on the 31 March 2017, in my draft budget policy statement, I recommitted our municipality towards the call of 2017 being declared the year of the struggle hero-Tata Oliver Reginald Tambo, and we have noted his contribution in the struggle for freedom and democracy. In doing so, we have committed ourselves to the following principles of his leadership and that;

- **we must humble ourselves before our people,**
- **we must embrace principles of equality,**
- **we must promote unity among our people and ensure social cohesion,**
- **we must jealously guard against detractors and agents of destruction,**
- **we must generously invest in our young generation and locate them at the centre of economic transformation,**
- **we must propagate for the implementation of all tenets of the "Freedom Charter".**

THESE ARE THE IDEALS THAT KEPT THIS HERO MOTIVATED AND ALIVE.

The honourable President of the Republic of South Africa-Comrade Jacob Gedlehlekisa Zuma, during the 2017 state of the nation address held on 9 February, said about Comrade OR Tambo**;**

"THIS SELFLESS PATRIOT DEDICATED HIS ADULT LIFE TO A TIRELESS PURSUIT OF THE LIBERATION OF OUR COUNTRY AND ITS PEOPLE.HE LEFT A LASTING LEGACY FOR ALL SOUTH AFRICANS, AND NOT ONLY FOR HIS ORGANISATION,THE ANC"

As for us, we need to remain inspired at all times so that we are not caught forgetting our call to lead our together towards the envisioned destination constituted with prosperity, equality, sharing, unity and social cohesion

Colleagues, it was during planning phases of the IDP and budget were we agreed that, despite our tide and meagre budget resources, were going to be shared amongst our people using the villages, townships and small dorpies (VTSD) model of allocation.

Motsamaisa-khotla, since the budget consultation process is closing up, allow me to share some experiences with regards to how communities expressed their views or perceived ideas regarding the draft 2017/2018 budget. In the same vein, whilst sharing practical experiences, similarly, we also need to evaluate ourselves whether we were able to encapsulate every principled matter which we agreed on, and whether such principles enticed our communities.

Honourable speaker, these are our expressed experiences regarding the process during 2017/2018 budget public consultation:

- Generally our communities realised that our capital allocation is extremely meagre, this reality prompted questions why is the budget not growing when population keeps growing.
- The capturing of some figures created unnecessary questions
- Wards not included in the current budget, fought our team and could not present the budget especially at wards 40 and 14.
- Despite our operational budget prepared within legislated salary percentage of not more 30%, in total, the allocation of 15% is within the requirement still our communities feel it is way too high against, and that we must work towards upping capital allocation.

The question is, what we can draw from these assertions, is there anything we can learn so that we adjust for future operation to accommodate these expressed views;

Motswana o kile are,

"MOLAPO O TLATSWA KE MOLATSWANA"

Motswana a boa gape are;

"LETLHAKU LE LE SHA LE AGELELWA MO GO LA BOGOLOGOLO".

Our communities must continue to sharpen our skills, and through their ingenious inputs and lessons that we learn through conscious interactions, as a result, through such, we must always reflect our ability to adjust, implement and do better- develop better documents, and more realistic budgets reflective of more allocation towards capital-infrastructure programmes.

Honourable Speaker, ladies and gentlemen, let me challenge my fellow politicians and officials of our municipality, that we need to find better ways to reflect views and aspirations of our communities, imprint in our documents ideas of civil society organisations and interested parties, because in doing so, that will be confirmation towards the notion of us being a listening government, also attesting to the fact that, ours is a developmental local government which is informed by the 2016 policy manifesto dictate that says;

"TOGETHER ADVANCING PEOPLE'S POWER IN EVERY COMMUNITY".

Compatriots,

Therefore, we are constitutionally obliged to implement the above policy posture in our planning, because it remains what the people of Madibeng committed to and what they view as a legitimate and relevant government statement that will propel this administration until 2021when a new administration is ushered in.

Colleagues, highlights of this 2017/2018 budget are highly informed by legislations and regulations developed as frameworks which are a basis for good governance, efficient and effective service delivery. When we tabled draft budget and adopted consultation process plan, we have confirmed and satisfied

ourselves that, all requisite laws have been adhered to. Such a political and administrative ability resulted all communities accepting the proposed budget.

Compatriots;

I need to affirm that, the wealth of experience gathered during the budget public consultation meetings, at which we were able to learn lessons which must continue to inspire us on how to handle similar programmes in the future, because learning brings wisdom, improvement and prosperity for our communities.

Seno se diragala ka gonne Motswana o kile are,

"THUTO GA E GOLELWE".

Compatriots;

During the state of the province address delivered on 24 February 2017, the Premier of Bokoni Bophirima-motlotlegi Supra Obakeng Ramoeletsi Mahumapelo said;

"VISIONARY LEADERSHIP IS THE ABILITY TO USE LESSONS OF THE PAST TO ACT IN THE PRESENT SUCH THAT THERE IS BROAD CONVERGENCE OF THOUGHT AND ACTION IN DETERMIMUNG FUTURE HISTORY".

Therefore, as we continue to learn from our people, learning from government institutions including civil society organisations, we become politically relevant and our developmental initiatives inevitably allow and recognise the centrality of our community both in planning and in the execution phases, including in monitoring and continuous evaluation. It is through these fundamental principles

Hence we remain a "**Community lead and community driven government**", and by doing so, we are leading together with our communities.

Honourable Speaker, again, it is on this basis that, this budget (2017/2018) remains credible, and it is also a practical budget because it is informed by material conditions that continue to dictate various socio-economic courses of action.

Colleagues;

Accordingly, the combined allocation forecast for 2017/2018 is R2, 593 billion which comprise of - R2, 306 billion operating budget and R287 million capital allocation. This allocation shows some growth difference in both operational and capital appropriation compared to the previous years of 2016/2017 budget. The growth also shows some increase to outer years-2018/2019-2010/2020 respectively.

Honourable Speaker, our total capital outer year budget is R301, 005 million, R324, 486 million and R357, 935 million respectively.

Compatriots, in dealing with finer details of the budget, especially questions that seek clarification, availed documents are detailed and contains every little information to assist this collective to effectively transact and ultimately resolve.

Allow me to concur with those community members who said that, **"this budget alone cannot take us very far"**, because Madibeng has grown and the cake will always shrink if its quantity and size is not enlarged. In this regard I want to challenge all of us by mentioning the fact that, our task to build a firm revenue base cannot be postponed any further. We are a high capacity municipality, and it is for that reason, that all of us without exception, must fold sleeves and take the revenue enhancement initiatives to the next step. Also, i am humbled that the special Council meeting held 17 May 2017, endorsed the Premier Ten by Ten points plan, of which point six (6) states that, "We must run campaigns on payment of rates and taxes", and directly speak to our resolute to pursue revenue and cost containment strategies

Honourable Speaker, in addition, I am reliably informed about initiatives by administration of a monthly meeting of the Revenue Enhancement Committee with all departments charged to contribute towards growing our revenue.

Compatriots;

In dealing with service delivery backlogs, we need to think out of the box and explore every opportunity available including programmes announced by our provincial and national governments. Through the initiatives provided by inter-governmental relations and cooperative government, we need to engage in the following developmental programmes:

- Exploit opportunities in the agriculture and agro-processing value chain. In this regard we must coordinate agriculture programmes both as formal and informal engagement. We need to develop skills among the youth with interest in agriculture and farming thereby, ensure transformation takes place at Wagpos Hoer-Skool, so that that school becomes a the hub for future successful farmers and agriculturalists.
- Grow Madibeng as a tourist destination. Through Agriculture, Culture and Tourism, we must work very hard towards reclaiming our position as one of the best tourist destinations in South Africa through the use of natural endowments and beauty provided by the Hartebeespoortdam. The administration must develop programmes with the view to tap in the R 245 million allocation from 2017/2018 Tourism budget of the North West.

In her 2017/2018 budget presentation, the MEC Mohono said,

"There is a dire need for the tourism sector to transform meaningfully and politicians are entrusted with the duty to ensure that this happens".

Similarly, MEC for Finance, Economy and Enterprise Development, Wendy Nelson, during her 2017/2018 budget statement, announced a whopping allocation of R1, 4 billion towards Rural, Environment and Agricultural development and R 2, 3 billion respectively for ACT initiatives.

Mmmusa-kgotla, it is for this that the following must urgently happen;

- We need to investigate possibilities to create a deputy Chief Financial Officer position in the organogram, the incumbent will focus on revenue enhancement and credit controls. This position will become the driving force towards building a finically viable and financially credible institution capable to tap in financial opportunities such as the one above.
- Our spatial planning and strategies must contribute towards a well thought of and organised growth and development. It has to be this collective agreeing on the developmental direction of our town and should be properly informed not done haphazardly or as a result of accidental development. In doing, our economic strategies must remain with the task to advice in this regard.
- Unlocking the potential of SMMEs and cooperatives is one critical programme for taking Rebranding Repositioning and Renewal (RRR) initiatives to the next level. The ward based business chambers must benefit and contribute towards radical economic transformation in communities through VTSD model of development. We are calling upon the administration to effectively implement the 30% towards emerging business in every project, as such our procurement policies must reflect such so that our economic transformation finds itself in line with laws.
- Colleagues is this not the right time to consider having our own development instrument, tasked to ensure marketing, positioning, advising and advancing our strategic developmental vision? The administration must peruse and advise us, tell whether a development agency could not be an effective instrument to complement what we envisage towards a more financially viable municipality. We are aware about some state owned entities that contribute immensely in the growth of economy thus impact positively towards social and infrastructure development.

Colleagues

The MEC for Finance, Economy and Enterprise Development, honourable Wendy Nelson, during the budget vote said' **"As the Province, we agree with President Jacob Zuma that radical socio economic transformation represents, fundamental change in the structure,systems,institutions and patterns of ownernership,management and control of the economy in favour of all South Africans, especially the poor, the majority of whom are Africans and female, as defined by the governing party, which makes policy for our democratic government".**

Honourable Speaker, in this regard, we need to, review our role and relationship with local mines especially on the question of the above fundamental policy declaration. We have raised our past frustrations with mines in and around our area of jurisdiction, and we have openly declared that their social commitments

remain inadequate, therefore, there is a need to ensure proper policy alignment with the intention to make mines effectively join us as we traverse our journey for real change.

Given the above, I challenge this augurs house to consider review of the name "**Mining Forum**" which defines our relation with mines in our area, and propose a change to "**Mining and Development Forum**". It is my view, that, such a structural name adjustment, carries more responsibility and consciously reminds mining house about our joint constitutional obligated function to continue a journey that ensure real partnership through equal responsibility.

Colleques, we must remain relevant to our course for change, and our relevance will be highly determined by our resilience to turn all our weaknesses and opportunities to benefit the call for change.

Compatriots, ladies and gentlemen I humbly present the annual budget for **2017/2018 Medium Term Revenue and Expenditure Framework (MTREF) and 2017-2021 five (5) year Integrated Development Plan(IDP)** for your consideration.

Honourable Speaker, through these key strategic policy programmes, I hope;

- That our collective efforts to create communities free from under-development will receive required expression,
- That inadequate infrastructure development and provision will be something of the past,
- that we will be able to contribute positively towards the alteration in the patterns of economic ownership,
- That we will correct skewed patterns of settlement through well informed spatial planning and management,
- That our youth and aspiring entrepreneurs will benefits though the VTSD allocation of resources.

We will be doing and implementing all these programmes, being mindful of the reality that; **"ROME WAS NOT BUILD IN ONE DAY".**

Our efforts towards development and improvement for the living conditions of our people must and will always be endless, still we must not give in, instead our commitment must be as resilient as ever.

Compatriots, in my conclusion, I wish to take this opportunity, to send words of condolence to the family of the late Kgosi Bob Mogale, Wa Bapo ba Mogale. May his soul find everlasting peace.

"MODIMO O NE A FILE, MME O BOETSE O TSERE'. A LEINA LA GAGWE LE RORISIWE.

I thank you all.

1.2 Council Resolutions (A.0164)

1. That cognisance be taken:

    1.1. of the contents of the report;

    1.2. **ANNEXURE A**, the 2017/2018 Budget book;

    1.3. **ANNEXURE B**, the 2017/2018 tariffs; and

    1.4. **ANNEXURE C**, the 2017/2018 Budget related policies.

    1.5. That NERSA did not approve the 1.8 % tariff increase for household electricity.

    1.6. Of the following provincial Treasury inputs:

        1.6.1. That interest on debtors must not be included in the cash flow budget

        1.6.2. That contracted services must be reduced

        1.6.3. That repayment of PIC loan must be budgeted for

    1.7 of the public comments from the 2017/2018 Budget Ward Level public participation exercise.

2. That Council approves the final budget for the 2017/18 Medium Term Revenue & Expenditure Framework (MTREF), as contained in '**ANNEXURE A**' to the report, as amended, for implementation 01 July 2017.

3. That the following budget related policies be approved with the 2017/18 Medium Term Revenue & Expenditure Framework (MTREF):

    3.1. Budget Policy (no amendments).
    3.2. Revised Tariff Setting Policy and By- Law.
    3.3. Revised Credit Control and Debt Collection Policy and By-Law.
    3.4. Revised Indigent Household Subsidy Policy.
    3.5. Revised Bad Debts Write-Off Policy.
    3.6. Revised Property Rates Policy & By-Law.
    3.7. Revised Deposit Policy.

4. That the final schedule of Proposed Tariffs - **ANNEXURE B** to the report and presented as the supporting document of the 2017/18 Medium Term Revenue & Expenditure Framework (MTREF) be approved for implementation with effect from 01 July 2017.

5. That Bapong and Moddersprui must be included on the CAPEX for Cluster Roads

6. That the Medium Term Revenue and Expenditure Framework (MTREF) for the period 2017/18 to 2019/20 be submitted to the National and Provincial Treasuries as required by the Municipal Finance Management Act, 2003 (Act number 56 of 2003).

1.3 Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. The 2017/18 Budget focussed on saving measures, reprioritising of projects.

National Treasury's MFMA Circulars No. 51, 54, 55, 58, 59, 66, 67, 70,72,74,75,78,79,85 and 86 were used to guide the compilation of the 2017/18 MTREF.

National Treasury has set out the requirements for funding the budget and producing a credible budget. Attention was given to Section 18(1) of the MFMA, which states that an annual budget may only be funded from:

- Realistically anticipated revenues to be collected;
- Cash-backed accumulated funds from previous years" surpluses not
- committed for other purposes; and
- Borrowed funds, but only for the capital budget referred to in section 17(2).

Achievement of this requirement in totality effectively means that a Council has „balanced" its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

The main challenges experienced during the compilation of the 2017/18 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, electricity, roads and community infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water and electricity (due to tariff increases from water suppliers and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- Wage increases for municipal employees that continue to exceed consumer inflation, as well as the need to fill critical vacancies.
- GDP growth rate is forecasted to increase by 1.3 per cent in 2017 and to improve moderately over the medium term with to 2 per cent and 2.2 per cent in 2018 and 2019 respectively.
- The unemployment rate was 26.5 per cent in the fourth quarter of 2016.

- The Macro-Economic Performance and Projections such as headline inflation forecast. The inflation forecast is estimated to be as follows:

Fiscal Year	2015/16	2016/17	2017/18	2018/19	2019/20
	Actual	Estimate	Forecast		
CPI Inflation	4.6%	6.4%	6.4%	5.7%	5.6%

The following budget principles and guidelines directly informed the compilation of the 2016/17 to 2018/2017 MTREF:

- The South African Local Government Bargaining Council entered into a three-year *Salary and Wage Collective Agreement* for the period 01 July 2015 to 30 June 2018. The preparation of the 2017/18 MTREF constitutes implementation of the last year of the agreement which municipalities must implement as follows:

    - *2017/18 Financial Year – average CPI (Feb 2016 – Jan 2017) + 1 per cent*

    The previous years were:

    - *2015/16 Financial Year – 7 per cent*
    - *2016/17 Financial Year – average CPI (Feb 2015 – Jan 2016) + 1 per cent*

- Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance.

- This budget constitutes the proposed financial plan for the next 3 years, it impacts on the community as a whole and it is extremely important to consult the community with a view to accept joint ownership and joint responsibility. All wards within Madibeng are to be consulted for their participation in the IDP stakeholder's consultation forums.

- The 2017/18 budget will pay particular attention to reducing line items that are not critical to service delivery to reinforce cost containment. Municipality has started to implement the cost containment measures on consultancy fees, travel and related costs, advertising, catering, events costs and accommodation.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2017/18 Medium-term Revenue and Expenditure Framework:

Table 1: Consolidated Overview of the 2017/2018 - 2019/2020 Budget

Description	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Operating Revenue	1 594 000	1 563 983	1 688 185	1 808 864	1 930 809
Operating Expenditure	1 582 851	1 561 520	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)	**11 149**	**2 463**	**(604 969)**	**(527 737)**	**(466 229)**
Capital Expenditure	255 211	258 232	301 005	324 486	357 935
TOTAL BUDGET	**266 360**	**260 695**	**(303 964)**	**(203 251)**	**(108 294)**

The proposed budget of Madibeng Local municipality for the 2017/18 financial year totals R 2.594 billion, comprising of R 2.293 billion Operating Expenditure and R301 million for Capital expenditure.

The Operating Revenue Budget has grown by R 94.1 million or 5% to R 1.688 billion when compared to the 2016/17 Approved Budget and increased by R 124.2 million or 7% when compared to the 2016/17 Adjustment Budget. The Operating Revenue is slightly increasing over the Medium Term Period. For the two outer years, Operating Revenue Budget will grow by 14% to R1.808 billion and by 19% to R1.930 billion respectively.

The Operating Expenditure Budget has grown by R 710.3 million or 31% to R 2.293 billion when compared the 2016/17 Approved Budget and increased by R 731.6 million or 32% when compared to the 2016/17 Adjustment Budget. For the two outer years, Operating Expenditure Budget will grow by 33% to R 2.336 billion and by 35% to R 2.397 billion respectively.

The Capital Expenditure Budget has grown by R 45.7 million to R 301 million when compared with the 2016/17 Approved Capital Budget. For the two outer years, Capital Budget is appropriated at R 324.4 million and R 357.9 million respectively.

1.4 Operating Revenue Framework

For Madibeng Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The proposed tariff increases from various sector departments were also considered.

- Eskom-bulk tariff increase of 2.2 per cent;
- NERSA approval on municipal electricity tariffs of 0.31 per cent;
- Rand-Water tariff increase and;
- City of Tshwane Tariff increase.

The proposed main average tariff increases are as follows:

Table 2: Proposed Tariff Increase Percentage

Description	Approved Previous Year 2015/16	Approved Current Year 2016/17	MTREF		
			Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Property rates	0,0%	0,0%	0%	5,70%	5.6%
Electricity	12,2%	7,6%	0,31%	5,70%	5.6%
Water	13,0%	6,6%	6,4%	5,70%	5.6%
Sewerage	13,0%	6,6%	6,4%	5,70%	5.6%
Refuse Removal	4,8%	6,6%	6,4%	5,70%	5.6%
Surcharges	4,8%	6,6%	6,4%	5,70%	5.6%
Other services	4,8%	6,6%	6,4%	5,70%	5.6%

In the efforts to promote local economic development, to ensure affordable tariffs to the consumers, the recommendation to Council is to keep the 2016/17 property rates tariffs unchanged. This implies that the municipality will not increase the property rates tariffs for the 2017/18 financial year and the two outer years will increase in line with the inflation forecast. National Treasury also continues to encourage municipalities to keep increases in rates, tariffs and other charges at levels that reflect an appropriate balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality.

Table 3: Summary of Operating Revenue by Revenue Source

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	193 599	312 010	292 796	294 576	294 489	294 489	196 502	303 530	321 438	340 082
Service charges - electricity revenue	2	358 590	395 926	444 993	445 000	424 416	425 825	278 634	472 396	500 108	528 047
Service charges - water revenue	2	80 876	117 260	128 800	147 500	148 000	144 798	97 278	150 378	159 945	168 676
Service charges - sanitation revenue	2	22 986	30 703	30 525	35 000	34 987	33 590	24 075	37 583	39 532	41 476
Service charges - refuse revenue	2	30 079	30 273	31 443	30 000	29 911	26 579	20 872	32 553	33 481	35 399
Rental of facilities and equipment		583	610	1 015	1 755	1 755	1 755	865	1 270	1 345	1 423
Interest earned - external investments		3 442	3 750	7 702	7 600	7 600	7 600	3 569	5 500	5 825	6 162
Interest earned - outstanding debtors		44 418	64 768	60 939	70 000	70 000	70 000	54 694	85 000	90 000	95 000
Fines		2 469	1 561	2 723	530	530	530	(64)	2 000	2 013	2 025
Licences and permits		4 555	5 438	5 923	3 400	3 400	3 400	–	4 000	4 118	4 241
Agency services		8 964	9 606	10 274	6 000	6 000	6 000	–	9 000	9 236	9 482
Transfers recognised - operational		310 910	369 770	442 428	515 319	515 319	515 319	376 510	571 733	627 800	683 960
Other revenue	2	16 254	15 194	13 186	37 320	16 456	16 456	8 995	13 242	14 023	14 837
Gains on disposal of PPE		763	–	2 213	–	–	–	–	–	–	–
Total Revenue		1 078 487	1 356 869	1 474 959	1 594 000	1 552 863	1 546 341	1 061 929	1 688 185	1 808 864	1 930 809

The average collection rate for the past eight months billing against the receipts is 68.9%. Measures are being put in place to improve revenue collection as for the past two month collection was above 75% therefore our provision for doubtful debts is 25%. The 2017/18 Operating Revenue projections take in to consideration the past eight month's performance and other revenue items had to be reduced on the basis of poor performance.

Table 4: Summary of Operating Revenue by Municipal Vote including Capital Grants

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 04 - Corporate And Support Services		33	26	24	–	–	–	–	–	–
Vote 05 - Budget And Treasury Office		558 104	573 429	799 253	405 471	405 384	405 384	995 693	1 079 632	1 180 880
Vote 06 - Infrastructure And Technical Services		495 733	578 321	681 660	1 031 363	990 843	984 322	655 453	693 867	731 602
Vote 07 - Community Services		32 195	32 193	33 033	141 237	140 937	140 937	39 443	40 823	43 219
Vote 08 - Human Settlement		2 388	2 411	2 703	3 443	3 443	3 443	2 514	2 662	2 817
Vote 09 - Economic Dev,tourism & Agric		209 475	410 210	234 506	257 456	287 819	287 819	289 711	309 615	323 083
Vote 10 - Public Safety		19 923	17 749	20 612	10 241	10 011	10 011	6 375	6 751	7 143
Total Revenue by Vote	2	1 317 849	1 614 338	1 771 791	1 849 211	1 838 437	1 831 915	1 989 190	2 133 350	2 288 744

TRANSFERS AND GRANTS ALLOCATION

Revenue from grant funding is set out in Division of Revenue Act (DORA) and the Provincial Gazette. The total transfers and grants allocation to the municipality is R872.7 million in the 2017/18 financial year. The allocation has increased by R 106.9 million or 12% from the 2016/17 adjusted transfers and grants allocation. The allocation for 2018/19 and 2019/20 amount to R 954.2 million and R 1041.8 respectively.

Table 5: Total transfers and grants allocation

Description	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Equitable share	506 149	506 149	567 442	625 845	681 745
Financial Management Grant	1 625	1 625	1 700	1 955	2 215
Expanded Public Works Programme	1 545	1 545	2 591	–	–
Library Grant	–	1 300	–	–	–
Municipal Infrastructure Grant	242 907	242 907	287 005	304 486	322 935
Integrated National Electrification	12 304	12 304	14 000	22 000	35 000
Total Grants & Subsidies	**764 530**	**765 830**	**872 738**	**954 286**	**1 041 895**

- **Operating transfers and grants**

The total operating transfers and grants for the 2017/18 financial year amount to R 571.7 million, R 627.8 million and R 683.9 million for the 2018/19 and 2019/20 financial years.

Table 6: Operational transfers and grants allocation

Description	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Equitable share	506 149	506 149	567 442	625 845	681 745
Financial Management Grant	1 625	1 625	1 700	1 955	2 215
Expanded Public Works Programme	1 545	1 545	2 591	–	–
Library Grant	–	1 300	–	–	–
Operational Grant	**509 319**	**510 619**	**571 733**	**627 800**	**683 960**

- **Transfers and Grant Allocations in Kind**

The total grant allocation in kind for the 2017/18 amount to R 196.7 million. The allocation for the 2017/18 financial year has decreased by R79.6 million or by 40% from the 2016/17 financial year allocation. The allocation for the two outer year's amount to R 245.2 million and R 285 million.

Table 7: Transfers and grants allocation in kind

Description	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Eskom grant	63 757	63 757	86 729	59 271	70 000
Municipal Systems Improvement Grant	–	–	–	761	–
Regional Bulk infrastructure Grant	187 591	187 591	50 000	60 000	60 000
Water Services Infrastructure Grant	25 000	25 000	60 000	125 175	155 000
Total Transfer & Grant Allocation in Kind	**276 348**	**276 348**	**196 729**	**245 207**	**285 000**

Even though the municipality would not be the implementing agent or fully responsible for implementation, it is recommended that the progress should be monitored and be reported accordingly. The allocation will be transferred directly to:

- Eskom;
- Department of Cooperative Governance and;
- Department of Water Affairs

The Infrastructure and Technical Services Department will liaise with the implementing agents from time to time to monitor the progress and provide feedback thereof.

1.5 Operating Expenditure Framework

The municipality's expenditure framework for the 2017/18 budget and MTREF is informed by the following:

- GDP growth rate is forecasted to increase by 1.3 per cent in 2017 and to improve moderately over the medium term with to 2 per cent and 2.2 per cent in 2018 and 2019 respectively.
- The unemployment rate was 26.5 per cent in the fourth quarter of 2016.
- The Macro-Economic Performance and Projections such as headline inflation forecast. The inflation forecast is estimated to be as follows:

Fiscal Year	2015/16	2016/17	2017/18	2018/19	2019/20
	Actual	Estimate		Forecast	
CPI Inflation	4.6%	6.4%	6.4%	5.7%	5.6%

- The South African Local Government Bargaining Council entered into a three-year *Salary and Wage Collective Agreement* for the period 01 July 2015 to 30 June 2018. The

preparation of the 2017/18 MTREF constitutes implementation of the last year of the agreement which municipalities must implement as follows:

- *2017/18 Financial Year – average CPI (Feb 2016 – Jan 2017) + 1 per cent*

The previous years were:

- *2015/16 Financial Year – 7 per cent*
- *2016/17 Financial Year – average CPI (Feb 2015 – Jan 2016) + 1 per cent*

- Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance.

The following table is a high level summary of the 2017/18 budget and MTREF (classified per main type of operating expenditure):

Table 8: Summary of Operating Expenditure by Classification

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure By Type											
Employee related costs	2	292 524	324 766	358 844	370 680	370 680	370 680	251 044	380 852	405 123	428 620
Remuneration of councillors		23 887	22 406	23 727	29 000	26 421	26 421	16 774	27 000	28 593	30 251
Debt impairment	3	78 388	85 326	228 753	201 000	201 000	201 000	(4 743)	270 000	285 000	300 000
Depreciation & asset impairment	2	602 560	720 685	581 126	87 370	87 370	87 370	30	604 762	557 403	530 152
Finance charges		88 336	101 124	115 680	10 000	–	–	74 317	100 000	107 655	108 419
Bulk purchases	2	419 186	482 036	515 693	515 000	512 000	512 000	343 609	549 800	581 900	613 100
Other materials	8	53 090	99 626	115 829	80 943	77 062	77 062	63 014	83 940	89 221	94 396
Contracted services		128 906	110 978	129 060	146 250	145 389	145 389	137 891	145 400	148 320	151 190
Transfers and grants		5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204
Other expenditure	4, 5	154 041	342 785	194 093	117 608	121 599	121 599	82 424	121 401	122 797	129 706
Loss on disposal of PPE		263	11 400	132 128							
Total Expenditure		1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	964 381	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)		(768 088)	(957 586)	(942 584)	11 149	1 343	(5 178)	97 548	(604 969)	(527 737)	(466 229)
Transfers recognised - capital		239 362	257 470	296 832	255 211	285 574	285 574	163 228	301 005	324 486	357 935
Contributed assets											
Surplus/(Deficit)		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	(303 964)	(203 251)	(108 294)

Material variances 2016/17 and 2017/18 financial years:

- **Employee related cost increased by 3%**
  - Salaries increased by 3% only instead of 7.4% due to the SMT resolution to cap overtime to only 40hrs.
- **Remuneration of councillors increased by 2%**
  - Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance.

- **Provision for doubtful debts increased by 26%**
  - For the 2017/2018 financial year this amount equates to R 270 million and escalates to R 300 million by 2019/20. **While this expenditure is considered to be a non-cash flow item**, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

- **Depreciation increased by 86%**
  - Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years**. While this expenditure is also considered to be a non-cash flow item**.

- **Repairs and maintenance increased by 8%**
  - During the compilation of the 2017/18 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the municipality's infrastructure and historic deferred maintenance. As part of the 2017/18 MTREF this strategic imperative remains a priority as can be seen by the budget appropriations over the MTREF. The total allocation for 2017/18 equates to R 83.9million.

- **Interest : External Borrowing increased by 100%**
  - Finance charges make up 4 per cent (R100 million) of operating expenditure excluding annual redemption for 2017/18 and increase to R107, 6 million by 2018/19. As previously noted, the municipality has reached its prudential limits for borrowing.

- **Bulk purchases increased by 7%**
  - Bulk purchases are directly informed by the purchase of water and Electricity from the City of Tshwane, Eskom and Rand Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

- **Contracted service increased by 0%**
  - After engagement with provincial treasury it was advised that the municipality should reduce on contracted services

- **Indigent house hold subsidy remains the same**
  - The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the municipality's Indigent Policy. The target is to register 30 000 or more indigent households during the 2017/18 financial year, a process reviewed annually. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in MBRR A10 (Basic Service Delivery Measurement).The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

- **General expenses remains the same 0%**
  - Other expenditure comprises of various line items relating to the daily operations of the municipality. Growth has been limited to 6.4 per cent for 2017/18.

1.6 CAPITAL EXPENDITURE

Section 18 and 19 of the MFMA were taken in to consideration regarding the funding of capital project. That spending on Capital Budget to be financed from grants and other external mechanisms would takes place after the funds have been received.

Table 9 on below detailed the funding sources for Capital Budget over the medium term period.

Table 9 Detailed Capital Budget per Funding Sources

PROJECT DESCRIPTION	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Internal funding	–	2 621	–	–	–
MIG	242 907	242 907	287 005	304 486	322 935
INEP	12 304	12 304	14 000	22 000	35 000
Provincial Grant	–	400	–	–	–
TOTAL FINANCING	**255 211**	**258 232**	**301 005**	**326 486**	**357 935**

The Capital Budget for the 2017/2018 financial year has been projected at R 301million. It is an increase of R 42.7 million or 14% from the Adjustment Capital Budget. The two outer financial years the Capital Budget is projected at R 326.4 million and R 357.9.

The proposed Capital Budget is entirely based on the IDP priorities of the municipality in order to achieve National targets on service provision. The IDP as the principal strategic planning instrument has guided and informed the planning during the budget process.

Table 10 below provides a detailed Capital Budget per categories in line with IDP priorities and Table 12 provides detailed Capital Budget List.

Table 10: The percentage of Capital Budget allocation per categories

Catagories	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	%	%	%
Water	41%	32%	31%
Sanitation	10%	19%	25%
Refuse Removal	0%	2%	1%
Roads, Storm-water & Taxi rank	41%	33%	28%
Electricity	5%	7%	10%
Community hall, Library and Cemeteries	0%	2%	2%
Sports and Recreational Facilities	0%	1%	0%
LED Programmes	0%	2%	1%
Others	2%	2%	2%

Table 11: Capital Budget by Expenditure Categories

Capital Expenditure by Categories	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Water	74 388	68 888	124 000	103 000	110 000
Sanitation	38 500	29 500	30 000	63 000	88 000
Roads & Taxi Ranks	121 519	139 160	124 505	108 486	100 100
Refuse Removal	–	–	–	5 000	5 335
Electricity	13 304	13 163	16 000	23 000	36 000
Community hall, Cemeteries & Libraries	7 500	4 900	–	7 000	7 000
Sports & Recreation Facilities	–	–	–	4 000	–
Local Economic Programmes	–	–	–	5 000	5 000
Fleet, Office Equipment and Other	–	2 621	6 500	6 000	6 500
TOTAL	**255 211**	**258 232**	**301 005**	**324 486**	**357 935**

Table 12: Detailed Capital Budget List

DESCRIPTION	WARDS	PROPOSED BUDGET 201718	BUDGET 201819	BUDGET 2019/20	Funding Source
MIG					
KLIPGAT EXTENTION WATER SUPPLY	24,8,36	14 000 000	20 000 000	20 000 000	MIG
HEBRON/ KGABALATSANE/ ROCKVILLE//ITSOSENG/ WATER	10,15,16,17,41	60 000 000	40 000 000	45 000 000	MIG
HEBRON TO MADIDI BULK WATER PIPELINE	3	40 000 000	30 000 000	35 000 000	MIG
WATER SUPPLY AUGMENTATION: BOREHOLES (CLUSTERS)	1,2,25,26,27,29,34	10 000 000	13 000 000	10 000 000	MIG
KLIPGAT SANITATION PROJECT	24,8,36	20 000 000	14 000 000	20 000 000	MIG
WARD 1 VIP TOILETS	1	10 000 000	12 000 000	10 000 000	MIG
UPGRADING OF MOTHOTLUNG OUTFALL SEWER	20	-	20 000 000	30 000 000	MIG
UPGRADING OF OUKASIE OUTFALL SEWER	13;14;22;39	-	17 000 000	28 000 000	MIG
HIGH MASS LIGHT ENEGERSING	10;35	2 000 000	1 000 000	1 000 000	MIG
CLUSTER 1 INTERNAL ROADS	7;26;28;31,32	16 005 000	19 486 000	-	MIG
CLUSTER 2 INTERNAL ROADS	20;	14 000 000	18 000 000	23 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 3	10;15;16;17;41	15 000 000	12 000 000	18 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 4	3,24	17 000 000	15 000 000	14 100 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 5	9,11,12,38	15 500 000	10 000 000	9 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 6	2;34	15 000 000	17 000 000	20 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 7	4,5,6	14 000 000	12 000 000	11 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 8	18,19	12 000 000	-	-	MIG
UPGRADING OF OUKASIE TAXI RANK	13;14;22,39	6 000 000	-	-	MIG
UPGRADING OF HEBRON TAXI RANK	15;16;17	-	5 000 000	5 000 000	MIG
HARTEBEES LANDFILL SITE (capping)	33	-	5 000 000	5 335 000	MIG
MMAKAU LIBRARY	18,19	-	7 000 000	-	MIG
KLIPGAT LIBRARY	8,24,36	-	-	7 000 000	MIG
KGABALATSANE SPORTS FACILITY	10	-	2 000 000	-	MIG
WARD 31 SPORTS FACILITY	32	-	2 000 000	-	MIG
LETLHABILE FLEA MARKET	9,11,12,35	-	5 000 000	-	MIG
DEVELOPMENT OF HAWKERS PAVILLION(VARIOUS TOWNSHI	9,11,12,13,20,21,22,35	-	-	5 000 000	MIG
PROJECT MANAGEMENT UNIT (PMU) OPERATION		6 500 000	6 000 000	6 500 000	
TOTAL MIG		**287 005 000**	**302 486 000**	**322 935 000**	
OTHER GRANTS					
OUKASIE SUBSTATION	13;21;22,39	14 000 000	22 000 000	35 000 000	INEP
GRAND TOTAL CAPITAL		301 005 000	324 486 000	357 935 000	

Further detail relating to asset classes and proposed capital expenditure is contained on MBRR A9 (Asset Management). In addition to the MBRR Table A9, MBRR Tables SA34a, b, c provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

1.7 Annual Budget Tables - Parent Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2017/18 budget and MTREF as tabled to Council.

Table 13 MBRR Table A1 - Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance										
Property rates	–	–	–	–	–	–	–	303 530	321 438	340 082
Service charges	–	–	–	–	–	–	–	692 910	733 066	773 597
Investment revenue	–	–	–	–	–	–	–	5 500	5 825	6 162
Transfers recognised - operational	–	–	–	–	–	–	–	571 733	627 800	683 960
Other own revenue	–	–	–	–	–	–	–	114 512	120 735	127 008
Total Revenue (excluding capital transfers and contributions)	–	–	–	–	–	–	–	1 688 185	1 808 864	1 930 809
Employee costs	–	–	–	–	–	–	–	380 852	405 123	428 620
Remuneration of councillors	–	–	–	–	–	–	–	27 000	28 593	30 251
Depreciation & asset impairment	–	–	–	–	–	–	–	604 762	557 403	530 152
Finance charges	–	–	–	–	–	–	–	100 000	107 655	108 419
Materials and bulk purchases	–	–	–	–	–	–	–	633 740	671 121	707 496
Transfers and grants	–	–	–	–	–	–	–	10 000	10 590	11 204
Other expenditure	–	–	–	–	–	–	–	536 801	556 117	580 896
Total Expenditure	–	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)	–	–	–	–	–	–	–	(604 969)	(527 737)	(466 229)
Transfers and subsidies - capital (monetary allo	–	–	–	–	–	–	–	301 005	324 486	357 935
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Capital expenditure & funds sources										
Capital expenditure	–	–	–	–	–	–	–	301 005	324 486	357 935
Transfers recognised - capital	–	–	–	–	–	–	–	301 005	324 486	357 935
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–	–
Total sources of capital funds	–	–	–	–	–	–	–	301 005	324 486	357 935
Financial position										
Total current assets	–	–	–	–	–	–	–	482 618	570 434	689 597
Total non current assets	–	–	–	–	–	–	–	6 074 015	6 097 996	6 131 945
Total current liabilities	–	–	–	–	–	–	–	259 500	280 100	270 200
Total non current liabilities	–	–	–	–	–	–	–	1 017 000	1 118 000	1 219 000
Community wealth/Equity	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
Cash flows										
Net cash from (used) operating	–	–	–	–	–	–	–	350 358	401 302	466 598
Net cash from (used) investing	–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	–	–	–	–	–	–	–	20 118	96 934	205 597
Cash backing/surplus reconciliation										
Cash and investments available	–	–	–	–	–	–	–	76 618	154 434	263 597
Application of cash and investments	–	–	–	–	–	–	–	74 847	93 576	78 822
Balance - surplus (shortfall)	–	–	–	–	–	–	–	1 771	60 858	184 775
Asset management										
Asset register summary (WDV)	–	–	–	–	–	–	6 061 005	6 061 005	6 084 486	6 117 935
Depreciation	–	–	–	–	–	–	604 762	604 762	557 403	530 152
Renewal of Existing Assets	–	–	–	–	–	–	–	6 000	49 000	67 000
Repairs and Maintenance	–	–	–	–	–	–	83 940	83 940	89 221	94 396
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	4 271	4 271	4 775	5 346
Revenue cost of free services provided	–	–	–	–	–	–	26 485	26 485	28 047	29 673
Households below minimum service level										
Water:	–	–	–	–	–	–	28	28	30	33
Sanitation/sewerage:	–	–	–	–	–	–	12	12	11	10
Energy:	–	–	–	–	–	–	30	30	33	36
Refuse:	–	–	–	–	–	–	119	119	108	97

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
    a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
    b. Capital expenditure is balanced by capital funding sources, of which
        i. Transfers recognised is reflected on the Financial Performance Budget;
        ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
        iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently many of its obligations are not cash-backed

Table 14 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional										
Governance and administration		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		–	–	–	–	–	–	24 253	15 504	4 765
Community and social services		–	–	–	–	–	–	8 093	8 157	1 225
Sport and recreation		–	–	–	–	–	–	13 160	4 169	179
Public safety		–	–	–	–	–	–	2 000	2 118	2 241
Housing		–	–	–	–	–	–	1 000	1 059	1 120
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	142 476	119 831	111 829
Planning and development		–	–	–	–	–	–	4 266	1 774	1 877
Road transport		–	–	–	–	–	–	138 210	118 057	109 952
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	866 741	949 662	1 070 940
Energy sources		–	–	–	–	–	–	506 586	542 572	603 800
Water management		–	–	–	–	–	–	273 850	255 471	279 261
Waste water management		–	–	–	–	–	–	48 005	107 005	140 006
Waste management		–	–	–	–	–	–	38 300	44 613	47 873
Other	4	–	–	–	–	–	–	–	12 000	5 000
Total Revenue - Functional	2	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744
Expenditure - Functional										
Governance and administration		–	–	–	–	–	–	1 213 946	1 196 390	1 193 605
Executive and council		–	–	–	–	–	–	81 025	84 061	88 936
Finance and administration		–	–	–	–	–	–	1 124 680	1 105 095	1 097 015
Internal audit		–	–	–	–	–	–	8 241	7 234	7 654
Community and public safety		–	–	–	–	–	–	201 608	214 359	226 780
Community and social services		–	–	–	–	–	–	47 004	49 576	52 440
Sport and recreation		–	–	–	–	–	–	29 314	32 117	33 980
Public safety		–	–	–	–	–	–	98 624	104 442	110 500
Housing		–	–	–	–	–	–	21 606	22 864	24 191
Health		–	–	–	–	–	–	5 060	5 359	5 670
Economic and environmental services		–	–	–	–	–	–	44 677	47 313	50 057
Planning and development		–	–	–	–	–	–	6 166	6 530	6 909
Road transport		–	–	–	–	–	–	37 777	40 006	42 326
Environmental protection		–	–	–	–	–	–	734	777	822
Trading services		–	–	–	–	–	–	818 676	866 196	913 537
Energy sources		–	–	–	–	–	–	496 539	525 223	553 975
Water management		–	–	–	–	–	–	221 020	235 922	248 766
Waste water management		–	–	–	–	–	–	31 282	31 497	33 324
Waste management		–	–	–	–	–	–	69 835	73 554	77 472
Other	4	–	–	–	–	–	–	14 246	12 343	13 059
Total Expenditure - Functional	3	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) for the year		–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 7 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

Table 15 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	966 893	1 048 799	1 110 950
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	950 444	1 005 331	1 113 567
Vote 7 - Community Services		–	–	–	–	–	–	60 271	57 700	54 154
Vote 8 - Human Settlement		–	–	–	–	–	–	2 514	2 662	2 817
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	2 692	12 107	113
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	6 375	6 751	7 143
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Executive Council		–	–	–	–	–	–	35 511	39 725	42 029
Vote 2 - Municipal Manager		–	–	–	–	–	–	7 155	5 428	5 743
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	38 359	38 908	41 164
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	85 909	91 077	96 359
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	1 038 771	1 014 018	1 000 656
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	786 618	832 648	878 392
Vote 7 - Community Services		–	–	–	–	–	–	121 757	129 411	136 557
Vote 8 - Human Settlement		–	–	–	–	–	–	27 772	29 394	31 099
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	14 246	12 343	13 059
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	128 815	136 415	144 327
Vote 11 - Internal Audit		–	–	–	–	–	–	8 241	7 234	7 654
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) for the year	2	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the water trading services.
2. The water account is subsidised with a portion of the equitable share as the majority of household receive water at RDP level or lower.

Table 16 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	303 530	321 438	340 082
Service charges - electricity revenue	2	–	–	–	–	–	–	–	472 396	500 108	528 047
Service charges - water revenue	2	–	–	–	–	–	–	–	150 378	159 945	168 676
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	37 583	39 532	41 476
Service charges - refuse revenue	2	–	–	–	–	–	–	–	32 553	33 481	35 399
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	–	–	–	–	–	–	1 270	1 345	1 423
Interest earned - external investments		–	–	–	–	–	–	–	5 500	5 825	6 162
Interest earned - outstanding debtors		–	–	–	–	–	–	–	85 000	90 000	95 000
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	2 000	2 013	2 025
Licences and permits		–	–	–	–	–	–	–	4 000	4 118	4 241
Agency services		–	–	–	–	–	–	–	9 000	9 236	9 482
Transfers and subsidies		–	–	–	–	–	–	–	571 733	627 800	683 960
Other revenue	2	–	–	–	–	–	–	–	13 242	14 023	14 837
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		–	–	–	–	–	–	–	1 688 185	1 808 864	1 930 809
Expenditure By Type											
Employee related costs	2	–	–	–	–	–	–	–	380 852	405 123	428 620
Remuneration of councillors		–	–	–	–	–	–	–	27 000	28 593	30 251
Debt impairment	3	–	–	–	–	–	–	–	270 000	285 000	300 000
Depreciation & asset impairment	2	–	–	–	–	–	–	–	604 762	557 403	530 152
Finance charges		–	–	–	–	–	–	–	100 000	107 655	108 419
Bulk purchases	2	–	–	–	–	–	–	–	549 800	581 900	613 100
Other materials	8	–	–	–	–	–	–	–	83 940	89 221	94 396
Contracted services		–	–	–	–	–	–	–	145 400	148 320	151 190
Transfers and subsidies		–	–	–	–	–	–	–	10 000	10 590	11 204
Other expenditure	4, 5	–	–	–	–	–	–	–	121 401	122 797	129 706
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Expenditure		–	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)		–	–	–	–	–	–	–	(604 969)	(527 737)	(466 229)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	–	–	–	–	301 005	324 486	357 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher	6	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

Table 17 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	–	–	–	–
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	–	–	–	–
Vote 7 - Community Services		–	–	–	–	–	–	–	–	–	–
Vote 8 - Human Settlement		–	–	–	–	–	–	–	–	–	–
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	–	–	–	–
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	–	–	–	–
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*	2										
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	–	–	–	–
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	–	294 505	297 486	334 100
Vote 7 - Community Services		–	–	–	–	–	–	–	–	16 000	12 335
Vote 8 - Human Settlement		–	–	–	–	–	–	–	–	–	–
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	–	6 500	11 000	11 500
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	–	–	–	–
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		–	–	–	–	–	–	–	301 005	324 486	357 935
Total Capital Expenditure - Vote		–	–	–	–	–	–	–	301 005	324 486	357 935
Capital Expenditure - Functional											
Governance and administration		–	–	–	–	–	–	–	–	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–
Finance and administration		–	–	–	–	–	–	–	–	–	–
Internal audit		–	–	–	–	–	–	–	–	–	–
Community and public safety		–	–	–	–	–	–	–	–	11 000	7 000
Community and social services		–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	4 000	–
Public safety		–	–	–	–	–	–	–	–	7 000	7 000
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	–	124 505	108 486	100 100
Planning and development		–	–	–	–	–	–	–	–	–	–
Road transport		–	–	–	–	–	–	–	124 505	108 486	100 100
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	170 000	194 000	239 335
Energy sources		–	–	–	–	–	–	–	16 000	23 000	36 000
Water management		–	–	–	–	–	–	–	124 000	103 000	110 000
Waste water management		–	–	–	–	–	–	–	30 000	63 000	88 000
Waste management		–	–	–	–	–	–	–	–	5 000	5 335
Other		–	–	–	–	–	–	–	6 500	11 000	11 500
Total Capital Expenditure - Functional	3	–	–	–	–	–	–	–	301 005	324 486	357 935
Funded by:											
National Government		–	–	–	–	–	–	–	301 005	324 486	357 935
Provincial Government		–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	–	–	–	–	–	–	–	301 005	324 486	357 935
Public contributions & donations	5	–	–	–	–	–	–	–	–	–	–
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		–	–	–	–	–	–	–	–	–	–
Total Capital Funding	7	–	–	–	–	–	–	–	301 005	324 486	357 935

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital Programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. No multi-year appropriations have been done.

Table 18 MBRR Table A6 - Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets											
Cash		–	–	–	–	–	–	–	20 118	96 934	205 597
Call investment deposits	1	–	–	–	–	–	–	–	43 500	44 000	44 000
Consumer debtors	1	–	–	–	–	–	–	–	400 000	410 000	420 000
Other debtors		–	–	–	–	–	–	–	4 000	2 000	–
Current portion of long-term receivables		–	–	–	–	–	–	–	5 000	5 500	6 000
Inventory	2	–	–	–	–	–	–	–	10 000	12 000	14 000
Total current assets		–	–	–	–	–	–	–	482 618	570 434	689 597
Non current assets											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		–	–	–	–	–	–	–	13 000	13 500	14 000
Investment property		–	–	–	–	–	–	–	260 000	260 000	260 000
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	–	–	–	–	–	–	–	5 801 005	5 824 486	5 857 935
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	10	10	10
Total non current assets		–	–	–	–	–	–	–	6 074 015	6 097 996	6 131 945
TOTAL ASSETS		–	–	–	–	–	–	–	6 556 633	6 668 430	6 821 542
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	43 500	44 000	44 000
Borrowing	4	–	–	–	–	–	–	–	3 000	3 100	3 200
Consumer deposits		–	–	–	–	–	–	–	13 000	13 000	13 000
Trade and other payables	4	–	–	–	–	–	–	–	200 000	220 000	210 000
Provisions		–	–	–	–	–	–	–	–	–	–
Total current liabilities		–	–	–	–	–	–	–	259 500	280 100	270 200
Non current liabilities											
Borrowing		–	–	–	–	–	–	–	900 000	1 000 000	1 100 000
Provisions		–	–	–	–	–	–	–	117 000	118 000	119 000
Total non current liabilities		–	–	–	–	–	–	–	1 017 000	1 118 000	1 219 000
TOTAL LIABILITIES		–	–	–	–	–	–	–	1 276 500	1 398 100	1 489 200
NET ASSETS	5	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
Reserves	4	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).

2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

3. Table 66 is supported by an extensive table of notes (providing a detailed analysis of the major components of a number of items, including:
   - Call investments deposits;
   - Consumer debtors;
   - Property, plant and equipment;
   - Trade and other payables;
   - Provisions noncurrent;
   - Changes in net assets; and
   - Reserves

4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.

5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 19 MBRR Table A7 - Budgeted Cash Flow Statement

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	230 000	240 000	255 000
Service charges		–	–	–	–	–	–	–	526 000	552 000	582 000
Other revenue		–	–	–	–	–	–	–	29 512	30 735	32 008
Government - operating	1	–	–	–	–	–	–	–	571 733	627 800	683 960
Government - capital	1	–	–	–	–	–	–	–	301 005	324 486	357 935
Interest		–	–	–	–	–	–	–	10 500	12 825	14 162
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		–	–	–	–	–	–	–	(1 308 392)	(1 375 954)	(1 447 263)
Finance charges		–	–	–	–	–	–	–	–	–	–
Transfers and Grants	1	–	–	–	–	–	–	–	(10 000)	(10 590)	(11 204)
NET CASH FROM/(USED) OPERATING ACTIVITIES		–	–	–	–	–	–	–	350 358	401 302	466 598
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		–	–	–	–	–	–	–	49 353	76 816	108 663
Cash/cash equivalents at the year begin:	2	–	–	–	–	–	–	–	(29 235)	20 118	96 934
Cash/cash equivalents at the year end:	2	–	–	–	–	–	–	–	20 118	96 934	205 597

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Table 20 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available											
Cash/cash equivalents at the year end	1	–	–	–	–	–	–	–	20 118	96 934	205 597
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–
Non current assets - Investments	1	–	–	–	–	–	–	–	13 000	13 500	14 000
Cash and investments available:		–	–	–	–	–	–	–	33 118	110 434	219 597
Application of cash and investments											
Unspent conditional transfers		–	–	–	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	–	–	–	–	–	–	–	(85 653)	(68 424)	(84 178)
Other provisions									117 000	118 000	119 000
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		–	–	–	–	–	–	–	31 347	49 576	34 822
Surplus(shortfall)		–	–	–	–	–	–	–	1 771	60 858	184 775

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

Table 21 MBRR Table A9 - Asset Management

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CAPITAL EXPENDITURE										
Total New Assets	1	–	–	–	–	–	–	295 005	275 486	290 935
Roads Infrastructure		–	–	–	–	–	–	126 005	103 486	98 000
Electrical Infrastructure		–	–	–	–	–	–	16 000	23 000	36 000
Water Supply Infrastructure		–	–	–	–	–	–	123 000	109 000	130 000
Sanitation Infrastructure		–	–	–	–	–	–	10 000	12 000	16 000
Solid Waste Infrastructure		–	–	–	–	–	–	–	5 000	5 935
Infrastructure		–	–	–	–	–	–	*275 005*	*252 486*	*285 935*
Community Facilities		–	–	–	–	–	–	7 000	19 000	5 000
Sport and Recreation Facilities		–	–	–	–	–	–	13 000	4 000	–
Community Assets		–	–	–	–	–	–	*20 000*	*23 000*	*5 000*
Total Renewal of Existing Assets	2	–	–	–	–	–	–	6 000	49 000	67 000
Sanitation Infrastructure		–	–	–	–	–	–	–	41 000	62 000
Infrastructure		–	–	–	–	–	–	–	*41 000*	*62 000*
Community Facilities		–	–	–	–	–	–	6 000	8 000	5 000
Community Assets		–	–	–	–	–	–	*6 000*	*8 000*	*5 000*
Total Capital Expenditure	4									
Roads Infrastructure		–	–	–	–	–	–	126 005	103 486	98 000
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	16 000	23 000	36 000
Water Supply Infrastructure		–	–	–	–	–	–	123 000	109 000	130 000
Sanitation Infrastructure		–	–	–	–	–	–	10 000	53 000	78 000
Solid Waste Infrastructure		–	–	–	–	–	–	–	5 000	5 935
Infrastructure		–	–	–	–	–	–	*275 005*	*293 486*	*347 935*
Community Facilities		–	–	–	–	–	–	13 000	27 000	10 000
Sport and Recreation Facilities		–	–	–	–	–	–	13 000	4 000	–
Community Assets		–	–	–	–	–	–	*26 000*	*31 000*	*10 000*
TOTAL CAPITAL EXPENDITURE - Asset class		–	–	–	–	–	–	301 005	324 486	357 935
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Roads Infrastructure		–	–	–	–	–	–	1 533 683	1 286 219	1 275 645
Storm water Infrastructure		–	–	–	–	–	–	909 748	992 806	1 075 864
Electrical Infrastructure		–	–	–	–	–	–	1 321 388	1 344 388	1 156 404
Water Supply Infrastructure		–	–	–	–	–	–	1 672 401	1 725 508	1 778 615
Sanitation Infrastructure		–	–	–	–	–	–	236 287	286 287	336 287
Solid Waste Infrastructure		–	–	–	–	–	–	103 498	165 210	210 984
Infrastructure		–	–	–	–	–	–	*5 777 005*	*5 800 418*	*5 833 800*
Community Facilities		–	–	–	–	–	–	24 000	24 068	24 135
Community Assets		–	–	–	–	–	–	*24 000*	*24 068*	*24 135*
Heritage Assets		–	–	–	–	–	–	10	10	10
Revenue Generating		–	–	–	–	–	–	260 000	260 000	260 000
Investment properties		–	–	–	–	–	–	*260 000*	*260 000*	*260 000*
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	–	–	–	–	–	–	6 061 005	6 084 486	6 117 935
EXPENDITURE OTHER ITEMS										
Depreciation	7	–	–	–	–	–	–	604 762	557 403	530 152
Repairs and Maintenance by Asset Class	3	–	–	–	–	–	–	83 940	89 221	94 396
Roads Infrastructure		–	–	–	–	–	–	20 620	21 731	22 991
Electrical Infrastructure		–	–	–	–	–	–	22 000	21 710	22 969
Water Supply Infrastructure		–	–	–	–	–	–	24 550	29 175	30 868
Sanitation Infrastructure		–	–	–	–	–	–	7 000	6 354	6 723
Solid Waste Infrastructure		–	–	–	–	–	–	800	847	896
Infrastructure		–	–	–	–	–	–	*74 970*	*79 817*	*84 446*
Community Facilities		–	–	–	–	–	–	5 250	5 560	5 882
Community Assets		–	–	–	–	–	–	*5 250*	*5 560*	*5 882*
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	320	244	258
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	*320*	*244*	*258*
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	2 000	2 118	2 241
Furniture and Office Equipment		–	–	–	–	–	–	1 400	1 483	1 569
TOTAL EXPENDITURE OTHER ITEMS		–	–	–	–	–	–	688 702	646 624	624 548

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The municipality is not in a position to meet the requirements due to its limited revenue base.

Table 22 MBRR Table A10 - Basic Service Delivery Measurement

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Household service targets	1									
Water:										
Piped water inside dwelling		–	–	–	–	–	–	35 662	39 228	42 794
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	73 520	80 872	88 224
Using public tap (at least min.service level)	2	–	–	–	–	–	–	4 880	5 368	5 856
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	114 062	125 468	136 874
Using public tap (< min.service level)	3	–	–	–	–	–	–	27 600	30 360	33 120
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	27 600	30 360	33 120
Total number of households	5	–	–	–	–	–	–	141 662	155 828	169 994
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		–	–	–	–	–	–	44 405	48 846	53 286
Flush toilet (with septic tank)		–	–	–	–	–	–	2 444	2 688	2 933
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	11 735	12 909	14 082
Other toilet provisions (> min.service level)		–	–	–	–	–	–	37 123	35 643	34 163
Minimum Service Level and Above sub-total		–	–	–	–	–	–	95 707	100 085	104 464
Bucket toilet		–	–	–	–	–	–	3 049	2 000	951
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	9 321	9 321	9 321
Below Minimum Service Level sub-total		–	–	–	–	–	–	12 370	11 321	10 272
Total number of households	5	–	–	–	–	–	–	108 077	111 406	114 736
Energy:										
Electricity (at least min.service level)		–	–	–	–	–	–	65 000	71 500	78 000
Electricity - prepaid (min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	65 000	71 500	78 000
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	29 983	32 981	35 980
Below Minimum Service Level sub-total		–	–	–	–	–	–	29 983	32 981	35 980
Total number of households	5	–	–	–	–	–	–	94 983	104 481	113 980
Refuse:										
Removed at least once a week		–	–	–	–	–	–	41 364	45 500	49 637
Minimum Service Level and Above sub-total		–	–	–	–	–	–	41 364	45 500	49 637
Removed less frequently than once a week		–	–	–	–	–	–	2 100	2 310	2 520
Using communal refuse dump		–	–	–	–	–	–	4 553	5 008	5 464
Using own refuse dump		–	–	–	–	–	–	96 144	90 000	83 856
Other rubbish disposal		–	–	–	–	–	–	1 736	1 200	664
No rubbish disposal		–	–	–	–	–	–	14 800	9 840	4 880
Below Minimum Service Level sub-total		–	–	–	–	–	–	119 333	108 358	97 384
Total number of households	5	–	–	–	–	–	–	160 697	153 859	147 020
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		–	–	–	–	–	–	7 144	7 573	8 027
Sanitation (free minimum level service)		–	–	–	–	–	–	7 144	7 573	8 027
Electricity/other energy (50kwh per household per month)		–	–	–	–	–	–	7 144	7 573	8 027
Refuse (removed at least once a week)		–	–	–	–	–	–	7 144	7 573	8 027
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		–	–	–	–	–	–	422	473	530
Sanitation (free sanitation service to indigent households)		–	–	–	–	–	–	422	473	530
Electricity/other energy (50kwh per indigent household per month)		–	–	–	–	–	–	604	674	755
Refuse (removed once a week for indigent households)		–	–	–	–	–	–	747	837	937
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	2 076	2 318	2 595
Total cost of FBS provided		–	–	–	–	–	–	4 271	4 775	5 346
Highest level of free service provided per household										
Property rates (R value threshold)		–	–	–	–	–	–	60 000	60 000	60 000
Water (kilolitres per household per month)		–	–	–	–	–	–	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	6	6	6
Sanitation (Rand per household per month)		–	–	–	–	–	–	142	150	158
Electricity (kwh per household per month)		–	–	–	–	–	–	50	50	50
Refuse (average litres per week)		–	–	–	–	–	–	240	240	240
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		–	–	–	–	–	–	15	15	15
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		–	–	–	–	–	–	26 470	28 032	29 658
Water (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)		–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–			
Housing - top structure subsidies	6	–	–	–	–	–	–			
Other		–	–	–	–	–	–			
Total revenue cost of subsidised services provided		–	–	–	–	–	–	26 485	28 047	29 673

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. Strategy – the more the municipality gives away, the less there is available to fund other services. Currently, the 'free services' represent about 4 per cent of total operating revenue.

Part 2 – Supporting Documentation

3.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

3.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required IDP and budget time schedule. Key dates applicable to the process were:

- August 2016 – Joint strategic planning session of the Mayoral Committee and Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritisation criteria for the compilation of the 2017/18 MTREF;

- November 2016 – Detail departmental budget proposals (capital and operating) submitted to the Budget and Treasury Office for consolidation and assessment against the financial planning guidelines;
- January 2017 - Review of the financial strategy and key economic and financial planning assumptions by the Budget Steering Committee. This included financial forecasting and scenario considerations;
- January 2017 – Multi-year budget proposals are submitted to the Executive Mayor for endorsement;
- February 2017 - Council considers the 2016/17 Mid-year Review and Adjustments Budget;
- February 2017 - Recommendations of the Executive Mayor are communicated to the Budget Steering Committee, and on to the respective departments. The Final 2017/18 MTREF is revised accordingly;
- March 2017 - Tabling in Council of the Final 2017/18 IDP and 2017/18 MTREF for public consultation;
- April 2017 – Public consultation;
- April 2017 - Closing date for written comments;
- April 2017 – finalisation of the 2016/17 IDP and 2016/17 MTREF, taking into consideration comments received from the public, comments from National Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- May 2017 - Tabling of the 2017/18 MTREF before Council for consideration and approval.

3.1.2 IDP and Service Delivery and Budget Implementation Plan

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

3.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2017/18 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2017/18 MTREF:

- Municipal growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)

- Performance trends
- The approved 2016/17 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51, 54 and 55 has been taken into consideration in the planning and prioritisation process.

3.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.
The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2016/17 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 23 IDP Strategic Objectives

2016/17 Financial Year	2017/18MTREF
1. Provision of quality basic services and infrastructure	1. Provision of quality basic services and infrastructure
2. Economic growth and development that sustainable job creation	2. Economic growth and development that leads to sustainable job creation
3. Fight poverty and build clean, healthy, safe and sustainable communities	3.1 Fight poverty and build clean, healthy, safe and sustainable communities
Integrated Social Services for empowered and sustainable communities	
	3.2 Integrated Social Services for empowered and sustainable communities
4. Fostering participatory democracy and adherence to Batho Pele principles through a caring, accessible and accountable service	4. Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service
5. Promote sound governance	5.1 Promote sound governance
Ensure financial sustainability	5.2 Ensure financial sustainability
Optimal institutional transformation to ensure capacity to achieve set objectives	5.3 Optimal institutional transformation to ensure capacity to achieve set objectives

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

1. Provision of quality basic services and infrastructure which includes, amongst others:
    - Provide electricity;
    - Provide water;
    - Provide sanitation;
    - Provide waste removal;
    - Provide housing;
    - Provide roads and storm water;
    - Provide public transport;
    - Provide municipal planning services; and
    - Maintaining the infrastructure of the municipality.

2. Economic growth and development that leads to sustainable job creation by:
    - Ensuring there is a clear structural plan for the municipality;
    - Ensuring planning processes function in accordance with set timeframes;
    - Facilitating the use of labour intensive approaches in the delivery of services and the building of infrastructure.

3.1 Fight poverty and build clean, healthy, safe and sustainable communities:
    - Effective implementation of the Indigent Policy;
    - Working with the provincial department of health to provide primary health care services;
    - Extending waste removal services and ensuring effective municipal cleansing;
    - Ensuring all waste water treatment works are operating optimally;
    - Working with strategic partners such as SAPS to address crime;
    - Ensuring save working environments by effective enforcement of building and health regulations;
    - Promote viable, sustainable communities through proper zoning; and
    - Promote environmental sustainability by protecting wetlands and key open spaces.

3.2 Integrated Social Services for empowered and sustainable communities
    - Work with provincial departments to ensure the development of community infrastructure such as schools and clinics is properly co-ordinated with the informal settlements upgrade programme

4. Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service by:
    - Optimising effective community participation in the ward committee system; and
    - Implementing Batho Pele in the revenue management strategy.

5.1 Promote sound governance through:
    - Publishing the outcomes of all tender processes on the municipal website

5.2 Ensure financial sustainability through:
    - Reviewing the use of contracted services
    - Continuing to implement the infrastructure renewal strategy and the repairs and maintenance plan

5.3 Optimal institutional transformation to ensure capacity to achieve set objectives
    - Review of the organizational structure to optimize the use of personnel;

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

In addition to the five-year IDP, the municipality undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the municipality so as to promote greater equity and enhanced opportunity. The strategy specifically targets future developmental opportunities in traditional dormitory settlements. It provides direction to the municipality's IDP, associated sectoral plans and strategies, and the allocation of resources of the municipality and other service delivery partners.

This development strategy introduces important policy shifts which have further been translated into seven strategic focus areas/objectives as outlined below:

- Developing dormant areas;
- Enforcing hard development lines – so as to direct private investment;
- Maintaining existing urban areas;
- Strengthening key economic clusters;
- Building social cohesion;
- Strong developmental initiatives in relation to the municipal institution as a whole; and
- Sound financial fundamentals.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the fourth revised IDP, including:

- Strengthening the analysis and strategic planning processes of the municipality;
- Initiating zonal planning processes that involve the communities in the analysis and planning processes. More emphasis was placed on area based interventions, within the overall holistic framework;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2016/17 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 24 MBRR Table SA4-Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		–	–	–	–	–	–	767 603	817 876	878 270
Sustainable Service - Water	Water	A		–	–	–	–	–	–	167 455	178 018	187 810
Sustainable Service - Sanitation	Sanitation	A		–	–	–	–	–	–	38 005	40 005	42 006
Sustainable Service - Waste Management	Waste Management	A		–	–	–	–	–	–	38 300	39 613	41 938
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		–	–	–	–	–	–	1 051	1 113	1 178
Infrastructure - Land And Housing	Land And Housing	A		–	–	–	–	–	–	2 514	2 662	2 817
Good Governance - Support Service	Support Service	B		–	–	–	–	–	–	–	–	–
Good Governance - Financial Management	Financial Management	B		–	–	–	–	–	–	965 102	1 047 107	1 127 366
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	–	–	–
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	–	–	–	92	97	103
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	–	–	–	–	–	6 355	6 730	7 120
Sustainable Service - Health	Health	A		–	–	–	–	–	–	–	–	–
Sustainable Service - Community And Others	Community And Others	A		–	–	–	–	–	–	2 712	128	136
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	–	–	–	–	–	–	–	–
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	–	–	–
Good Governance - Council And Public Participation	Good Governance	A		–	–	–	–	–	–	–	–	–
				–	–	–	–	–	–	–	–	–
Allocations to other priorities			2	–	–	–	–	–	–	–	–	–
Gains on disposal of PPE			1	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744

Table 25 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		–	–	–	–	–	–	506 539	535 813	565 180
Sustainable Service - Water	Water	A		–	–	–	–	–	–	221 020	235 922	248 766
Sustainable Service - Sanitation	Sanitation	A		–	–	–	–	–	–	31 282	31 497	33 324
Sustainable Service - Waste Management	Waste Management	A		–	–	–	–	–	–	69 835	73 554	77 472
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		–	–	–	–	–	–	15 650	16 574	17 535
Infrastructure - Land And Housing	Land And Housing	A		–	–	–	–	–	–	27 772	29 394	31 099
Good Governance - Support Service	Support Service	B		–	–	–	–	–	–	90 842	98 408	104 115
Good Governance - Financial Management	Financial Management	B		–	–	–	–	–	–	1 037 013	1 010 663	997 105
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	4 259	2 392	2 531
Planning And Development	Planning And Development	B		–	–	–	–	–	–	2 033	1 941	2 054
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	–	–	–	17 980	19 041	20 134
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	–	–	–	–	–	120 925	128 688	136 152
Sustainable Service - Health	Health	A		–	–	–	–	–	–	4 284	4 537	4 800
Sustainable Service - Community And Others	Community And Others	A		–	–	–	–	–	–	35 409	34 998	37 028
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	–	–	–	–	–	37 777	40 006	42 326
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	734	777	822
Good Governance - Council And Public Participation	Good Governance	A		–	–	–	–	–	–	69 800	72 396	76 595
Allocations to other priorities				–	–	–	–	–	–	–	–	–
Total Expenditure			1	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038

Table 26 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		–	–	–	–	–	–	16 000	23 000	36 000
Sustainable Service - Water	Water	A		–	–	–	–	–	–	124 000	103 000	110 000
Sustainable Service - Sanitation	Sanitation	A		–	–	–	–	–	–	30 000	63 000	88 000
Sustainable Service - Waste Management	Waste Management	A		–	–	–	–	–	–	–	5 000	5 335
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		–	–	–	–	–	–	–	–	–
Infrastructure - Land And Housing	Land And Housing	A		–	–	–	–	–	–	–	–	–
Good Governance - Support Service	Support Service	B		–	–	–	–	–	–	–	–	–
Good Governance - Financial Management	Financial Management	B		–	–	–	–	–	–	–	–	–
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	–	–	–
Planning And Development	Planning And Development	B		–	–	–	–	–	–	–	–	–
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	–	–	–	–	4 000	–
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	–	–	–	–	–	–	–	–
Sustainable Service - Health	Health	A		–	–	–	–	–	–	–	–	–
Sustainable Service - Community And Others	Community And Others	A		–	–	–	–	–	–	6 500	18 000	18 500
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	–	–	–	–	–	124 505	108 486	100 100
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	–	–	–
Good Governance - Council And Public Participation	Good Governance	A	3	–	–	–	–	–	–	–	–	–
Total Capital Expenditure			1	–	–	–	–	–	–	301 005	324 486	357 935

3.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

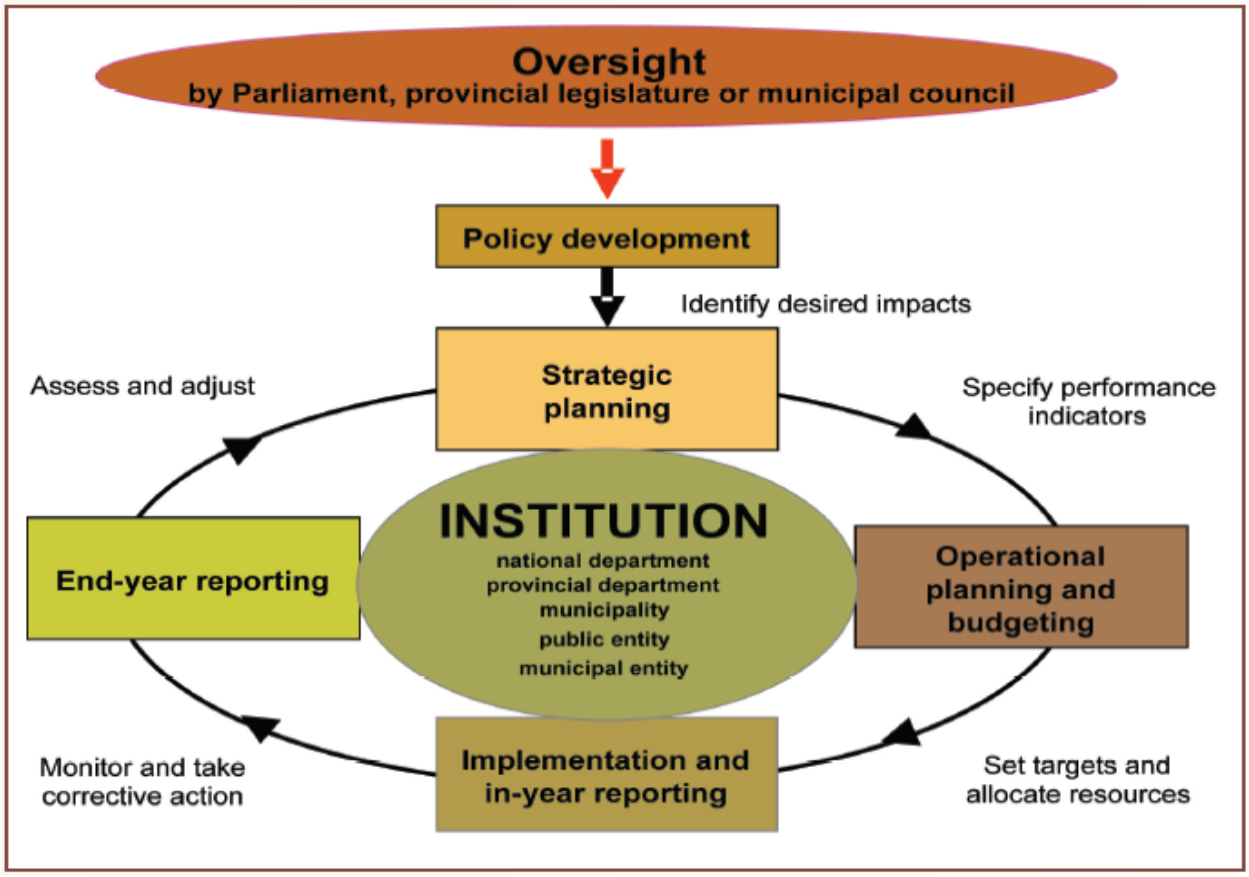


Figure 1 Planning, budgeting and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Madibeng Local Municipality therefore has adopted one integrated performance management system that encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by Madibeng Local Municipality in its integrated performance management system are aligned to the ***Framework of Managing Programme Performance Information*** issued by the National Treasury:

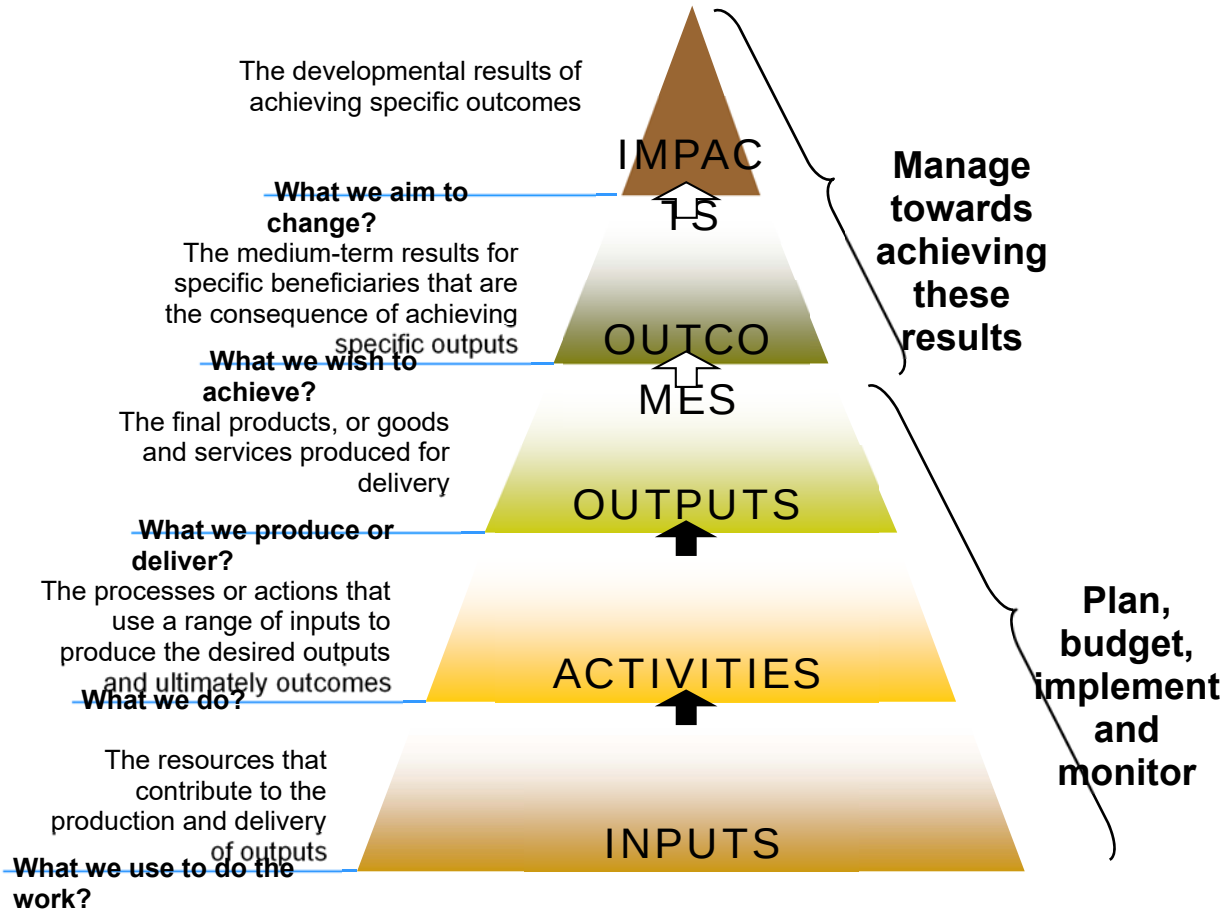

The developmental results of achieving specific outcomes
IMPACTS
What we aim to change?
The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs
OUTCOMES
What we wish to achieve?
The final products, or goods and services produced for delivery
OUTPUTS
What we produce or deliver?
The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes
ACTIVITIES
What we do?
The resources that contribute to the production and delivery of outputs
INPUTS
What we use to do the work?
Manage towards achieving these results
Plan, budget, implement and monitor

Figure 2 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

The following table sets out the municipalities main performance objectives and benchmarks for the 2017/18 MTREF.

Table 28 MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	4,3%	4,6%	4,5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	9,0%	9,1%	8,7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Liquidity											
Current Ratio	Current assets/current liabilities	–	–	–	–	–	–	–	1,9	1,9	2,0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	–	–	–	–	–	–	–	1,9	1,9	2,0
Liquidity Ratio	Monetary Assets/Current Liabilities	–	–	–	–	–	–	–	0,3	0,3	0,2
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	75,9%	75,1%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	75,9%	75,1%	75,2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	24,2%	23,1%	22,1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	708,8%	213,9%	104,7%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	22,6%	22,4%	22,2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		24,2%	24,0%	23,8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		5,0%	4,9%	4,9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	41,7%	36,8%	33,1%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	–	–	–	–	–	–	–	15,3	15,3	16,2
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	41,0%	39,5%	38,2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	–	–	–	–	–	–	–	0,2	0,7	1,4

3.3.1 Performance indicators and benchmarks

3.3.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, Madibeng Municipality's borrowing strategy is primarily informed by the affordability of debt repayments

3.3.1.2 Safety of Capital

- *The debt-to-equity ratio* is a financial ratio indicating the relative proportion of equity and debt used in financing the municipality's assets. The indicator is based on the total of loans, creditors, and over Final and tax provisions as a percentage of funds and reserves. As part of the planning guidelines that informed the compilation of the 2017/18 MTREF ensuring proper cash-backing of reserves and funds has been considered a prudent financial sustainability objective.

3.3.1.3 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the municipality has set a limit of 1, hence at no point in time should this ratio be less than 1. For the 2017/18 MTREF the current ratio is 1.9 in the 2018/19 financial year and 1.9 and 2.0 for the two outer years of the MTREF. Going forward it will be necessary to maintain these levels.

- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations.

3.3.1.4 Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, and credit control and debt collection.

3.3.1.5 Creditors Management

- The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation. This has had a favourable impact on suppliers' perceptions of risk of doing business with the municipality, which is expected to benefit the municipality in the form of more competitive pricing of tenders, as suppliers compete for the municipality's business.

3.3.1.6 Other Indicators

- The water and electricity distribution losses are of serious concern and provision has been made in the capital budget for water loss control equipment.

- Employee costs as a percentage of operating revenue continues to decrease over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels, as well as increased allocation relating to operating grants and transfers.

- Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also decreasing owing directly to cost drivers such as bulk purchases increasing far above inflation. In real terms, repairs and maintenance has increased as part of the municipality's strategy to ensure the management of its asset base.

3.3.2 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the municipality. With the exception of water, only registered indigents qualify for the free basic services.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in Table 27 MBRR A10 (Basic Service Delivery Measurement).

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc) are not taken into account in the table noted above.

3.3.3 Providing clean water and managing waste water

The municipality is the Water Services Authority for the entire municipality in terms of the Water Services Act, 1997 and acts as water services provider. Approximately 70 per cent of the municipality's bulk water needs are provided directly by Rand Water and the City of Tshwane in the form of purified water. The remaining 30 per cent is generated from the municipality's own water sources, such as boreholes and national dams such as Hartebeespoort.

3.4 Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

3.4.1 Review of credit control and debt collection procedures/policies

The Credit Control and Debt Collection Policy as approved by Council in May 2015 are currently under review. While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money there has been a need to review certain components to achieve a higher collection rate. Some of the possible revisions will include the lowering of the credit periods for the down payment of debt. In addition emphasis will be placed on speeding up the indigent registration process to ensure that credit control and debt collection efforts are not fruitlessly wasted on these debtors.

As most of the indigents within the municipal area are unable to pay for municipal services because they are unemployed, the funds provided in the EPWP should aim to link the registered indigent households to development, skills and job opportunities. The programme also seeks to ensure that all departments as well as external role players are actively involved in the reduction of the number of registered indigent households.

3.4.2 Asset Management, Infrastructure Investment and Funding Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in existing infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the municipality's revenue base.

Further, continued improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered prudent to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The Asset Management, Infrastructure and Funding Policy is therefore considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

3.4.3 Budget Approval Policy

The budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the municipality continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustment budget process will be utilised to ensure that underperforming functions are identified and funds redirected to performing functions.

3.4.4 Supply Chain Management Policy

Council adopted the Supply Chain Management Policy in May 2015. An amended policy will be considered by Council in due course of which the amendments will be extensively consulted on. A Standard Operating Procedure Manual on SCM has been developed and implemented.

3.4.5 Budget and Virement Policy

The Budget and Virement Policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the municipality's system of delegations.

3.4.6 Cash Management and Investment Policy

The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents required at any point in time and introduce time frames to achieve certain benchmarks.

3.4.7 Tariff Policies

The municipality's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policy has been revised and is submitted for approval. Provision for a 100 per cent subsidy for indigents and pensioners has been provided.

All the above policies are available on the Municipality's website, as well as the following budget related policies:

- Property Rates Policy;
- Funding and Reserves Policy;
- Borrowing Policy;
- Budget Policy; and
- Indigent Policy.

3.5 Overview of budget assumptions

3.5.1 External factors

The official unemployment rate of the labour force.

The total number of unemployed people

3.5.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2017/18 MTREF:

- National Government macro economic targets;
- The general inflationary outlook and the impact on municipality's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

3.5.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The Municipality engages in a number of financing arrangements to minimise its interest rate costs and risk. However, for simplicity the 2017/18 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments. As part of the compilation of the 2017/18 MTREF the potential of smoothing out the debt profile over the long term will be investigated.

3.5.4 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher that CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (68.9 per cent) of annual billings. Cash flow is assumed to be 68.9 per cent of billings, plus an increased collection of arrear debt from the revised collection and credit control policy. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance has been carefully monitored.

3.5.5 Growth or decline in tax base of the municipality

Debtor's revenue is assumed to increase at a rate that is influenced by the consumer debtor's collection rate, tariff/rate pricing, real growth rate of the municipality, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

It is important to note that Madibeng is a predominately rural municipality with many towns and villages under traditional management with limited revenue derived from the informal villages. Formalisation of these rural villages should be addressed as a high priority to broaden the municipality's revenue base.

3.5.6 Salary increases

Provision has been made for a 7.4% salary increase in terms of the guidelines from National Treasury

3.5.7 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align

IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

3.5.8 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 97 per cent is achieved on operating expenditure and 98 per cent on the capital programme for the 2017/18 MTREF of which performance has been factored into the cash flow budget.

3.6 Overview of budget funding

3.6.1 Medium-term outlook: operating revenue

The municipality has set cost reflective tariffs based on cost drivers, and consideration was given to primary and secondary costs of services to be provided including local economic conditions. Serious consideration was given to affordability of services by the consumers and tariff increase are to be set at 6.4% in line with SARB inflation target and as guided by National Treasury except for trading services such as electricity, sanitation and water which are derived from costs to be incurred.

The tariff for a service must therefore be sufficient to cover the cost of the initial capital expenditure required and interest thereon, managing and operating the service and maintaining, repairing and replacing the physical assets used in its provision. However, sustainability does not only mean that the price of the service must include all the relevant cost elements, it also means that charges to be levied must be collected

The proposed tariff increases from various sector departments were also considered.

- NERSA approval on municipal electricity tariffs of 0.31% per cent;
- Rand-Water tariff increase and;
- City of Tshwane Tariff increase.

3.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2017/18 medium-term capital programme:

Table 29 Sources of capital revenue over the MTREF

Description	Approved Budget 2016/2017	Adjustment Budget 2016/2017	Budget Year 1 2017/2018	Budget Year +1 2018/2019	Budget Year +2 2019/2020
	R'000	R'000	R'000	R'000	R'000
Municipal Infrastructure Grant	242 907	242 907	287 005	304 486	322 935
Integrated National Electrification	12 304	12 304	14 000	22 000	35 000
Total Grants & Subsidies	**255 211**	**255 211**	**301 005**	**326 486**	**357 935**

3.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understand ability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 30 MBRR Table A7 - Budget cash flow statement

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	230 000	240 000	255 000
Service charges		–	–	–	–	–	–	–	526 000	552 000	582 000
Other revenue		–	–	–	–	–	–	–	29 512	30 735	32 008
Government - operating	1	–	–	–	–	–	–	–	571 733	627 800	683 960
Government - capital	1	–	–	–	–	–	–	–	301 005	324 486	357 935
Interest		–	–	–	–	–	–	–	10 500	12 825	14 162
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		–	–	–	–	–	–	–	(1 308 392)	(1 375 954)	(1 447 263)
Finance charges		–	–	–	–	–	–	–	–	–	–
Transfers and Grants	1	–	–	–	–	–	–	–	(10 000)	(10 590)	(11 204)
NET CASH FROM/(USED) OPERATING ACTIVITIES		–	–	–	–	–	–	–	350 358	401 302	466 598
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		–	–	–	–	–	–	–	49 353	76 816	108 663
Cash/cash equivalents at the year begin:	2	–	–	–	–	–	–	–	(29 235)	20 118	96 934
Cash/cash equivalents at the year end:	2	–	–	–	–	–	–	–	20 118	96 934	205 597

The above table shows that the cash and cash equivalents of the municipality were largely depleted but will increase with the strict debt collection that will be implemented during the last quarter of the 2015/16 financial year.

Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 31 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available											
Cash/cash equivalents at the year end	1	–	–	–	–	–	–	–	20 118	96 934	205 597
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–
Non current assets - Investments	1	–	–	–	–	–	–	–	13 000	13 500	14 000
Cash and investments available:		–	–	–	–	–	–	–	33 118	110 434	219 597
Application of cash and investments											
Unspent conditional transfers		–	–	–	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	–	–	–	–	–	–	–	(85 653)	(68 424)	(84 178)
Other provisions									117 000	118 000	119 000
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		–	–	–	–	–	–	–	31 347	49 576	34 822
Surplus(shortfall)		–	–	–	–	–	–	–	1 771	60 858	184 775

3.6.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding

compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA

3.6.4.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements

3.6.4.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 25, on page 25. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

3.6.4.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts.

3.6.4.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

3.6.4.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

The factor is calculated by deducting the maximum macro-economic inflation target increase. The result is intended to be an approximation of the real increase in revenue

3.6.4.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget

3.6.4.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. Considering the debt incentive scheme and the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practice.

3.6.4.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. It can be seen that a 2 per cent timing discount has been factored into the cash position forecasted over the entire financial year. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

3.6.4.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been be excluded

3.6.4.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The municipality has budgeted for all transfers.

3.6.4.11 Consumer debtors change (Current and Non-current)

The purpose of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the municipality's policy of settling debtors accounts within 30 days.

3.6.4.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected.

3.6.4.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets.

3.7 EXPENDITURE ON TRANSFERS AND GRANT PROGRAMMES

NW372 Madibeng - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		–	–	–	–	–	–	571 733	627 800	683 960
Local Government Equitable Share								567 442	625 845	681 745
Finance Management								1 700	1 955	2 215
EPWP Incentive								2 591	–	–
Total operating expenditure of Transfers and Grants		–	–	–	–	–	–	571 733	627 800	683 960
Capital expenditure of Transfers and Grants										
National Government:		–	–	–	–	–	–	301 005	326 486	357 935
Municipal Infrastructure Grant (MIG)								287 005	304 486	322 935
Integrated National Electrification Programme								14 000	22 000	35 000
Total capital expenditure of Transfers and Grants		–	–	–	–	–	–	301 005	326 486	357 935
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		–	–	–	–	–	–	872 738	954 286	1 041 895

NW372 Madibeng - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year								–	–	–
Current year receipts								571 733	627 800	683 960
Conditions met - transferred to revenue		–	–	–	–	–	–	571 733	627 800	683 960
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total operating transfers and grants revenue		–	–	–	–	–	–	571 733	627 800	683 960
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	301 005	324 486	357 935
Conditions met - transferred to revenue		–	–	–	–	–	–	301 005	324 486	357 935
Conditions still to be met - transferred to liabilities								–	–	–
Total capital transfers and grants revenue		–	–	–	–	–	–	301 005	324 486	357 935
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		–	–	–	–	–	–	872 738	952 286	1 041 895
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	–	–	–	–	–	–

3.8 Transfers and grants made by the municipality

NW372 Madibeng - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Transfers to other municipalities											
Insert description	1										
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms											
Insert description	2										
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State											
Insert description	3										
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Organisations											
Insert description											
Total Cash Transfers To Organisations		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Groups of Individuals											
Insert description											
Total Cash Transfers To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL CASH TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other municipalities											
Insert description	1										
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms											
Insert description	2										
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State											
Insert description	3										
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations											
Insert description	4										
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Insert description	5										
Assistance To Indigents									10 000	10 590	11 204
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	–	–	–	–	10 000	10 590	11 204
TOTAL NON-CASH TRANSFERS AND GRANTS		–	–	–	–	–	–	–	10 000	10 590	11 204
TOTAL TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	10 000	10 590	11 204

3.9 COUNCILLOR AND EMPLOYEE BENEFITS

NW372 Madibeng - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages								17 313	18 216	19 185
Pension and UIF Contributions								1 537	1 627	1 718
Medical Aid Contributions								988	1 165	1 341
Motor Vehicle Allowance								5 744	6 083	6 422
Cellphone Allowance								1 418	1 502	1 586
Housing Allowances								–	–	–
Other benefits and allowances								–	–	–
Sub Total - Councillors		–	–	–	–	–	–	27 000	28 593	30 251
% increase	4		–	–	–	–	–	–	5,9%	5,8%
Senior Managers of the Municipality	2									
Basic Salaries and Wages								8 301	8 848	9 341
Pension and UIF Contributions								1 250	1 798	1 899
Medical Aid Contributions								679	719	759
Overtime								–	–	–
Performance Bonus								–	–	–
Motor Vehicle Allowance	3							54	57	60
Cellphone Allowance	3							84	89	94
Housing Allowances	3							1 597	1 691	1 786
Other benefits and allowances	3							–	–	–
Payments in lieu of leave								–	–	–
Long service awards								–	–	–
Post-retirement benefit obligations	6							–	–	–
Sub Total - Senior Managers of Municipality		–	–	–	–	–	–	11 965	13 202	13 938
% increase	4		–	–	–	–	–	–	10,3%	5,6%
Other Municipal Staff										
Basic Salaries and Wages								235 096	251 058	266 749
Pension and UIF Contributions								54 205	56 462	58 719
Medical Aid Contributions								21 277	22 592	23 906
Overtime								26 556	28 182	29 807
Performance Bonus								–	–	–
Motor Vehicle Allowance	3							17 678	18 720	19 763
Cellphone Allowance	3							426	452	477
Housing Allowances	3							2 048	2 168	2 289
Other benefits and allowances	3							–	–	–
Payments in lieu of leave								11 602	12 286	12 971
Long service awards								–	–	–
Post-retirement benefit obligations	6							–	–	–
Sub Total - Other Municipal Staff		–	–	–	–	–	–	368 887	391 920	414 682
% increase	4		–	–	–	–	–	–	6,2%	5,8%
Total Parent Municipality		–	–	–	–	–	–	407 852	433 716	458 871
			–	–	–	–	–	–	6,3%	5,8%
Board Members of Entities										
Sub Total - Board Members of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Senior Managers of Entities										
Sub Total - Senior Managers of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Other Staff of Entities										
Sub Total - Other Staff of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Total Municipal Entities		–	–	–	–	–	–	–	–	–
TOTAL SALARY, ALLOWANCES & BENEFITS		–	–	–	–	–	–	407 852	433 716	458 871
% increase	4		–	–	–	–	–	–	6,3%	5,8%
TOTAL MANAGERS AND STAFF	5,7	–	–	–	–	–	–	380 852	405 123	428 620

NW372 Madibeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4	1	316 457	64 748	145 908			527 113
Chief Whip		1	295 741	61 641	137 964			495 346
Executive Mayor		1	400 214	76 296	196 584			673 094
Deputy Executive Mayor			–	–	–			–
Executive Committee		5	3 253 151	739 692	1 652 328			5 645 171
Total for all other councillors		81	11 488 037	2 882 323	5 288 917			19 659 277
Total Councillors	8	89	15 753 600	3 824 700	7 421 701			27 000 001
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	798 200	250 037	348 192	145 462		1 541 891
Chief Finance Officer		1	774 852	230 513	353 412	141 183		1 499 960
Chief Operating Officer		1	602 552	176 441	197 419	137 408		1 113 820
Director Infrastructure Technical Services		1	609 900	198 925	250 206	127 437		1 186 468
Director Corporate Support Services		1	595 518	187 473	181 645	126 239		1 090 875
Director Human Settlement Planning		1	599 800	183 221	190 229	124 762		1 098 012
List of each offical with packages >= senior manager								
Director Community Services			593 600	167 813	234 727	119 412		1 115 552
Director Public Safety & Social Services			590 640	186 302	203 500	125 832		1 106 274
Director Economic Development Tourism & Agriculture			584 880	184 920	198 549	125 352		1 093 701
Chief Audit Executive			620 716	181 994	190 446	124 872		1 118 028
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	6	6 370 658	1 947 639	2 348 325	1 297 955		11 964 577
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	95	22 124 258	5 772 339	9 770 026	1 297 955		38 964 578

3.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

NW372 Madibeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source																
Property rates		25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	303 530	321 438	340 082
Service charges - electricity revenue		41 048	40 000	39 048	38 048	37 048	35 048	36 048	37 048	38 048	40 048	41 048	49 919	472 396	500 108	528 047
Service charges - water revenue		9 151	10 151	13 151	14 151	15 151	15 151	14 151	14 151	13 151	10 151	9 151	12 716	150 378	159 945	168 676
Service charges - sanitation revenue		3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 503	37 583	39 532	41 476
Service charges - refuse revenue		2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	5 791	32 553	33 481	35 399
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		106	106	106	106	106	106	106	106	106	106	106	106	1 270	1 345	1 423
Interest earned - external investments		458	458	458	458	458	458	458	458	458	458	458	458	5 500	5 825	6 162
Interest earned - outstanding debtors		7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	85 000	90 000	95 000
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 013	2 025
Licences and permits		333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 118	4 241
Agency services		750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 236	9 482
Transfers and subsidies		201 476	–	–	–	178 685	–	–	–	191 572	–	–	–	571 733	627 800	683 960
Other revenue		1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 242	14 023	14 837
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		292 501	90 977	93 025	93 025	271 710	91 025	91 025	92 025	283 597	91 025	91 025	107 224	1 688 185	1 808 864	1 930 809
Expenditure By Type																
Employee related costs		31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	380 852	405 123	428 620
Remuneration of councillors		2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	27 000	28 593	30 251
Debt impairment		22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	270 000	285 000	300 000
Depreciation & asset impairment		50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	604 762	557 403	530 152
Finance charges		8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	100 000	107 655	108 419
Bulk purchases		48 817	45 817	45 817	45 817	41 817	40 817	45 817	45 817	45 817	45 817	48 817	48 817	549 800	581 900	613 100
Other materials		6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	83 940	89 221	94 396
Contracted services		13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	292	145 400	148 320	151 190
Transfers and subsidies		833	833	833	833	833	833	833	833	833	833	833	833	10 000	10 590	11 204
Other expenditure		10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	121 401	122 797	129 706
Loss on disposal of PPE													–	–	–	–
Total Expenditure		195 171	192 171	192 171	192 171	188 171	187 171	192 171	192 171	192 171	192 171	195 171	182 271	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)		97 330	(101 194)	(99 146)	(99 146)	83 538	(96 146)	(101 146)	(100 146)	91 426	(101 146)	(104 146)	(75 047)	(604 969)	(527 737)	(466 229)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		166 987	–	–	–	–	80 655	–	–	39 377	–	–	13 986	301 005	324 486	357 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		264 317	(101 194)	(99 146)	(99 146)	83 538	(15 491)	(101 146)	(100 146)	130 803	(101 146)	(104 146)	(61 061)	(303 964)	(203 251)	(108 294)
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	264 317	(101 194)	(99 146)	(99 146)	83 538	(15 491)	(101 146)	(100 146)	130 803	(101 146)	(104 146)	(61 061)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote																
Vote 1 - Executive Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Chief Operating Officer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate And Support Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Budget And Treasury Office		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	35 015	966 893	1 048 799	1 110 950
Vote 6 - Infrastructure And Technical Services		94 621	54 621	54 621	40 621	37 621	34 621	37 621	40 621	54 621	54 621	54 621	391 612	950 444	1 005 331	1 113 567
Vote 7 - Community Services		3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	24 115	60 271	57 700	54 154
Vote 8 - Human Settlement		210	210	210	210	210	210	210	210	210	210	210	210	2 514	2 662	2 817
Vote 9 - Economic Dev,tourism & Agriculture		24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	(262 876)	2 692	12 107	113
Vote 10 - Public Safety, Fleet and Facilities Managem		531	531	531	531	531	531	531	531	531	531	531	531	6 375	6 751	7 143
Vote 11 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Risk Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		422 053	122 053	122 053	108 053	105 053	242 053	105 053	108 053	222 053	122 053	122 053	188 606	1 989 190	2 133 350	2 288 744
Expenditure by Vote to be appropriated																
Vote 1 - Executive Council		2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	35 511	39 725	42 029
Vote 2 - Municipal Manager		596	596	596	596	596	596	596	596	596	596	596	596	7 155	5 428	5 743
Vote 3 - Chief Operating Officer		3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	38 359	38 908	41 164
Vote 4 - Corporate And Support Services		7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	85 909	91 077	96 359
Vote 5 - Budget And Treasury Office		87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	74 739	1 038 771	1 014 018	1 000 656
Vote 6 - Infrastructure And Technical Services		88 552	76 552	65 552	65 552	50 552	45 552	46 552	50 552	65 552	65 552	79 552	86 552	786 618	832 648	878 392
Vote 7 - Community Services		10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 378	121 757	129 411	136 557
Vote 8 - Human Settlement		2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	27 772	29 394	31 099
Vote 9 - Economic Dev,tourism & Agriculture		1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	14 246	12 343	13 059
Vote 10 - Public Safety, Fleet and Facilities Managem		10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 503	128 815	136 415	144 327
Vote 11 - Internal Audit		687	687	687	687	687	687	687	687	687	687	687	687	8 241	7 234	7 654
Vote 12 - Risk Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		215 171	203 171	192 171	192 171	177 171	172 171	173 171	177 171	192 171	192 171	206 171	200 271	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) before assoc.		206 882	(81 118)	(70 118)	(84 118)	(72 118)	69 882	(68 118)	(69 118)	29 882	(70 118)	(84 118)	(11 665)	(303 964)	(203 251)	(108 294)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	206 882	(81 118)	(70 118)	(84 118)	(72 118)	69 882	(68 118)	(69 118)	29 882	(70 118)	(84 118)	(11 665)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional																
Governance and administration		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	23 841	955 720	1 036 354	1 096 210
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	23 841	955 720	1 036 354	1 096 210
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		836	836	836	836	836	836	836	836	836	836	836	15 057	24 253	15 504	4 765
Community and social services		91	91	91	91	91	91	91	91	91	91	91	7 091	8 093	8 157	1 225
Sport and recreation		13	13	13	13	13	13	13	13	13	13	13	13 013	13 160	4 169	179
Public safety		522	522	522	522	522	522	522	522	522	522	522	(3 743)	2 000	2 118	2 241
Housing		210	210	210	210	210	210	210	210	210	210	210	(1 305)	1 000	1 059	1 120
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		156 668	–	–	–	80 657	–	–	–	49 694	–	–	(144 543)	142 476	119 831	111 829
Planning and development		156 668	–	–	–	80 657	–	–	–	49 694	–	–	(282 753)	4 266	1 774	1 877
Road transport		–	–	–	–	–	–	–	–	–	–	–	138 210	138 210	118 057	109 952
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	221 632	866 741	949 662	1 070 940
Energy sources		39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	69 703	506 586	542 572	603 800
Water management		12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	135 571	273 850	255 471	279 261
Waste water management		3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	13 167	48 005	107 005	140 006
Waste management		3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	38 300	44 613	47 873
Other		224	224	224	224	224	224	224	224	224	224	224	(2 468)	–	12 000	5 000
Total Revenue - Functional		515 636	98 968	98 968	98 968	179 625	238 968	98 968	98 968	248 662	98 968	98 968	113 520	1 989 190	2 133 350	2 288 744
Expenditure - Functional																
Governance and administration		–	–	–	–	–	–	–	–	–	–	–	1 213 946	1 213 946	1 196 390	1 193 605
Executive and council													81 025	81 025	84 061	88 936
Finance and administration													1 124 680	1 124 680	1 105 095	1 097 015
Internal audit													8 241	8 241	7 234	7 654
Community and public safety		17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	11 148	201 608	214 359	226 780
Community and social services		3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	6 003	47 004	49 576	52 440
Sport and recreation		772	772	772	772	772	772	772	772	772	772	772	20 818	29 314	32 117	33 980
Public safety		10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	(12 242)	98 624	104 442	110 500
Housing		2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	(3 852)	21 606	22 864	24 191
Health		422	422	422	422	422	422	422	422	422	422	422	422	5 060	5 359	5 670
Economic and environmental services		3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	9 375	44 677	47 313	50 057
Planning and development		–	–	–	–	–	–	–	–	–	–	–	6 166	6 166	6 530	6 909
Road transport		3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	37 777	40 006	42 326
Environmental protection		61	61	61	61	61	61	61	61	61	61	61	61	734	777	822
Trading services		69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	50 898	818 676	866 196	913 537
Energy sources		40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	51 426	496 539	525 223	553 975
Water management		20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	(8 388)	221 020	235 922	248 766
Waste water management		2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	1 521	31 282	31 497	33 324
Waste management		5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	6 339	69 835	73 554	77 472
Other		1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	2 600	14 246	12 343	13 059
Total Expenditure - Functional		91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	1 287 968	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) before assoc.		424 256	7 588	7 588	7 588	88 245	147 588	7 588	7 588	157 281	7 588	7 588	(1 174 448)	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	424 256	7 588	7 588	7 588	88 245	147 588	7 588	7 588	157 281	7 588	7 588	(1 174 448)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Single-year expenditure *to be appropriated*																
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Infrastructure And Technical Services		22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	42 417	294 505	297 486	334 100
Vote 7 - Community Services		1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	(11 917)	–	16 000	12 335
Vote 8 - Human Settlement		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - Economic Dev,tourism & Agriculture		500	500	500	500	500	500	500	500	500	500	500	1 000	6 500	11 000	11 500
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	31 500	301 005	324 486	357 935
Total Capital Expenditure	2	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	31 500	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source													1		
Property rates	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	230 000	240 000	255 000
Service charges - electricity revenue	40 000	30 000	30 000	28 000	25 000	20 000	25 000	28 000	30 000	30 000	35 000	39 000	360 000	376 000	397 000
Service charges - water revenue	7 417	8 417	9 417	9 417	11 417	13 417	10 417	9 417	9 417	9 417	7 417	7 417	113 000	120 000	127 000
Service charges - sanitation revenue	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	28 000	30 000	31 000
Service charges - refuse revenue	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	25 000	26 000	27 000
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	106	106	106	106	106	106	106	106	106	106	106	106	1 270	1 345	1 423
Interest earned - external investments	458	458	458	458	458	458	458	458	458	458	458	458	5 500	5 825	6 162
Interest earned - outstanding debtors	417	417	417	417	417	417	417	417	417	417	417	417	5 000	7 000	8 000
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 013	2 025
Licences and permits	333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 118	4 241
Agency services	750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 236	9 482
Transfer receipts - operational	240 000	–	5 000	–	186 000	–	–	–	130 000	–	10 733	–	571 733	627 800	683 960
Other revenue	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 242	14 023	14 837
Cash Receipts by Source	314 334	65 334	71 334	64 334	249 334	60 334	62 334	64 334	196 334	66 334	80 067	73 334	1 367 745	1 463 360	1 567 130
Other Cash Flows by Source															
Transfer receipts - capital	158 668	–	–	–	85 657	–	–	–	56 680	–	–	–	301 005	324 486	357 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivable	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	473 002	65 334	71 334	64 334	334 992	60 334	62 334	64 334	253 014	66 334	80 067	73 334	1 668 750	1 787 846	1 925 065
Cash Payments by Type															
Employee related costs	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	380 852	405 123	428 620
Remuneration of councillors	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	27 000	28 593	30 251
Finance charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases - Electricity	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	468 000	495 000	522 000
Bulk purchases - Water & Sewer	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	81 800	86 900	91 100
Other materials	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	83 940	89 221	94 396
Contracted services	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 208	145 400	148 320	151 190
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	833	833	833	833	833	833	833	833	833	833	833	833	10 000	10 590	11 204
Other expenditure	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	121 401	122 797	129 706
Cash Payments by Type	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 958	1 318 392	1 386 544	1 458 467
Other Cash Flows/Payments by Type															
Capital assets	10 918	12 918	29 918	30 918	25 918	28 918	28 918	30 918	27 918	25 918	23 918	23 904	301 005	324 486	357 935
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	120 776	122 776	139 776	140 776	135 776	138 776	138 776	140 776	137 776	135 776	133 776	133 862	1 619 397	1 711 030	1 816 402
NET INCREASE/(DECREASE) IN CASH HELD	352 226	(57 442)	(68 442)	(76 442)	199 216	(78 442)	(76 442)	(76 442)	115 238	(69 442)	(53 709)	(60 528)	49 353	76 816	108 663
Cash/cash equivalents at the month/year begin:	(29 235)	322 991	265 550	197 108	120 667	319 882	241 441	164 999	88 557	203 796	134 354	80 645	(29 235)	20 118	96 934
Cash/cash equivalents at the month/year end:	322 991	265 550	197 108	120 667	319 882	241 441	164 999	88 557	203 796	134 354	80 645	20 118	20 118	96 934	205 597

3.11 Annual budgets and SDBIPs – internal departments

The SDBIP's for the different departments will in terms of section 53(1)(c)(ii) of the MFMA be tabled and approved by the mayor within 28 days after the approval of the annual budget

3.12 Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

3.13 Capital expenditure details

NW372 Madibeng - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2017/18 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
Capital expenditure	1							
Vote 1 - Executive Council		–	–	–				
Vote 2 - Municipal Manager		–	–	–				
Vote 3 - Chief Operating Officer		–	–	–				
Vote 4 - Corporate And Support Services		–	–	–				
Vote 5 - Budget And Treasury Office		–	–	–				
Vote 6 - Infrastructure And Technical Services		294 505	297 486	334 100				
Vote 7 - Community Services		–	16 000	12 335				
Vote 8 - Human Settlement		–	–	–				
Vote 9 - Economic Dev,tourism & Agriculture		6 500	11 000	11 500				
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–				
Vote 11 - Internal Audit		–	–	–				
Vote 12 - Risk Management		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
Total Capital Expenditure		301 005	324 486	357 935	–	–	–	–
Future operational costs by vote	2							
Vote 1 - Executive Council								
Vote 2 - Municipal Manager								
Vote 3 - Chief Operating Officer								
Vote 4 - Corporate And Support Services								
Vote 5 - Budget And Treasury Office								
Vote 6 - Infrastructure And Technical Services								
Vote 7 - Community Services								
Vote 8 - Human Settlement								
Vote 9 - Economic Dev,tourism & Agriculture								
Vote 10 - Public Safety, Fleet and Facilities Management								
Vote 11 - Internal Audit								
Vote 12 - Risk Management								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
List entity summary if applicable								
Total future operational costs		–	–	–	–	–	–	–
Future revenue by source	3							
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		–	–	–	–	–	–	–
Net Financial Implications		301 005	324 486	357 935	–	–	–	–

NW372 Madibeng - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	2017/18 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
Parent municipality:												
List all capital projects grouped by Municipal Vote												
Infrastructure and Technical Services		KLIPGAT EXTENTION WATER		A	Yes	*Water Supply Infrastructure*	*Distribution*	14 000	20 000	20 000	24,8,36	New
Infrastructure and Technical Services		HEBRON/ KGABALATSANE/		A	Yes	*Water Supply Infrastructure*	*Distribution*	60 000	40 000	45 000	10,15,16,	New
Infrastructure and Technical Services		HEBRON TO MADIDI BULK WATER		A	Yes	*Water Supply Infrastructure*	*Distribution*	40 000	30 000	35 000	3	New
Infrastructure and Technical Services		WATER SUPPLY AUGMENTATION:		A	Yes	*Water Supply Infrastructure*	*Boreholes*	10 000	13 000	10 000	1,2,25,26,27,29,34	New
Infrastructure and Technical Services		KLIPGAT SANITATION PROJECT		A	Yes	*Sanitation Infrastructure*	*Reticulation*	20 000	14 000	20 000	24,8,36	New
Infrastructure and Technical Services		WARD 1 VIP TOILETS		A	Yes	*Sanitation Infrastructure*	*Capital Spares*	10 000	12 000	10 000	1	New
Infrastructure and Technical Services		UPGRADING OF MOTHOTLUNG		A	Yes	*Sanitation Infrastructure*	*Outfall Sewers*		20 000	30 000	20	Upgrade
Infrastructure and Technical Services		UPGRADING OF OUKASIE OUTFALL		A	Yes	*Sanitation Infrastructure*	*Outfall Sewers*		17 000	28 000	13;21;22	Upgrade
Infrastructure and Technical Services		HIGH MASS LIGHT ENEGERSING		A	Yes	*Electrical Infrastructure*	*Capital Spares*	2 000	1 000	1 000	15	New
Infrastructure and Technical Services		OUKASIE SUBSTATION		A	Yes	*Electrical Infrastructure*	*MV Substations*	14 000	22 000	35 000	13,21,22	New
Infrastructure and Technical Services		CLUSTER 1 INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	16 005	19 486	–	7	New
Infrastructure and Technical Services		CLUSTER 2 INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	14 000	18 000	23 000	21	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	15 000	12 000	18 000	15,16	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	17 000	15 000	14 100	3,24	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	15 500	10 000	9 000	9,11,12,35,38	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	15 000	17 000	20 000	2	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	14 000	12 000	11 000	4,5,6	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	12 000	–	–	17,18,19	New
Infrastructure and Technical Services		UPGRADING OF OUKASIE TAXI		B	Yes	*Roads Infrastructure*	*Road Structures*	6 000	–	–	13,21,22	New
Infrastructure and Technical Services		UPGRADING OF HEBRON TAXI		B	Yes	*Roads Infrastructure*	*Road Structures*		5 000	5 000	16	New
Community Services		HARTEBEES LANDFILL SITE		B	Yes	*Solid Waste Infrastructure*	*Landfill Sites*		5 000	5 335	33	New
Community Services		MMAKAU LIBRARY		B	Yes	*Community Facilities*	*Libraries*	–	7 000	–	17,18,19	New
Community Services		KLIPGAT LIBRARY		B	Yes	*Community Facilities*	*Libraries*	–	–	7 000	8,24,36	New
Community Services		KGABALATSANE SPORTS FACILITY		B	Yes	*Sport and Recreation Facilities*	*Outdoor Facilities*		2 000	–	10	New
Community Services		PMU		B	Yes	*rmation and Communication Infrastruct*	*Outdoor Facilities*	6 500	6 000	6 500	4,5,6	New
Community Services		WARD 31 SPORTS FACILITY		B	Yes	*Sport and Recreation Facilities*	*Outdoor Facilities*		2 000		31	New
Econimic Development, Tourism and		LETLHABILE FLEA MARKET		B	Yes	*Community Facilities*	*Markets*		5 000		9,11,12,35	New
Econimic Development, Tourism and		DEVELOPMENT OF HAWKERS		B	Yes	*Community Facilities*	*Markets*		–	5 000	9,11,12,13,20,21,22,35	New
Total Capital expenditure								301 005	324 486	357 935		

DESCRIPTION	WARDS	PROPOSED BUDGET 201718	BUDGET 201819	BUDGET 2019/20	Funding Source
MIG					
KLIPGAT EXTENTION WATER SUPPLY	24,8,36	14 000 000	20 000 000	20 000 000	MIG
HEBRON/ KGABALATSANE/ ROCKVILLE/ITSOSENG/ WATER	10,15,16,17,41	60 000 000	40 000 000	45 000 000	MIG
HEBRON TO MADIDI BULK WATER PIPELINE	3	40 000 000	30 000 000	35 000 000	MIG
WATER SUPPLY AUGMENTATION: BOREHOLES (CLUSTERS)	1,2,25,26,27,29,34	10 000 000	13 000 000	10 000 000	MIG
KLIPGAT SANITATION PROJECT	24,8,36	20 000 000	14 000 000	20 000 000	MIG
WARD 1 VIP TOILETS	1	10 000 000	12 000 000	10 000 000	MIG
UPGRADING OF MOTHOTLUNG OUTFALL SEWER	20	-	20 000 000	30 000 000	MIG
UPGRADING OF OUKASIE OUTFALL SEWER	13;14;22;39	-	17 000 000	28 000 000	MIG
HIGH MASS LIGHT ENEGERSING	10;35	2 000 000	1 000 000	1 000 000	MIG
CLUSTER 1 INTERNAL ROADS	7;26;28;31,32	16 005 000	19 486 000	-	MIG
CLUSTER 2 INTERNAL ROADS	20;	14 000 000	18 000 000	23 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 3	10;15;16;17;41	15 000 000	12 000 000	18 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 4	3,24	17 000 000	15 000 000	14 100 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 5	9,11,12,38	15 500 000	10 000 000	9 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 6	2;34	15 000 000	17 000 000	20 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 7	4,5,6	14 000 000	12 000 000	11 000 000	MIG
UPGRADING OF INTERNAL ROADS OF CLUSTER 8	18,19	12 000 000	-	-	MIG
UPGRADING OF OUKASIE TAXI RANK	13;14;22,39	6 000 000	-	-	MIG
UPGRADING OF HEBRON TAXI RANK	15;16;17	-	5 000 000	5 000 000	MIG
HARTEBEES LANDFILL SITE (capping)	33	-	5 000 000	5 335 000	MIG
MMAKAU LIBRARY	18,19	-	7 000 000	-	MIG
KLIPGAT LIBRARY	8,24,36	-	-	7 000 000	MIG
KGABALATSANE SPORTS FACILITY	10	-	2 000 000	-	MIG
WARD 31 SPORTS FACILITY	32	-	2 000 000	-	MIG
LETLHABILE FLEA MARKET	9,11,12,35	-	5 000 000	-	MIG
DEVELOPMENT OF HAWKERS PAVILLION(VARIOUS TOWNSHI	9,11,12,13,20,21,22,35	-	-	5 000 000	MIG
PROJECT MANAGEMENT UNIT (PMU) OPERATION		6 500 000	6 000 000	6 500 000	
TOTAL MIG		**287 005 000**	**302 486 000**	**322 935 000**	
OTHER GRANTS					
OUKASIE SUBSTATION	13;21;22,39	14 000 000	22 000 000	35 000 000	INEP
GRAND TOTAL CAPITAL		301 005 000	324 486 000	357 935 000	

3.14 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

   Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

2. Internship programme

   The municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department. Of the first intake in 2008 two were employed permanently. Of the ten interns appointed in 2012, seven were employed permanently and three left. Five interns were appointed in 2015.

3. Budget and Treasury Office
   The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee
   An Audit Committee has been established and is functional.

5. Service Delivery and Implementation Plan
   The detail SDBIP document is at a Final stage and will be finalised after approval of the 2017/18 MTREF in May 2017 directly aligned and informed by the 2017/18 MTREF.

6. Annual Report
   Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. MFMA Training
   The MFMA training module in electronic format is available to all financial staff.

8. Policies
   All financial related policies are reviewed on an annual bases or whenever the need arises and submitted with the budget for adoption by council.

3.15 Other supporting documents

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
REVENUE ITEMS:											
Property rates	6										
Total Property Rates									330 000	349 470	369 739
less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		–	–	–	–	–	–	–	26 470	28 032	29 658
Net Property Rates		–	–	–	–	–	–	–	303 530	321 438	340 082
Service charges - electricity revenue	6										
Total Service charges - electricity revenue									473 000	500 782	528 801
less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
less Cost of Free Basis Services (50 kwh per indigent household per month)		–	–	–	–	–	–		604	674	755
Net Service charges - electricity revenue		–	–	–	–	–	–	–	472 396	500 108	528 047
Service charges - water revenue	6										
Total Service charges - water revenue									150 800	160 418	169 205
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		–	–	–	–	–	–		422	473	530
Net Service charges - water revenue		–	–	–	–	–	–	–	150 378	159 945	168 676
Service charges - sanitation revenue											
Total Service charges - sanitation revenue									38 005	40 005	42 006
less Revenue Foregone (in excess of free sanitation service to indigent households)											
less Cost of Free Basis Services (free sanitation service to indigent households)		–	–	–	–	–	–		422	473	530
Net Service charges - sanitation revenue		–	–	–	–	–	–	–	37 583	39 532	41 476
Service charges - refuse revenue	6										
Total refuse removal revenue		–	–	–	–	–	–	–	33 300	34 318	36 336
Total landfill revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone (in excess of one removal a week to indigent households)		–	–	–	–	–	–	–	–	–	–
less Cost of Free Basis Services (removed once a week to indigent households)		–	–	–	–	–	–		747	837	937
Net Service charges - refuse revenue		–	–	–	–	–	–	–	32 553	33 481	35 399
Other Revenue by source											
Fuel Levy		–	–	–	–	–	–	–	–	–	–
Other Revenue		–	–	–	–	–	–	–	1 122	1 188	1 257
S/WASTE: BULK SERVICE PUBLIC		–	–	–	–	–	–	–	5 000	5 295	5 602
FINANCE: FINAL NOTICE FEES		–	–	–	–	–	–	–	1 000	1 059	1 120
B/CONTROL: BUILDING PLANS		–	–	–	–	–	–	–	820	868	919
CEMETERY FEES		–	–	–	–	–	–	–	1 000	1 059	1 120
ELEC: RECONNECTION FEES		–	–	–	–	–	–	–	3 000	3 177	3 361
ELEC: TAMPERING FEE		–	–	–	–	–	–	–	500	530	560
FINANCE: CLEARANCE CERTIFICATE		–	–	–	–	–	–	–	500	530	560
FINANCE: TENDER FEES		–	–	–	–	–	–	–	300	318	336
		–	–	–	–	–	–	–	–	–	–
	3	–	–	–	–	–	–	–	–	–	–
Total 'Other' Revenue	1	–	–	–	–	–	–	–	13 242	14 023	14 837
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	–	–	–	–	–	–	–	233 760	247 806	262 179
Pension and UIF Contributions		–	–	–	–	–	–	–	46 692	49 784	52 671
Medical Aid Contributions		–	–	–	–	–	–	–	24 860	27 269	28 851
Overtime		–	–	–	–	–	–	–	14 800	15 885	16 806
Performance Bonus		–	–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance		–	–	–	–	–	–	–	24 414	25 702	27 193
Cellphone Allowance		–	–	–	–	–	–	–	360	381	403
Housing Allowances		–	–	–	–	–	–	–	2 081	2 224	2 353
Other benefits and allowances		–	–	–	–	–	–	–	21 336	22 591	23 901
Payments in lieu of leave		–	–	–	–	–	–	–	12 549	13 481	14 263
Long service awards		–	–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	4	–	–	–	–	–	–	–	–	–	–
sub-total	5	–	–	–	–	–	–	–	380 852	405 123	428 620
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	–	–	–	–	–	–	–	380 852	405 123	428 620

Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		–	–	–	–	–	–	–	604 762	557 403	530 152
Lease amortisation		–	–	–	–	–	–	–	–	–	–
Capital asset impairment		–	–	–	–	–	–	–	–	–	–
Depreciation resulting from revaluation of PPE	10	–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	1	–	–	–	–	–	–	–	604 762	557 403	530 152
Bulk purchases											
Electricity Bulk Purchases		–	–	–	–	–	–	–	468 000	495 000	522 000
Water Bulk Purchases		–	–	–	–	–	–	–	81 800	86 900	91 100
Total bulk purchases	1	–	–	–	–	–	–	–	549 800	581 900	613 100
Transfers and grants											
Cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Non-cash transfers and grants		–	–	–	–	–	–	–	10 000	10 590	11 204
Total transfers and grants	1	–	–	–	–	–	–	–	10 000	10 590	11 204
Contracted services											
Contractors: Pms		–	–	–	–	–	–	–	1 500	1 600	1 700
Contractors: Formalisation Of Townships		–	–	–	–	–	–	–	3 000	3 100	3 300
Contractors: Services Provider-Valuation		–	–	–	–	–	–	–	7 000	7 400	7 800
Contractors: Service Providers - Water Tankers		–	–	–	–	–	–	–	8 000	6 000	5 000
Contractors: Office Machines & Equipment		–	–	–	–	–	–	–	6 000	6 400	6 700
Contractors: Service Providers - Magalies		–	–	–	–	–	–	–	5 000	5 200	5 600
Contractors: Security Project - Cameras		–	–	–	–	–	–	–	4 000	4 200	4 400
Contractors: Afs		–	–	–	–	–	–	–	4 000	3 500	3 000
Contractors: Meter Readings		–	–	–	–	–	–	–	2 500	2 700	2 800
Contractors: Legal Services		–	–	–	–	–	–	–	10 000	9 600	9 000
Contractors: Commission Fees		–	–	–	–	–	–	–	15 000	16 000	17 000
Contactors: Ict Systems Support		–	–	–	–	–	–	–	21 000	23 000	24 000
Contractors: Security Services		–	–	–	–	–	–	–	22 000	23 000	24 000
Contractors: Services Provider - Necsa		–	–	–	–	–	–	–	300	320	340
Contractors: Disconnect Services		–	–	–	–	–	–	–	1 500	1 600	1 700
Contractors: Sandspruit		–	–	–	–	–	–	–	4 500	4 800	5 000
Contractors: Services Provider-W/Removal		–	–	–	–	–	–	–	23 000	25 000	26 000
Contractors: Aicaia & Asset Man Plan		–	–	–	–	–	–	–	5 000	4 000	3 000
Contractors: Task Job Evaluation		–	–	–	–	–	–	–	1 500	500	500
Contractors: IT Audit		–	–	–	–	–	–	–	600	400	350
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
sub-total	1	–	–	–	–	–	–	–	145 400	148 320	151 190
Allocations to organs of state:											
Electricity		–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total contracted services		–	–	–	–	–	–	–	145 400	148 320	151 190
Other Expenditure By Type											
Collection costs		–	–	–	–	–	–	–			
Contributions to 'other' provisions		–	–	–	–	–	–	–			
Consultant fees		–	–	–	–	–	–	–			
Audit fees		–	–	–	–	–	–	–	3 000	2 118	2 241
General expenses	3	–	–	–	–	–	–	–	67 706	67 993	72 072
Advertisements		–	–	–	–	–	–	–	1 100	1 165	1 232
Telephone Rental & Calls		–	–	–	–	–	–	–	2 200	2 330	2 465
Rental & Calls: Internet		–	–	–	–	–	–	–	1 200	1 271	1 345
Rental: Vehicles		–	–	–	–	–	–	–	1 500	1 589	1 681
Mobile Chemical Toilets		–	–	–	–	–	–	–	2 600	2 753	2 913
Insurance: General		–	–	–	–	–	–	–	9 000	9 531	10 084
Transport Expense: Fuel		–	–	–	–	–	–	–	7 000	7 413	7 843
Ward Committees: Training & Support		–	–	–	–	–	–	–	1 000	1 059	1 120
Subsistence & Travel: Councillors		–	–	–	–	–	–	–	900	900	952
Subsistence & Travel: Personnel		–	–	–	–	–	–	–	2 195	2 261	2 392
Food For Waste Program		–	–	–	–	–	–	–	6 000	6 000	6 000
Youth Programs		–	–	–	–	–	–	–	800	847	896
Chemicals: Industrial Purposes		–	–	–	–	–	–	–	10 500	10 590	11 204
Statement: Printing & Posting		–	–	–	–	–	–	–	2 200	2 330	2 465
Software/License Fees		–	–	–	–	–	–	–	2 500	2 648	2 801
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
Total 'Other' Expenditure	1	–	–	–	–	–	–	–	121 401	122 797	129 706
Repairs and Maintenance	8										
Employee related costs		–	–	–	–	–	–	–	–	–	–
Other materials		–	–	–	–	–	–	–	83 940	89 221	94 396
Contracted Services		–	–	–	–	–	–	–	–	–	–
Other Expenditure		–	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	9	–	–	–	–	–	–	–	83 940	89 221	94 396

NW372 Madibeng - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Executive Council	Vote 2 - Municipal Manager	Vote 3 - Chief Operating Officer	Vote 4 - Corporate And Support Services	Vote 5 - Budget And Treasury Office	Vote 6 - Infrastructure And Technical Services	Vote 7 - Community Services	Vote 8 - Human Settlement	Vote 9 - Economic Dev,tourism & Agriculture	Vote 10 - Public Safety, Fleet and Facilities	Vote 11 - Internal Audit	Vote 12 - Risk Management	Total
R thousand	1													
Revenue By Source														
Property rates		–	–	–	–	303 530	–	–	–	–	–	–	–	303 530
Service charges - electricity revenue		–	–	–	–	–	472 396	–	–	–	–	–	–	472 396
Service charges - water revenue		–	–	–	–	–	150 378	–	–	–	–	–	–	150 378
Service charges - sanitation revenue		–	–	–	–	–	37 583	–	–	–	–	–	–	37 583
Service charges - refuse revenue		–	–	–	–	–	–	32 553	–	–	–	–	–	32 553
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	–	–	–	–	–	60	1 000	100	110	–	–	1 270
Interest earned - external investments		–	–	–	–	5 500	–	–	–	–	–	–	–	5 500
Interest earned - outstanding debtors		–	–	–	–	85 000	–	–	–	–	–	–	–	85 000
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–		–	–	2 000	–	–	2 000
Licences and permits		–	–	–	–	–	–	–	–	–	4 000	–	–	4 000
Agency services		–	–	–	–	–	–	–	–	–	9 000	–	–	9 000
Other revenue		–	–	–	–	1 930	3 650	6 082	1 514	1	65	–	–	13 242
Transfers and subsidies		–	–	–	–	569 142	–	–	–	2 591	–	–	–	571 733
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		–	–	–	–	965 102	664 007	38 695	2 514	2 692	15 175	–	–	1 688 185
Expenditure By Type														
Employee related costs		–	14 491	26 428	25 485	51 725	86 326	71 928	22 327	9 855	72 286	–	–	380 852
Remuneration of councillors		27 000	–	–	–	–	–	–	–	–	–	–	–	27 000
Debt impairment		–	–	–	–	270 000	–	–	–	–	–	–	–	270 000
Depreciation & asset impairment		56	–	81	399	561 031	36 475	3 475	–	535	2 710	–	–	604 762
Finance charges		–	–	–	–	100 000	–	–	–	–	–	–	–	100 000
Bulk purchases		–	–	–	–	–	549 800	–	–	–	–	–	–	549 800
Other materials		–	–	10	2 010	30	65 500	6 260	500	70	9 560	–	–	83 940
Contracted services		–	–	1 500	38 000	35 100	19 500	23 000	3 000	–	25 300	–	–	145 400
Transfers and subsidies		–	–	–	–	10 000	–	–	–	–	–	–	–	10 000
Other expenditure		8 455	905	10 340	15 015	21 885	29 017	14 842	1 945	3 786	15 211	–	–	121 401
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		35 511	15 396	38 359	80 909	1 049 771	786 618	119 505	27 772	14 246	125 067	–	–	2 293 154
Surplus/(Deficit)		(35 511)	(15 396)	(38 359)	(80 909)	(84 669)	(122 611)	(80 810)	(25 258)	(11 554)	(109 892)	–	–	(604 969)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	–	–	281 005	20 000	–	–	–	–	–	301 005
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(35 511)	(15 396)	(38 359)	(80 909)	(84 669)	158 394	(60 810)	(25 258)	(11 554)	(109 892)	–	–	(303 964)

NW372 Madibeng - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Call investment deposits											
Call deposits		–	–	–	–	–	–	–	43 500	44 000	44 000
Other current investments		–	–	–	–	–	–	–	–	–	–
Total Call investment deposits	2	–	–	–	–	–	–	–	43 500	44 000	44 000
Consumer debtors											
Consumer debtors		–	–	–	–	–	–	–	400 000	410 000	420 000
Less: Provision for debt impairment		–	–	–	–	–	–	–	–	–	–
Total Consumer debtors	2	–	–	–	–	–	–	–	400 000	410 000	420 000
Debt impairment provision											
Balance at the beginning of the year		–	–	–	–	–	–	–	–	–	–
Contributions to the provision		–	–	–	–	–	–	–	–	–	–
Bad debts written off		–	–	–	–	–	–	–	–	–	–
Balance at end of year		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		–	–	–	–	–	–	–	5 801 005	5 824 486	5 857 935
Leases recognised as PPE	3	–	–	–	–	–	–	–	–	–	–
Less: Accumulated depreciation		–	–	–	–	–	–	–	–	–	–
Total Property, plant and equipment (PPE)	2	–	–	–	–	–	–	–	5 801 005	5 824 486	5 857 935
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–	3 000	3 100	3 200
Current portion of long-term liabilities		–	–	–	–	–	–	–	–	–	–
Total Current liabilities - Borrowing		–	–	–	–	–	–	–	3 000	3 100	3 200
Trade and other payables											
Trade and other creditors		–	–	–	–	–	–	–	243 500	264 000	254 000
Unspent conditional transfers		–	–	–	–	–	–	–	–	–	–
VAT		–	–	–	–	–	–	–	–	–	–
Total Trade and other payables	2	–	–	–	–	–	–	–	243 500	264 000	254 000
Non current liabilities - Borrowing											
Borrowing	4	–	–	–	–	–	–	–	900 000	1 000 000	1 100 000
Finance leases (including PPP asset element)		–	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing		–	–	–	–	–	–	–	900 000	1 000 000	1 100 000
Provisions - non-current											
Retirement benefits		–	–	–	–	–	–	–	–	–	–
List other major provision items											
Refuse landfill site rehabilitation		–	–	–	–	–	–	–	17 000	18 000	19 000
Employee Benefit Obligation		–	–	–	–	–	–	–	100 000	100 000	100 000
Total Provisions - non-current		–	–	–	–	–	–	–	117 000	118 000	119 000
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		–	–	–	–	–	–	–	5 584 097	5 473 581	5 440 636
GRAP adjustments		–	–	–	–	–	–	–	–	–	–
Restated balance		–	–	–	–	–	–	–	5 584 097	5 473 581	5 440 636
Surplus/(Deficit)		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Appropriations to Reserves		–	–	–	–	–	–	–	–	–	–
Transfers from Reserves		–	–	–	–	–	–	–	–	–	–
Depreciation offsets		–	–	–	–	–	–	–	–	–	–
Other adjustments		–	–	–	–	–	–	–	–	–	–
Accumulated Surplus/(Deficit)	1	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
Reserves											
Housing Development Fund		–	–	–	–	–	–	–	–	–	–
Capital replacement		–	–	–	–	–	–	–	–	–	–
Self-insurance		–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–
Total Reserves	2	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342

3.16 Municipal manager's quality certificate

I ……, acting municipal manager of Madibeng Local Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

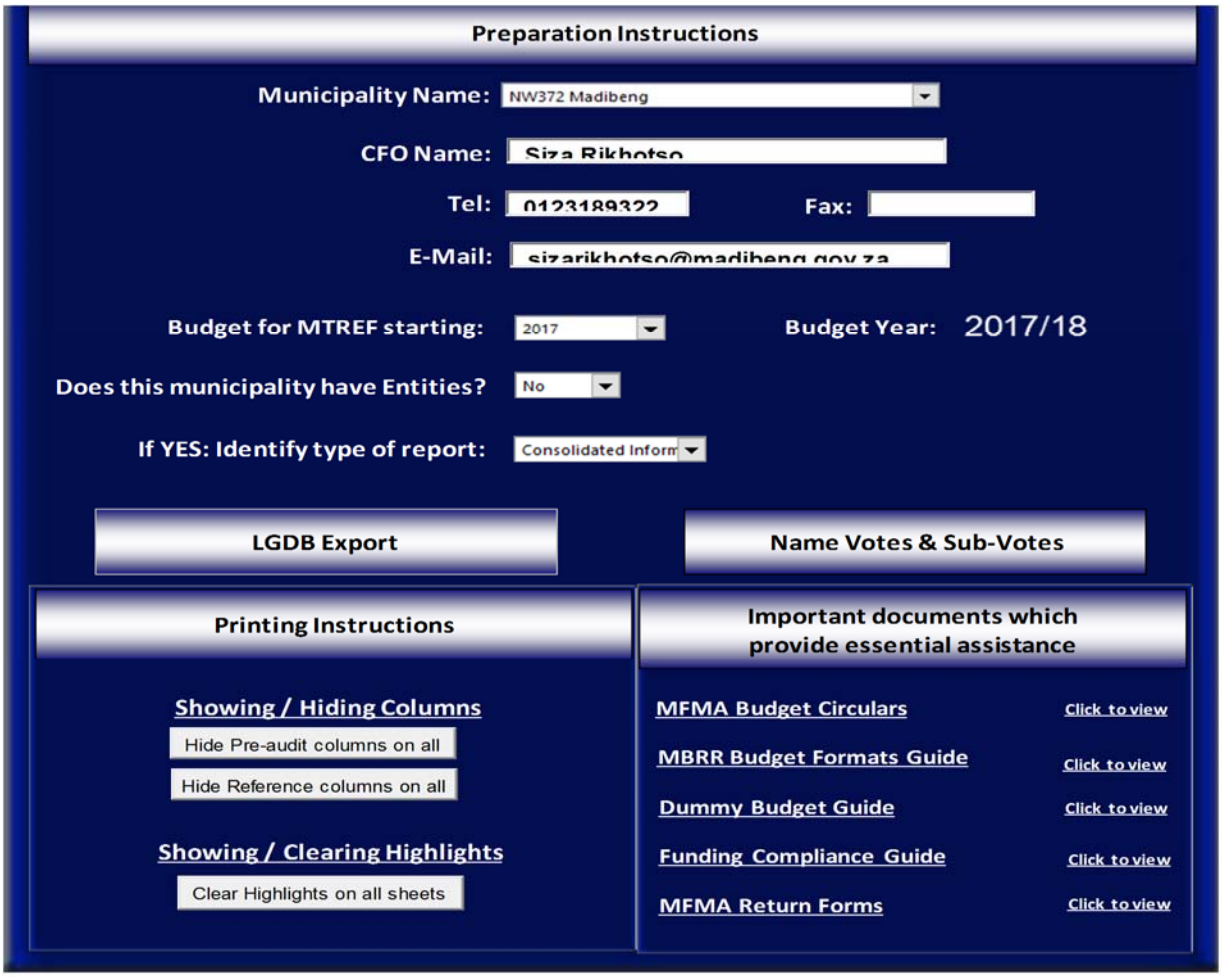
Print Name _____

Municipal Manager of Madibeng Local Municipality (NW372)

Signature _____

Date _____

Click for Instructions!
Accountability
Transparency
Information & service delivery
national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA
Contact details:
Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic submissions:
lgdocuments@treasury.gov.za


Preparation Instructions
Municipality Name: NW372 Madibeng
CFO Name: Siza Rikhotso
Tel: 0123189322
Fax:
E-Mail: sizarikhotso@madibeng.gov.za
Budget for MTREF starting: 2017
Budget Year: 2017/18
Does this municipality have Entities? No
If YES: Identify type of report: Consolidated Inform
LGDB Export
Name Votes & Sub-Votes
Printing Instructions
Showing / Hiding Columns
Hide Pre-audit columns on all
Hide Reference columns on all
Showing / Clearing Highlights
Clear Highlights on all sheets
Important documents which provide essential assistance
MFMA Budget Circulars
Click to view
MBRR Budget Formats Guide
Click to view
Dummy Budget Guide
Click to view
Funding Compliance Guide
Click to view
MFMA Return Forms
Click to view

A. GENERAL INFORMATION			
Municipality	NW372 Madibeng		
Capacity	High		
Province	NW NORTH WEST		
Web Address	www.madibeng.gov.za		
E-mail Address			
B. CONTACT INFORMATION			
Postal Address			
P O Box	P O BOX 106		
City / Town	BRITS		
Postal Code	0250		
Street Address			
Building	Municipal Head Office		
Street No / Name	53 Van Velden Street		
City / Town	Brits		
Postal Code	0250		
General Contacts			
Telephone Number	012 318 9100		
Fax Number	012 318 9203		
C. POLITICAL LEADERSHIP			
Speaker		Secretary/PA to the Speaker	
ID Number	740422 5779 088	ID Number	831223 0274 087
Title	Cllr	Title	Ms
Name	Kabelo Ntshabele	Name	Ditshego Mbezi
Telephone Number	012 318 9460	Telephone Number	012 318 9215
Cell Number	072 453 8573	Cell Number	072 036 0733
Fax Number	012 318 9255	Fax Number	012 252 3524
E-mail Address	kabelontshabele@madibeng.gov.za	E-mail Address	ditshegombezi@madibeng.gov.za
Mayor/Executive Mayor		Secretary/PA to the Mayor/Executive Mayor	
ID Number	730409 0697 086	ID Number	840510 5475 084
Title	Cllr	Title	Mr
Name	Jostina Mothibe	Name	Thapelo Sambo
Telephone Number	012 318 9215	Telephone Number	012 318 9299
Cell Number	082 609 9215	Cell Number	072 855 0618
Fax Number	012 252 3524	Fax Number	012 318 9520
E-mail Address	jostinamothibe@madibeng.gov.za	E-mail Address	Thapelo Sambo@madibeng.gov.za
Deputy Mayor/Executive Mayor		Secretary/PA to the Deputy Mayor/Executive Mayor	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone Number		Telephone Number	
Cell Number		Cell Number	
Fax Number		Fax Number	
E-mail Address		E-mail Address	
D. MANAGEMENT LEADERSHIP			
Municipal Manager		Secretary/PA to the Municipal Manager	
ID Number	710426 5498 082	ID Number	750310 5831 081
Title	Mr	Title	Mr
Name	ME Manaka (Acting)	Name	Bethuel Mmutle
Telephone Number	012 318 9500	Telephone Number	012 318 9212
Cell Number	081 340 2595	Cell Number	081 837 1580
Fax Number	012 318 9556	Fax Number	012 252 3524
E-mail Address	energymanaka@madibeng.gov.za	E-mail Address	bethuelmmutle@madibeng.gov.za
Chief Financial Officer		Secretary/PA to the Chief Financial Officer	
ID Number	791223 5937 082	ID Number	600317 0678 088
Title	Mr	Title	Ms
Name	Siza Rikhotso (Acting)	Name	Margaret Mogotsi
Telephone Number	012 318 9224	Telephone Number	012 318 9322
Cell Number	079 861 3200	Cell Number	079 227 0386
Fax Number	012 318 9302	Fax Number	012 318 9520
E-mail Address	sizarikhotso@madibeng.gov.za	E-mail Address	margaretmogotsi@madibeng.gov.za
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	790515 5493 086	ID Number	831107 5776 081
Title	Mr	Title	Mr
Name	James Motaung	Name	Mosa Sekori
Telephone Number	012 318 9228	Telephone Number	012 318 9225
Cell Number	078 338 3968	Cell Number	071 925 7919
Fax Number	086 645 1804	Fax Number	012 318 9520
E-mail Address	jamesmotaung@madibeng.gov.za	E-mail Address	mosasekori@madibeng.gov.za

NW372 Madibeng - Table A1 Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance										
Property rates	–	–	–	–	–	–	–	303 530	321 438	340 082
Service charges	–	–	–	–	–	–	–	692 910	733 066	773 597
Investment revenue	–	–	–	–	–	–	–	5 500	5 825	6 162
Transfers recognised - operational	–	–	–	–	–	–	–	571 733	627 800	683 960
Other own revenue	–	–	–	–	–	–	–	114 512	120 735	127 008
Total Revenue (excluding capital transfers and contributions)	–	–	–	–	–	–	–	1 688 185	1 808 864	1 930 809
Employee costs	–	–	–	–	–	–	–	380 852	405 123	428 620
Remuneration of councillors	–	–	–	–	–	–	–	27 000	28 593	30 251
Depreciation & asset impairment	–	–	–	–	–	–	–	604 762	557 403	530 152
Finance charges	–	–	–	–	–	–	–	100 000	107 655	108 419
Materials and bulk purchases	–	–	–	–	–	–	–	633 740	671 121	707 496
Transfers and grants	–	–	–	–	–	–	–	10 000	10 590	11 204
Other expenditure	–	–	–	–	–	–	–	536 801	556 117	580 896
Total Expenditure	–	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)	–	–	–	–	–	–	–	(604 969)	(527 737)	(466 229)
Transfers and subsidies - capital (monetary alloc	–	–	–	–	–	–	–	301 005	324 486	357 935
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Capital expenditure & funds sources										
Capital expenditure	–	–	–	–	–	–	–	301 005	324 486	357 935
Transfers recognised - capital	–	–	–	–	–	–	–	301 005	324 486	357 935
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–	–
Total sources of capital funds	–	–	–	–	–	–	–	301 005	324 486	357 935
Financial position										
Total current assets	–	–	–	–	–	–	–	482 618	570 434	689 597
Total non current assets	–	–	–	–	–	–	–	6 074 015	6 097 996	6 131 945
Total current liabilities	–	–	–	–	–	–	–	259 500	280 100	270 200
Total non current liabilities	–	–	–	–	–	–	–	1 017 000	1 118 000	1 219 000
Community wealth/Equity	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
Cash flows										
Net cash from (used) operating	–	–	–	–	–	–	–	350 358	401 302	466 598
Net cash from (used) investing	–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	–	–	–	–	–	–	–	20 118	96 934	205 597
Cash backing/surplus reconciliation										
Cash and investments available	–	–	–	–	–	–	–	76 618	154 434	263 597
Application of cash and investments	–	–	–	–	–	–	–	74 847	93 576	78 822
Balance - surplus (shortfall)	–	–	–	–	–	–	–	1 771	60 858	184 775
Asset management										
Asset register summary (WDV)	–	–	–	–	–	–	6 061 005	6 061 005	6 084 486	6 117 935
Depreciation	–	–	–	–	–	–	604 762	604 762	557 403	530 152
Renewal of Existing Assets	–	–	–	–	–	–	–	6 000	49 000	67 000
Repairs and Maintenance	–	–	–	–	–	–	83 940	83 940	89 221	94 396
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	4 271	4 271	4 775	5 346
Revenue cost of free services provided	–	–	–	–	–	–	26 485	26 485	28 047	29 673
Households below minimum service level										
Water:	–	–	–	–	–	–	28	28	30	33
Sanitation/sewerage:	–	–	–	–	–	–	12	12	11	10
Energy:	–	–	–	–	–	–	30	30	33	36
Refuse:	–	–	–	–	–	–	119	119	108	97

NW372 Madibeng - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional										
Governance and administration		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		–	–	–	–	–	–	24 253	15 504	4 765
Community and social services		–	–	–	–	–	–	8 093	8 157	1 225
Sport and recreation		–	–	–	–	–	–	13 160	4 169	179
Public safety		–	–	–	–	–	–	2 000	2 118	2 241
Housing		–	–	–	–	–	–	1 000	1 059	1 120
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	142 476	119 831	111 829
Planning and development		–	–	–	–	–	–	4 266	1 774	1 877
Road transport		–	–	–	–	–	–	138 210	118 057	109 952
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	866 741	949 662	1 070 940
Energy sources		–	–	–	–	–	–	506 586	542 572	603 800
Water management		–	–	–	–	–	–	273 850	255 471	279 261
Waste water management		–	–	–	–	–	–	48 005	107 005	140 006
Waste management		–	–	–	–	–	–	38 300	44 613	47 873
Other	4	–	–	–	–	–	–	–	12 000	5 000
Total Revenue - Functional	2	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744
Expenditure - Functional										
Governance and administration		–	–	–	–	–	–	1 213 946	1 196 390	1 193 605
Executive and council		–	–	–	–	–	–	81 025	84 061	88 936
Finance and administration		–	–	–	–	–	–	1 124 680	1 105 095	1 097 015
Internal audit		–	–	–	–	–	–	8 241	7 234	7 654
Community and public safety		–	–	–	–	–	–	201 608	214 359	226 780
Community and social services		–	–	–	–	–	–	47 004	49 576	52 440
Sport and recreation		–	–	–	–	–	–	29 314	32 117	33 980
Public safety		–	–	–	–	–	–	98 624	104 442	110 500
Housing		–	–	–	–	–	–	21 606	22 864	24 191
Health		–	–	–	–	–	–	5 060	5 359	5 670
Economic and environmental services		–	–	–	–	–	–	44 677	47 313	50 057
Planning and development		–	–	–	–	–	–	6 166	6 530	6 909
Road transport		–	–	–	–	–	–	37 777	40 006	42 326
Environmental protection		–	–	–	–	–	–	734	777	822
Trading services		–	–	–	–	–	–	818 676	866 196	913 537
Energy sources		–	–	–	–	–	–	496 539	525 223	553 975
Water management		–	–	–	–	–	–	221 020	235 922	248 766
Waste water management		–	–	–	–	–	–	31 282	31 497	33 324
Waste management		–	–	–	–	–	–	69 835	73 554	77 472
Other	4	–	–	–	–	–	–	14 246	12 343	13 059
Total Expenditure - Functional	3	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) for the year		–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional										
Municipal governance and administration		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Budget and Treasury Office		–	–	–	–	–	–	955 720	1 036 354	1 096 210
Community and public safety		–	–	–	–	–	–	24 253	15 504	4 765
Community and social services		–	–	–	–	–	–	8 093	8 157	1 225
Cemeteries, Funeral Parlours and Crematoriums		–	–	–	–	–	–	1 050	1 112	1 176
Community Halls and Facilities		–	–	–	–	–	–	20	21	22
Libraries and Archives		–	–	–	–	–	–	7 023	7 024	26
Sport and recreation		–	–	–	–	–	–	13 160	4 169	179
Recreational Facilities		–	–	–	–	–	–	13 000	4 000	–
Sports Grounds and Stadiums		–	–	–	–	–	–	160	169	179
Public safety		–	–	–	–	–	–	2 000	2 118	2 241
Licensing and Control of Animals		–	–	–	–	–	–	2 000	2 118	2 241
Housing		–	–	–	–	–	–	1 000	1 059	1 120
Housing		–	–	–	–	–	–	1 000	1 059	1 120
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	142 476	119 831	111 829
Planning and development		–	–	–	–	–	–	4 266	1 774	1 877
Billboards		–	–	–	–	–	–	60	64	67
Town Planning, Building Regulations and Enforcement, and		–	–	–	–	–	–	1 514	1 603	1 696
Support to Local Municipalities		–	–	–	–	–	–	2 692	107	113
Road transport		–	–	–	–	–	–	138 210	118 057	109 952
Police Forces, Traffic and Street Parking Control		–	–	–	–	–	–	205	217	230
Road and Traffic Regulation		–	–	–	–	–	–	6 000	6 354	6 723
Roads		–	–	–	–	–	–	126 005	103 486	98 000
Taxi Ranks		–	–	–	–	–	–	6 000	8 000	5 000
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	866 741	949 662	1 070 940
Energy sources		–	–	–	–	–	–	506 586	542 572	603 800
Electricity		–	–	–	–	–	–	504 586	541 572	602 800
Street Lighting and Signal Systems		–	–	–	–	–	–	2 000	1 000	1 000
Water management		–	–	–	–	–	–	273 850	255 471	279 261
Water Distribution		–	–	–	–	–	–	273 850	255 471	279 261
Waste water management		–	–	–	–	–	–	48 005	107 005	140 006
Public Toilets		–	–	–	–	–	–	10 000	12 000	16 000
Sewerage		–	–	–	–	–	–	38 005	54 005	62 006
Waste Water Treatment		–	–	–	–	–	–	–	41 000	62 000
Waste management		–	–	–	–	–	–	38 300	44 613	47 873
Solid Waste Disposal (Landfill Sites)		–	–	–	–	–	–	–	5 000	5 935
Solid Waste Removal		–	–	–	–	–	–	38 300	39 613	41 938
Other		–	–	–	–	–	–	–	12 000	5 000
Markets		–	–	–	–	–	–	–	7 000	–
Tourism		–	–	–	–	–	–	–	5 000	5 000
Total Revenue - Functional	2	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744

Expenditure - Functional										
Municipal governance and administration		–	–	–	–	–	–	1 213 946	1 196 390	1 193 605
Executive and council		–	–	–	–	–	–	81 025	84 061	88 936
Mayor and Council		–	–	–	–	–	–	35 511	39 725	42 029
Municipal Manager, Town Secretary and Chief Executive		–	–	–	–	–	–	45 514	44 336	46 907
Finance and administration		–	–	–	–	–	–	1 124 680	1 105 095	1 097 015
Administrative and Corporate Support		–	–	–	–	–	–	6 156	4 401	4 656
Budget and Treasury Office		–	–	–	–	–	–	1 038 771	1 014 018	1 000 656
Human Resources		–	–	–	–	–	–	12 190	12 840	13 585
Information Technology		–	–	–	–	–	–	46 097	48 594	51 413
Legal Services		–	–	–	–	–	–	14 715	14 514	15 356
Property Services		–	–	–	–	–	–	6 751	10 728	11 350
Internal audit		–	–	–	–	–	–	8 241	7 234	7 654
Governance Function								8 241	7 234	7 654
Community and public safety		–	–	–	–	–	–	201 608	214 359	226 780
Community and social services		–	–	–	–	–	–	47 004	49 576	52 440
Cemeteries, Funeral Parlours and Crematoriums		–	–	–	–	–	–	31 576	33 238	35 166
Community Halls and Facilities		–	–	–	–	–	–	7 889	8 355	8 840
Disaster Management		–	–	–	–	–	–	2 275	2 410	2 549
Libraries and Archives		–	–	–	–	–	–	5 263	5 574	5 885
Sport and recreation		–	–	–	–	–	–	29 314	32 117	33 980
Recreational Facilities		–	–	–	–	–	–	9 269	10 443	11 049
Public safety		–	–	–	–	–	–	20 046	21 674	22 931
Public safety		–	–	–	–	–	–	98 624	104 442	110 500
Civil Defence		–	–	–	–	–	–	76 192	80 688	85 368
Fire Fighting and Protection		–	–	–	–	–	–	22 431	23 755	25 133
Housing		–	–	–	–	–	–	21 606	22 864	24 191
Housing		–	–	–	–	–	–	21 606	22 864	24 191
Health		–	–	–	–	–	–	5 060	5 359	5 670
Health Services		–	–	–	–	–	–	5 060	5 359	5 670
Economic and environmental services		–	–	–	–	–	–	44 677	47 313	50 057
Planning and development		–	–	–	–	–	–	6 166	6 530	6 909
Town Planning, Building Regulations and Enforcement, and		–	–	–	–	–	–	6 166	6 530	6 909
Road transport		–	–	–	–	–	–	37 777	40 006	42 326
Roads		–	–	–	–	–	–	37 777	40 006	42 326
Environmental protection		–	–	–	–	–	–	734	777	822
Nature Conservation		–	–	–	–	–	–	734	777	822
Trading services		–	–	–	–	–	–	818 676	866 196	913 537
Energy sources		–	–	–	–	–	–	496 539	525 223	553 975
Electricity		–	–	–	–	–	–	496 539	525 223	553 975
Water management		–	–	–	–	–	–	221 020	235 922	248 766
Water Distribution		–	–	–	–	–	–	221 020	235 922	248 766
Waste water management		–	–	–	–	–	–	31 282	31 497	33 324
Sewerage		–	–	–	–	–	–	31 282	31 497	33 324
Waste management		–	–	–	–	–	–	69 835	73 554	77 472
Solid Waste Removal		–	–	–	–	–	–	69 835	73 554	77 472
Other		–	–	–	–	–	–	14 246	12 343	13 059
Tourism		–	–	–	–	–	–	14 246	12 343	13 059
Total Expenditure - Functional	3	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) for the year		–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	966 893	1 048 799	1 110 950
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	950 444	1 005 331	1 113 567
Vote 7 - Community Services		–	–	–	–	–	–	60 271	57 700	54 154
Vote 8 - Human Settlement		–	–	–	–	–	–	2 514	2 662	2 817
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	2 692	12 107	113
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	6 375	6 751	7 143
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Executive Council		–	–	–	–	–	–	35 511	39 725	42 029
Vote 2 - Municipal Manager		–	–	–	–	–	–	7 155	5 428	5 743
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	38 359	38 908	41 164
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	85 909	91 077	96 359
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	1 038 771	1 014 018	1 000 656
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	786 618	832 648	878 392
Vote 7 - Community Services		–	–	–	–	–	–	121 757	129 411	136 557
Vote 8 - Human Settlement		–	–	–	–	–	–	27 772	29 394	31 099
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	14 246	12 343	13 059
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	128 815	136 415	144 327
Vote 11 - Internal Audit		–	–	–	–	–	–	8 241	7 234	7 654
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) for the year	2	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	632256478,9	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	966 893	1 048 799	1 110 950
5.2 - Expenditure Administration		–	–	–	–	–	–	3 000	3 177	3 361
5.3 - Supply Chain Management		–	–	–	–	–	–	300	318	336
5.4 - Financial Reporting		–	–	–	–	–	–	573 543	632 256	670 468
5.5 - Revenue		–	–	–	–	–	–	390 030	413 027	436 762
5.6 - Valuation		–	–	–	–	–	–	20	21	22
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	950 444	1 005 331	1 113 567
6.2 - Water and Sanitation		–	–	–	–	–	–	321 855	362 476	419 267
6.3 - Electricity		–	–	–	–	–	–	496 584	531 368	591 300
6.4 - Roads and Stormwater		–	–	–	–	–	–	132 005	111 486	103 000
Vote 7 - Community Services		–	–	–	–	–	–	60 271	57 700	54 154
7.2 - Solid Waste and Environmental Management		–	–	–	–	–	–	38 300	44 613	47 873
7.3 - Parks, Nurseries and Cemeteries		–	–	–	–	–	–	1 051	1 113	1 178
7.4 - Social Services, Sports, Arts and Culture		–	–	–	–	–	–	20 920	11 974	5 103
Vote 8 - Human Settlement		–	–	–	–	–	–	2 514	2 662	2 817
8.2 - Town Planning		–	–	–	–	–	–	294	311	329
8.3 - Building Control		–	–	–	–	–	–	1 820	1 927	2 039
8.4 - Housing and Land Administration		–	–	–	–	–	–	400	424	448
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	2 692	12 107	113
9.2 - Local Economic Development		–	–	–	–	–	–	2 692	12 107	113
Vote 10 - Public Safety, Fleet and Facilities Mana		–	–	–	–	–	–	6 375	6 751	7 143
10.2 - Traffic & Security Services		–	–	–	–	–	–	6 265	6 635	7 019
10.4 - Fleet and Facilities Management		–	–	–	–	–	–	110	116	123
Total Revenue by Vote	2	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744

NW372 Madibeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	632256478,9	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure by Vote	1									
Vote 1 - Executive Council		–	–	–	–	–	–	35 511	39 725	42 029
1.1 - Council's General Expenses		–	–	–	–	–	–	33 444	37 534	39 729
1.2 - The Speaker		–	–	–	–	–	–	621	658	691
1.3 - The Executive Mayor		–	–	–	–	–	–	863	914	960
1.4 - The Single Whip		–	–	–	–	–	–	583	618	649
Vote 2 - Municipal Manager		–	–	–	–	–	–	7 155	5 428	5 743
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	38 359	38 908	41 164
3.1 - Office Of Chief Operating Officer		–	–	–	–	–	–	4 480	4 480	4 739
3.2 - Executive Mayor Administration		–	–	–	–	–	–	13 552	14 341	15 173
3.3 - Speaker's Office Support		–	–	–	–	–	–	6 184	6 543	6 923
3.4 - Whip's Office Support		–	–	–	–	–	–	1 694	1 725	1 825
3.5 - Marketing And Communications		–	–	–	–	–	–	4 492	4 758	5 033
3.6 - Performance Management Unit		–	–	–	–	–	–	4 699	4 966	5 254
3.7 - Integrated Development Planning Unit		–	–	–	–	–	–	2 033	1 941	2 054
3.8 - Office Of Mpac		–	–	–	–	–	–	1 224	154	162
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	85 909	91 077	96 359
4.1 - Director Corporate Support Services		–	–	–	–	–	–	1 897	2 008	2 125
4.2 - Human Resources		–	–	–	–	–	–	12 190	12 840	13 585
4.3 - Auxilary Services		–	–	–	–	–	–	6 751	10 728	11 350
4.4 - Legal Administration		–	–	–	–	–	–	14 715	14 514	15 356
4.5 - Information and Communication Technology		–	–	–	–	–	–	46 097	48 594	51 413
4.6 - Organisational Design & Development		–	–	–	–	–	–	4 259	2 392	2 531
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	1 038 771	1 014 018	1 000 656
5.1 - Office Of The Cfo		–	–	–	–	–	–	2 263	1 973	2 087
5.2 - Expenditure Administration		–	–	–	–	–	–	8 183	8 666	9 169
5.3 - Supply Chain Management		–	–	–	–	–	–	9 755	10 315	10 913
5.4 - Financial Reporting		–	–	–	–	–	–	959 449	930 456	912 246
5.5 - Revenue		–	–	–	–	–	–	39 635	41 973	44 408
5.6 - Valuation		–	–	–	–	–	–	7 844	8 307	8 789
5.7 - Budget Administration		–	–	–	–	–	–	11 642	12 329	13 044
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	786 618	832 648	878 392
6.1 - Director Infrastructure & Technical Services		–	–	–	–	–	–	2 397	2 538	2 685
6.2 - Water and Sanitation		–	–	–	–	–	–	246 937	261 738	276 078
6.3 - Electricity		–	–	–	–	–	–	496 539	525 223	553 975
6.4 - Roads and Stormwater		–	–	–	–	–	–	35 380	37 468	39 641
6.5 - Project Management Unit		–	–	–	–	–	–	5 365	5 682	6 011
Vote 7 - Community Services		–	–	–	–	–	–	121 757	129 411	136 557
7.1 - Director Community Services		–	–	–	–	–	–	3 546	3 734	3 950
7.2 - Solid Waste and Environmental Management		–	–	–	–	–	–	67 024	70 597	74 344
7.3 - Parks, Nurseries and Cemeteries		–	–	–	–	–	–	28 360	29 832	31 563
7.4 - Social Services, Sports, Arts and Culture		–	–	–	–	–	–	22 827	25 247	26 700
Vote 8 - Human Settlement		–	–	–	–	–	–	27 772	29 394	31 099
8.1 - Director Human Settlement & Planning		–	–	–	–	–	–	1 567	1 644	1 739
8.2 - Town Planning		–	–	–	–	–	–	6 166	6 530	6 909
8.3 - Building Control		–	–	–	–	–	–	4 995	5 290	5 597
8.4 - Housing and Land Administration		–	–	–	–	–	–	15 043	15 930	16 854
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	14 246	12 343	13 059
9.1 - Director Economic Dev, Tourism & Agric		–	–	–	–	–	–	1 526	1 616	1 710
9.2 - Local Economic Development		–	–	–	–	–	–	9 692	7 520	7 956
9.3 - Tourism		–	–	–	–	–	–	3 028	3 207	3 393
Vote 10 - Public Safety, Fleet and Facilities Mana		–	–	–	–	–	–	128 815	136 415	144 327
10.1 - Director Public Safety & Social Services		–	–	–	–	–	–	1 520	1 610	1 703
10.2 - Traffic & Security Services		–	–	–	–	–	–	74 672	79 078	83 664
10.3 - Fire and Disaster Management		–	–	–	–	–	–	24 707	26 164	27 682
10.4 - Fleet and Facilities Management		–	–	–	–	–	–	27 916	29 563	31 278
Vote 11 - Internal Audit		–	–	–	–	–	–	8 241	7 234	7 654
11.2 - Internal Audit		–	–	–	–	–	–	8 241	7 234	7 654
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) for the year	2	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	303 530	321 438	340 082
Service charges - electricity revenue	2	–	–	–	–	–	–	–	472 396	500 108	528 047
Service charges - water revenue	2	–	–	–	–	–	–	–	150 378	159 945	168 676
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	37 583	39 532	41 476
Service charges - refuse revenue	2	–	–	–	–	–	–	–	32 553	33 481	35 399
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	–	–	–	–	–	–	1 270	1 345	1 423
Interest earned - external investments		–	–	–	–	–	–	–	5 500	5 825	6 162
Interest earned - outstanding debtors		–	–	–	–	–	–	–	85 000	90 000	95 000
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	2 000	2 013	2 025
Licences and permits		–	–	–	–	–	–	–	4 000	4 118	4 241
Agency services		–	–	–	–	–	–	–	9 000	9 236	9 482
Transfers and subsidies		–	–	–	–	–	–	–	571 733	627 800	683 960
Other revenue	2	–	–	–	–	–	–	–	13 242	14 023	14 837
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		–	–	–	–	–	–	–	1 688 185	1 808 864	1 930 809
Expenditure By Type											
Employee related costs	2	–	–	–	–	–	–	–	380 852	405 123	428 620
Remuneration of councillors		–	–	–	–	–	–	–	27 000	28 593	30 251
Debt impairment	3	–	–	–	–	–	–	–	270 000	285 000	300 000
Depreciation & asset impairment	2	–	–	–	–	–	–	–	604 762	557 403	530 152
Finance charges		–	–	–	–	–	–	–	100 000	107 655	108 419
Bulk purchases	2	–	–	–	–	–	–	–	549 800	581 900	613 100
Other materials	8	–	–	–	–	–	–	–	83 940	89 221	94 396
Contracted services		–	–	–	–	–	–	–	145 400	148 320	151 190
Transfers and subsidies		–	–	–	–	–	–	–	10 000	10 590	11 204
Other expenditure	4, 5	–	–	–	–	–	–	–	121 401	122 797	129 706
Loss on disposal of PPE		–	–	–	–	–	–		–	–	–
Total Expenditure		–	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)		–	–	–	–	–	–	–	(604 969)	(527 737)	(466 229)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	–	–	–	–	301 005	324 486	357 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher	6	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*	2										
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	–	–	–	–
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	–	294 505	297 486	334 100
Vote 7 - Community Services		–	–	–	–	–	–	–	–	16 000	12 335
Vote 8 - Human Settlement		–	–	–	–	–	–	–	–	–	–
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	–	6 500	11 000	11 500
Vote 10 - Public Safety, Fleet and Facilities Management		–	–	–	–	–	–	–	–	–	–
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		–	–	–	–	–	–	–	301 005	324 486	357 935
Total Capital Expenditure - Vote		–	–	–	–	–	–	–	301 005	324 486	357 935
Capital Expenditure - Functional											
Governance and administration		–	–	–	–	–	–	–	–	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–
Finance and administration		–	–	–	–	–	–	–	–	–	–
Internal audit		–	–	–	–	–	–	–	–	–	–
Community and public safety		–	–	–	–	–	–	–	–	11 000	7 000
Community and social services		–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	4 000	–
Public safety		–	–	–	–	–	–	–	–	7 000	7 000
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	–	124 505	108 486	100 100
Planning and development		–	–	–	–	–	–	–	–	–	–
Road transport		–	–	–	–	–	–	–	124 505	108 486	100 100
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	170 000	194 000	239 335
Energy sources		–	–	–	–	–	–	–	16 000	23 000	36 000
Water management		–	–	–	–	–	–	–	124 000	103 000	110 000
Waste water management		–	–	–	–	–	–	–	30 000	63 000	88 000
Waste management		–	–	–	–	–	–	–	–	5 000	5 335
Other		–	–	–	–	–	–	–	6 500	11 000	11 500
Total Capital Expenditure - Functional	3	–	–	–	–	–	–	–	301 005	324 486	357 935
Funded by:											
National Government		–	–	–	–	–	–	–	301 005	324 486	357 935
Provincial Government		–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	–	–	–	–	–	–	–	301 005	324 486	357 935
Public contributions & donations	5	–	–	–	–	–	–	–	–	–	–
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		–	–	–	–	–	–	–	–	–	–
Total Capital Funding	7	–	–	–	–	–	–	–	301 005	324 486	357 935

NW372 Madibeng - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
Vote 6 - Infrastructure And Technical Services		–	–	–	–	–	–	–	294 505	297 486	334 100
6.1 - Director Infrastructure & Technical Services		–	–	–	–	–	–	–	–	–	–
6.2 - Water and Sanitation		–	–	–	–	–	–	–	154 000	166 000	198 000
6.3 - Electricity		–	–	–	–	–	–	–	16 000	23 000	36 000
6.4 - Roads and Stormwater		–	–	–	–	–	–	–	124 505	108 486	100 100
6.5 - Project Management Unit		–	–	–	–	–	–	–	–	–	–
Vote 7 - Community Services		–	–	–	–	–	–	–	–	16 000	12 335
7.1 - Director Community Services		–	–	–	–	–	–	–	–	–	–
7.2 - Solid Waste and Environmental Managemer		–	–	–	–	–	–	–	–	5 000	5 335
7.4 - Social Services, Sports, Arts and Culture		–	–	–	–	–	–	–	–	11 000	7 000
Vote 9 - Economic Dev,tourism & Agriculture		–	–	–	–	–	–	–	6 500	11 000	11 500
9.2 - Local Economic Development		–	–	–	–	–	–	–	6 500	11 000	11 500
Vote 10 - Public Safety, Fleet and Facilities Mana		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		–	–	–	–	–	–	–	301 005	324 486	357 935
Total Capital Expenditure		–	–	–	–	–	–	–	301 005	324 486	357 935

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets											
Cash		–	–	–	–	–	–	–	20 118	96 934	205 597
Call investment deposits	1	–	–	–	–	–	–	–	43 500	44 000	44 000
Consumer debtors	1	–	–	–	–	–	–	–	400 000	410 000	420 000
Other debtors		–	–	–	–	–	–	–	4 000	2 000	–
Current portion of long-term receivables		–	–	–	–	–	–	–	5 000	5 500	6 000
Inventory	2	–	–	–	–	–	–	–	10 000	12 000	14 000
Total current assets		–	–	–	–	–	–	–	482 618	570 434	689 597
Non current assets											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		–	–	–	–	–	–	–	13 000	13 500	14 000
Investment property		–	–	–	–	–	–	–	260 000	260 000	260 000
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	–	–	–	–	–	–	–	5 801 005	5 824 486	5 857 935
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	10	10	10
Total non current assets		–	–	–	–	–	–	–	6 074 015	6 097 996	6 131 945
TOTAL ASSETS		–	–	–	–	–	–	–	6 556 633	6 668 430	6 821 542
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	–	–	–	–	–	–	–	3 000	3 100	3 200
Consumer deposits		–	–	–	–	–	–	–	13 000	13 000	13 000
Trade and other payables	4	–	–	–	–	–	–	–	243 500	264 000	254 000
Provisions		–	–	–	–	–	–	–	–	–	–
Total current liabilities		–	–	–	–	–	–	–	259 500	280 100	270 200
Non current liabilities											
Borrowing		–	–	–	–	–	–	–	900 000	1 000 000	1 100 000
Provisions		–	–	–	–	–	–	–	117 000	118 000	119 000
Total non current liabilities		–	–	–	–	–	–	–	1 017 000	1 118 000	1 219 000
TOTAL LIABILITIES		–	–	–	–	–	–	–	1 276 500	1 398 100	1 489 200
NET ASSETS	5	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
Reserves	4	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342

NW372 Madibeng - Table A7 Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	230 000	240 000	255 000
Service charges		–	–	–	–	–	–	–	526 000	552 000	582 000
Other revenue		–	–	–	–	–	–	–	29 512	30 735	32 008
Government - operating	1	–	–	–	–	–	–	–	571 733	627 800	683 960
Government - capital	1	–	–	–	–	–	–	–	301 005	324 486	357 935
Interest		–	–	–	–	–	–	–	10 500	12 825	14 162
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		–	–	–	–	–	–	–	(1 308 392)	(1 375 954)	(1 447 263)
Finance charges		–	–	–	–	–	–	–	–	–	–
Transfers and Grants	1	–	–	–	–	–	–	–	(10 000)	(10 590)	(11 204)
NET CASH FROM/(USED) OPERATING ACTIVITIES		–	–	–	–	–	–	–	350 358	401 302	466 598
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	–	–	–	–	–	–	(301 005)	(324 486)	(357 935)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		–	–	–	–	–	–	–	49 353	76 816	108 663
Cash/cash equivalents at the year begin:	2	–	–	–	–	–	–	–	(29 235)	20 118	96 934
Cash/cash equivalents at the year end:	2	–	–	–	–	–	–	–	20 118	96 934	205 597

NW372 Madibeng - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available											
Cash/cash equivalents at the year end	1	–	–	–	–	–	–	–	20 118	96 934	205 597
Other current investments > 90 days		–	–	–	–	–	–	–	43 500	44 000	44 000
Non current assets - Investments	1	–	–	–	–	–	–	–	13 000	13 500	14 000
Cash and investments available:		–	–	–	–	–	–	–	76 618	154 434	263 597
Application of cash and investments											
Unspent conditional transfers		–	–	–	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	–	–	–	–	–	–	–	(42 153)	(24 424)	(40 178)
Other provisions									117 000	118 000	119 000
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		–	–	–	–	–	–	–	74 847	93 576	78 822
Surplus(shortfall)		–	–	–	–	–	–	–	1 771	60 858	184 775

NW372 Madibeng - Table A9 Asset Management

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CAPITAL EXPENDITURE										
Total New Assets	1	–	–	–	–	–	–	295 005	275 486	290 935
Roads Infrastructure		–	–	–	–	–	–	126 005	103 486	98 000
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	16 000	23 000	36 000
Water Supply Infrastructure		–	–	–	–	–	–	123 000	109 000	130 000
Sanitation Infrastructure		–	–	–	–	–	–	10 000	12 000	16 000
Solid Waste Infrastructure		–	–	–	–	–	–	–	5 000	5 935
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	*275 005*	*252 486*	*285 935*
Community Facilities		–	–	–	–	–	–	7 000	19 000	5 000
Sport and Recreation Facilities		–	–	–	–	–	–	13 000	4 000	–
Community Assets		–	–	–	–	–	–	*20 000*	*23 000*	*5 000*
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	–	–	–	–	–	–	6 000	49 000	67 000
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	41 000	62 000
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	*41 000*	*62 000*
Community Facilities		–	–	–	–	–	–	6 000	8 000	5 000
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	*6 000*	*8 000*	*5 000*
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–

Total Capital Expenditure	4									
Roads Infrastructure		–	–	–	–	–	–	126 005	103 486	98 000
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	16 000	23 000	36 000
Water Supply Infrastructure		–	–	–	–	–	–	123 000	109 000	130 000
Sanitation Infrastructure		–	–	–	–	–	–	10 000	53 000	78 000
Solid Waste Infrastructure		–	–	–	–	–	–	–	5 000	5 935
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	*275 005*	*293 486*	*347 935*
Community Facilities		–	–	–	–	–	–	13 000	27 000	10 000
Sport and Recreation Facilities		–	–	–	–	–	–	13 000	4 000	–
Community Assets		–	–	–	–	–	–	*26 000*	*31 000*	*10 000*
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		–	–	–	–	–	–	301 005	324 486	357 935
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Roads Infrastructure		–	–	–	–	–	–	1 533 683	1 286 219	1 275 645
Storm water Infrastructure		–	–	–	–	–	–	909 748	992 806	1 075 864
Electrical Infrastructure		–	–	–	–	–	–	1 321 388	1 344 388	1 156 404
Water Supply Infrastructure		–	–	–	–	–	–	1 672 401	1 725 508	1 778 615
Sanitation Infrastructure		–	–	–	–	–	–	236 287	286 287	336 287
Solid Waste Infrastructure		–	–	–	–	–	–	103 498	165 210	210 984
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	*5 777 005*	*5 800 418*	*5 833 800*
Community Facilities		–	–	–	–	–	–	24 000	24 068	24 135
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	*24 000*	*24 068*	*24 135*
Heritage Assets		–	–	–	–	–	–	10	10	10
Revenue Generating		–	–	–	–	–	–	260 000	260 000	260 000
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	*260 000*	*260 000*	*260 000*
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	–	–	–	–	–	–	6 061 005	6 084 486	6 117 935

EXPENDITURE OTHER ITEMS										
Depreciation	7	–	–	–	–	–	–	604 762	557 403	530 152
Repairs and Maintenance by Asset Class	3	–	–	–	–	–	–	83 940	89 221	94 396
Roads Infrastructure		–	–	–	–	–	–	20 620	21 731	22 991
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	22 000	21 710	22 969
Water Supply Infrastructure		–	–	–	–	–	–	24 550	29 175	30 868
Sanitation Infrastructure		–	–	–	–	–	–	7 000	6 354	6 723
Solid Waste Infrastructure		–	–	–	–	–	–	800	847	896
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	*74 970*	*79 817*	*84 446*
Community Facilities		–	–	–	–	–	–	5 250	5 560	5 882
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	*5 250*	*5 560*	*5 882*
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	320	244	258
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	*320*	*244*	*258*
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	2 000	2 118	2 241
Furniture and Office Equipment		–	–	–	–	–	–	1 400	1 483	1 569
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		–	–	–	–	–	–	688 702	646 624	624 548
Renewal and upgrading of Existing Assets as % of total capex		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*2,0%*	*15,1%*	*18,7%*
Renewal and upgrading of Existing Assets as % of deprecn		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*1,0%*	*8,8%*	*12,6%*
R&M as a % of PPE		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*1,4%*	*1,5%*	*1,6%*
Renewal and upgrading and R&M as a % of PPE		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*1,0%*	*2,0%*	*3,0%*

NW372 Madibeng - Table A10 Basic service delivery measurement

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Household service targets	1									
Water:										
Piped water inside dwelling		–	–	–	–	–	–	35 662	39 228	42 794
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	73 520	80 872	88 224
Using public tap (at least min.service level)	2	–	–	–	–	–	–	4 880	5 368	5 856
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	114 062	125 468	136 874
Using public tap (< min.service level)	3	–	–	–	–	–	–	27 600	30 360	33 120
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	27 600	30 360	33 120
Total number of households	5	–	–	–	–	–	–	141 662	155 828	169 994
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		–	–	–	–	–	–	44 405	48 846	53 286
Flush toilet (with septic tank)		–	–	–	–	–	–	2 444	2 688	2 933
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	11 735	12 909	14 082
Other toilet provisions (> min.service level)		–	–	–	–	–	–	37 123	35 643	34 163
Minimum Service Level and Above sub-total		–	–	–	–	–	–	95 707	100 085	104 464
Bucket toilet		–	–	–	–	–	–	3 049	2 000	951
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	9 321	9 321	9 321
Below Minimum Service Level sub-total		–	–	–	–	–	–	12 370	11 321	10 272
Total number of households	5	–	–	–	–	–	–	108 077	111 406	114 736
Energy:										
Electricity (at least min.service level)		–	–	–	–	–	–	65 000	71 500	78 000
Electricity - prepaid (min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	65 000	71 500	78 000
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	29 983	32 981	35 980
Below Minimum Service Level sub-total		–	–	–	–	–	–	29 983	32 981	35 980
Total number of households	5	–	–	–	–	–	–	94 983	104 481	113 980
Refuse:										
Removed at least once a week		–	–	–	–	–	–	41 364	45 500	49 637
Minimum Service Level and Above sub-total		–	–	–	–	–	–	41 364	45 500	49 637
Removed less frequently than once a week		–	–	–	–	–	–	2 100	2 310	2 520
Using communal refuse dump		–	–	–	–	–	–	4 553	5 008	5 464
Using own refuse dump		–	–	–	–	–	–	96 144	90 000	83 856
Other rubbish disposal		–	–	–	–	–	–	1 736	1 200	664
No rubbish disposal		–	–	–	–	–	–	14 800	9 840	4 880
Below Minimum Service Level sub-total		–	–	–	–	–	–	119 333	108 358	97 384
Total number of households	5	–	–	–	–	–	–	160 697	153 859	147 020
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		–	–	–	–	–	–	7 144	7 573	8 027
Sanitation (free minimum level service)		–	–	–	–	–	–	7 144	7 573	8 027
Electricity/other energy (50kwh per household per month)		–	–	–	–	–	–	7 144	7 573	8 027
Refuse (removed at least once a week)		–	–	–	–	–	–	7 144	7 573	8 027
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		–	–	–	–	–	–	422	473	530
Sanitation (free sanitation service to indigent households)		–	–	–	–	–	–	422	473	530
Electricity/other energy (50kwh per indigent household per month)		–	–	–	–	–	–	604	674	755
Refuse (removed once a week for indigent households)		–	–	–	–	–	–	747	837	937
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	2 076	2 318	2 595
Total cost of FBS provided		–	–	–	–	–	–	4 271	4 775	5 346
Highest level of free service provided per household										
Property rates (R value threshold)		–	–	–	–	–	–	60 000	60 000	60 000
Water (kilolitres per household per month)		–	–	–	–	–	–	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	6	6	6
Sanitation (Rand per household per month)		–	–	–	–	–	–	142	150	158
Electricity (kwh per household per month)		–	–	–	–	–	–	50	50	50
Refuse (average litres per week)		–	–	–	–	–	–	240	240	240
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		–	–	–	–	–	–	15	15	15
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		–	–	–	–	–	–	26 470	28 032	29 658
Water (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)		–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–			
Housing - top structure subsidies	6	–	–	–	–	–	–			
Other		–	–	–	–	–	–			
Total revenue cost of subsidised services provided		–	–	–	–	–	–	26 485	28 047	29 673

NW372 Madibeng - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Call investment deposits											
Call deposits		–	–	–	–	–	–	–	43 500	44 000	44 000
Other current investments		–	–	–	–	–	–	–	–	–	–
Total Call investment deposits	2	–	–	–	–	–	–	–	43 500	44 000	44 000
Consumer debtors											
Consumer debtors		–	–	–	–	–	–	–	400 000	410 000	420 000
Less: Provision for debt impairment		–	–	–	–	–	–	–	–	–	–
Total Consumer debtors	2	–	–	–	–	–	–	–	400 000	410 000	420 000
Debt impairment provision											
Balance at the beginning of the year		–	–	–	–	–	–	–	–	–	–
Contributions to the provision		–	–	–	–	–	–	–	–	–	–
Bad debts written off		–	–	–	–	–	–	–	–	–	–
Balance at end of year		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		–	–	–	–	–	–	–	5 801 005	5 824 486	5 857 935
Leases recognised as PPE	3	–	–	–	–	–	–	–	–	–	–
Less: Accumulated depreciation		–	–	–	–	–	–	–	–	–	–
Total Property, plant and equipment (PPE)	2	–	–	–	–	–	–	–	5 801 005	5 824 486	5 857 935
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–	3 000	3 100	3 200
Current portion of long-term liabilities		–	–	–	–	–	–	–	–	–	–
Total Current liabilities - Borrowing		–	–	–	–	–	–	–	3 000	3 100	3 200
Trade and other payables											
Trade and other creditors		–	–	–	–	–	–	–	243 500	264 000	254 000
Unspent conditional transfers		–	–	–	–	–	–	–	–	–	–
VAT		–	–	–	–	–	–	–	–	–	–
Total Trade and other payables	2	–	–	–	–	–	–	–	243 500	264 000	254 000
Non current liabilities - Borrowing											
Borrowing	4	–	–	–	–	–	–	–	900 000	1 000 000	1 100 000
Finance leases (including PPP asset element)		–	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing		–	–	–	–	–	–	–	900 000	1 000 000	1 100 000
Provisions - non-current											
Retirement benefits		–	–	–	–	–	–	–	–	–	–
List other major provision items											
Refuse landfill site rehabilitation		–	–	–	–	–	–	–	17 000	18 000	19 000
Employee Benefit Obligation		–	–	–	–	–	–	–	100 000	100 000	100 000
Total Provisions - non-current		–	–	–	–	–	–	–	117 000	118 000	119 000
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		–	–	–	–	–	–	–	5 584 097	5 473 581	5 440 636
GRAP adjustments		–	–	–	–	–	–	–	–	–	–
Restated balance		–	–	–	–	–	–	–	5 584 097	5 473 581	5 440 636
Surplus/(Deficit)		–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Appropriations to Reserves		–	–	–	–	–	–	–	–	–	–
Transfers from Reserves		–	–	–	–	–	–	–	–	–	–
Depreciation offsets		–	–	–	–	–	–	–	–	–	–
Other adjustments		–	–	–	–	–	–	–	–	–	–
Accumulated Surplus/(Deficit)	1	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342
Reserves											
Housing Development Fund		–	–	–	–	–	–	–	–	–	–
Capital replacement		–	–	–	–	–	–	–	–	–	–
Self-insurance		–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–
Total Reserves	2	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	–	–	–	–	–	–	–	5 280 133	5 270 330	5 332 342

NW372 Madibeng - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		–	–	–	–	–	–	767 603	817 876	878 270
Sustainable Service - Water	Water	A		–	–	–	–	–	–	167 455	178 018	187 810
Sustainable Service - Sanitation	Sanitation	A		–	–	–	–	–	–	38 005	40 005	42 006
Sustainable Service - Waste Management	Waste Management	A		–	–	–	–	–	–	38 300	39 613	41 938
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		–	–	–	–	–	–	1 051	1 113	1 178
Infrastructure - Land And Housing	Land And Housing	A		–	–	–	–	–	–	2 514	2 662	2 817
Good Governance - Support Service	Support Service	B		–	–	–	–	–	–	–	–	–
Good Governance - Financial Management	Financial Management	B		–	–	–	–	–	–	965 102	1 047 107	1 127 366
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	–	–	–
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	–	–	–	92	97	103
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	–	–	–	–	–	6 355	6 730	7 120
Sustainable Service - Health	Health	A		–	–	–	–	–	–	–	–	–
Sustainable Service - Community And Others	Community And Others	A		–	–	–	–	–	–	2 712	128	136
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	–	–	–	–	–	–	–	–
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	–	–	–
Good Governance - Council And Public Participation	Good Governance	A		–	–	–	–	–	–	–	–	–
Allocations to other priorities			2	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)			1	–	–	–	–	–	–	1 989 190	2 133 350	2 288 744

NW372 Madibeng - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		–	–	–	–	–	–	506 539	535 813	565 180
Sustainable Service - Water	Water	A		–	–	–	–	–	–	221 020	235 922	248 766
Sustainable Service - Sanitation	Sanitation	A		–	–	–	–	–	–	31 282	31 497	33 324
Sustainable Service - Waste Management	Waste Management	A		–	–	–	–	–	–	69 835	73 554	77 472
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		–	–	–	–	–	–	15 650	16 574	17 535
Infrastructure - Land And Housing	Land And Housing	A		–	–	–	–	–	–	27 772	29 394	31 099
Good Governance - Support Service	Support Service	B		–	–	–	–	–	–	90 842	98 408	104 115
Good Governance - Financial Management	Financial Management	B		–	–	–	–	–	–	1 037 013	1 010 663	997 105
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	4 259	2 392	2 531
Planning And Development	Planning And Development	B		–	–	–	–	–	–	2 033	1 941	2 054
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	–	–	–	17 980	19 041	20 134
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	–	–	–	–	–	120 925	128 688	136 152
Sustainable Service - Health	Health	A		–	–	–	–	–	–	4 284	4 537	4 800
Sustainable Service - Community And Others	Community And Others	A		–	–	–	–	–	–	35 409	34 998	37 028
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	–	–	–	–	–	37 777	40 006	42 326
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	734	777	822
Good Governance - Council And Public Participation	Good Governance	A		–	–	–	–	–	–	69 800	72 396	76 595
Allocations to other priorities				–	–	–	–	–	–	–	–	–
Total Expenditure			1	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038

NW372 Madibeng - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		–	–	–	–	–	–	16 000	23 000	36 000
Sustainable Service - Water	Water	A		–	–	–	–	–	–	124 000	103 000	110 000
Sustainable Service - Sanitation	Sanitation	A		–	–	–	–	–	–	30 000	63 000	88 000
Sustainable Service - Waste Management	Waste Management	A		–	–	–	–	–	–	–	5 000	5 335
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		–	–	–	–	–	–	–	–	–
Infrastructure - Land And Housing	Land And Housing	A		–	–	–	–	–	–	–	–	–
Good Governance - Support Service	Support Service	B		–	–	–	–	–	–	–	–	–
Good Governance - Financial Management	Financial Management	B		–	–	–	–	–	–	–	–	–
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	–	–	–
Planning And Development	Planning And Development	B		–	–	–	–	–	–	–	–	–
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	–	–	–	–	4 000	–
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	–	–	–	–	–	–	–	–
Sustainable Service - Health	Health	A		–	–	–	–	–	–	–	–	–
Sustainable Service - Community And Others	Community And Others	A		–	–	–	–	–	–	6 500	18 000	18 500
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	–	–	–	–	–	124 505	108 486	100 100
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	–	–	–
Good Governance - Council And Public Participation	Good Governance	A	3	–	–	–	–	–	–	–	–	–
Total Capital Expenditure			1	–	–	–	–	–	–	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
06 - Infrastructure And Technical Services										
Electricity										
Electricity Distribution										
Electricity (At Least Min.Service Level)	Households	–	–	–	–	–	–	130 186	134 313	138 571
Electricity - Prepaid (Min.Service Level)	Households	–	–	–	–	–	–	65 093	67 157	69 286
Electricity/Other Energy	Rand Value	–	–	–	–	–	–	472 396 332	500 108 035	528 046 818
Electricity/Other Energy (50kwh Per Household	Households	–	–	–	–	–	–	31 711	33 614	35 630
Electricity/Other Energy (50kwh Per Household	Rand Value	–	–	–	–	–	–	11 874 000	12 250 406	12 638 744
Other Energy Sources	Households	–	–	–	–	–	–	-	-	-
Electricity distribution losses	Percentage	–	–	–	–	–	–	19	15	12
High mast lights energized	Number	–	–	–	–	–	–	40	40	40
Waste Water Management										
Sewerage										
Bucket Toilet	Households	–	–	–	–	–	–	5 621	5 799	5 983
Flush Toilet (Connected To Sewerage)	Households	–	–	–	–	–	–	43 717	45 103	46 533
Flush Toilet (With Septic Tank)	Households	–	–	–	–	–	–	79 987	82 523	85 139
No Toilet Provisions	Households	–	–	–	–	–	–	31 281	32 273	33 296
Sanitation	Rand Value	–	–	–	–	–	–	37 582 790	39 532 308	41 475 820
Sanitation (Free Minimum Level Service)	Households	–	–	–	–	–	–	7 000	7 222	7 451
Sanitation (Free Sanitation Service)	Rand Value	–	–	–	–	–	–	227 000	234 196	241 620
Number of new households connected to water	Number	–	–	–	–	–	–	4 180	4 313	4 449
Water										
Water Distribution										
Households with access to basic level of water	Number	–	–	–	–	–	–	160 724	165 819	171 075
Piped Water Inside Dwelling	Households	–	–	–	–	–	–	35 681	36 812	37 979
Piped Water Inside Yard (But Not In Dwelling)	Households	–	–	–	–	–	–	98 234	101 348	104 561
Using Public Tap (< Min.Service Level)	Households	–	–	–	–	–	–	26 809	27 659	28 536
Using Public Tap (At Least Min.Service Level)	Households	–	–	–	–	–	–	-	-	-
Water	Rand Value	–	–	–	–	–	–	150 377 790	159 945 213	168 675 674
Water (6 Kilolitres Per Household Per Month)	Households	–	–	–	–	–	–	7 144	7 573	8 027
Water (6 Kilolitres Per Household Per Month)	Rand Value	–	–	–	–	–	–	422 210	472 987	529 782
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
No Rubbish Disposal	Households	–	–	–	–	–	–	112 507	96 434	88 398
Other Rubbish Disposal	Households	–	–	–	–	–	–	-	-	-
Refuse	Rand Value	–	–	–	–	–	–	32 552 880	33 480 620	35 399 135
Refuse (Removed At Least Once A Week)	Households	–	–	–	–	–	–	3 612 000	3 612 000	3 612 000
Refuse (Removed Once A Week)	Rand Value	–	–	–	–	–	–	41 364	41 364	41 364
Removed At Least Once A Week	Households	–	–	–	–	–	–	2 100	2 100	2 100
Removed Less Frequently Than Once A Week	Households	–	–	–	–	–	–	4 553	4 553	4 553
Using Communal Refuse Dump	Households	–	–	–	–	–	–	96 144	96 144	96 144
Using Own Refuse Dump	Households	–	–	–	–	–	–			
08 - Human Settlement		–	–	–	–	–	–			
Housing		–	–	–	–	–	–			
Housing		–	–	–	–	–	–			
Property Rates (Other Exemptions Reductions		Rand Value	–	–	–	–	–	-	-	-
Property Rates (R15 000 Threshold Rebate)		Rand Value	–	–	–	–	–	717 000	717 000	717 000
		–	–	–	–	–	–	-	-	-

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	4,4%	4,6%	4,5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	9,0%	9,1%	8,7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Liquidity											
Current Ratio	Current assets/current liabilities	–	–	–	–	–	–	–	1,9	2,0	2,6
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	–	–	–	–	–	–	–	1,9	2,0	2,6
Liquidity Ratio	Monetary Assets/Current Liabilities	–	–	–	–	–	–	–	0,2	0,5	0,9
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	75,9%	75,1%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	75,9%	75,1%	75,2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	24,2%	23,1%	22,1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA's 65(e))										
Creditors to Cash and Investments		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	1210,4%	272,4%	123,5%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	22,6%	22,4%	22,2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		24,2%	24,0%	23,8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		5,0%	4,9%	4,9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	41,7%	36,8%	33,1%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	–	–	–	–	–	–	–	87,1	83,4	88,0
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	41,0%	39,5%	38,2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	–	–	–	–	–	–	–	0,2	0,7	1,4

NW372 Madibeng - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population										338	338	338
Females aged 5 - 14		STATSSA								33	33	33
Males aged 5 - 14		STATSSA								33	33	33
Females aged 15 - 34		STATSSA								60	60	60
Males aged 15 - 34		STATSSA								66	66	66
Unemployment		STATSSA								62	62	62
Monthly household income (no. of households)	1, 12											
No income												
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household/demographics (000)												
Number of people in municipal area												
Number of poor people in municipal area												
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics	3											
Formal												
Informal												
Total number of households			-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

NW372 Madibeng - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	–	–	–	–	–	–	35 662	39 228	42 794
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	73 520	80 872	88 224
	8	Using public tap (at least min.service level)	–	–	–	–	–	–	4 880	5 368	5 856
	10	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	114 062	125 468	136 874
	9	Using public tap (< min.service level)	–	–	–	–	–	–	27 600	30 360	33 120
	10	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	27 600	30 360	33 120
		Total number of households	–	–	–	–	–	–	141 662	155 828	169 994
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	44 405	48 846	53 286
		Flush toilet (with septic tank)	–	–	–	–	–	–	2 444	2 688	2 933
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	11 735	12 909	14 082
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	37 123	35 643	34 163
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	95 707	100 085	104 464
		Bucket toilet	–	–	–	–	–	–	3 049	2 000	951
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	9 321	9 321	9 321
		Below Minimum Service Level sub-total	–	–	–	–	–	–	12 370	11 321	10 272
		Total number of households	–	–	–	–	–	–	108 077	111 406	114 736
		Energy:									
		Electricity (at least min.service level)	–	–	–	–	–	–	65 000	71 500	78 000
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	65 000	71 500	78 000
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
		Other energy sources	–	–	–	–	–	–	29 983	32 981	35 980
		Below Minimum Service Level sub-total	–	–	–	–	–	–	29 983	32 981	35 980
		Total number of households	–	–	–	–	–	–	94 983	104 481	113 980
		Refuse:									
		Removed at least once a week	–	–	–	–	–	–	41 364	45 500	49 637
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	41 364	45 500	49 637
		Removed less frequently than once a week	–	–	–	–	–	–	2 100	2 310	2 520
		Using communal refuse dump	–	–	–	–	–	–	4 553	5 008	5 464
		Using own refuse dump	–	–	–	–	–	–	96 144	90 000	83 856
		Other rubbish disposal	–	–	–	–	–	–	1 736	1 200	664
		No rubbish disposal	–	–	–	–	–	–	14 800	9 840	4 880
		Below Minimum Service Level sub-total	–	–	–	–	–	–	119 333	108 358	97 384
		Total number of households	–	–	–	–	–	–	160 697	153 859	147 020

NW372 Madibeng - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Municipal in-house services	Ref.			2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		Household service targets (000)										
		Water:										
		Piped water inside dwelling								35 662	39 228	42 794
		Piped water inside yard (but not in dwelling)								73 520	80 872	88 224
	8	Using public tap (at least min.service level)								4 880	5 368	5 856
	10	Other water supply (at least min.service level)										
		Minimum Service Level and Above sub-total		–	–	–	–	–	–	114 062	125 468	136 874
	9	Using public tap (< min.service level)								27 600	30 360	33 120
	10	Other water supply (< min.service level)										
		No water supply										
		Below Minimum Service Level sub-total		–	–	–	–	–	–	27 600	30 360	33 120
		Total number of households		–	–	–	–	–	–	141 662	155 828	169 994
		Sanitation/sewerage:										
		Flush toilet (connected to sewerage)								44 405	48 846	53 286
		Flush toilet (with septic tank)								2 444	2 688	2 933
		Chemical toilet									–	
		Pit toilet (ventilated)								11 735	12 909	14 082
		Other toilet provisions (> min.service level)								37 123	35 643	34 163
		Minimum Service Level and Above sub-total		–	–	–	–	–	–	95 707	100 085	104 464
		Bucket toilet								3 049	2 000	951
		Other toilet provisions (< min.service level)									–	
		No toilet provisions								9 321	9 321	9 321
		Below Minimum Service Level sub-total		–	–	–	–	–	–	12 370	11 321	10 272
		Total number of households		–	–	–	–	–	–	108 077	111 406	114 736
		Energy:										
		Electricity (at least min.service level)								65 000	71 500	78 000
		Electricity - prepaid (min.service level)								–		
		Minimum Service Level and Above sub-total		–	–	–	–	–	–	65 000	71 500	78 000
		Electricity (< min.service level)										
		Electricity - prepaid (< min. service level)										
		Other energy sources								29 983	32 981	35 980
		Below Minimum Service Level sub-total		–	–	–	–	–	–	29 983	32 981	35 980
		Total number of households		–	–	–	–	–	–	94 983	104 481	113 980
		Refuse:										
		Removed at least once a week								41 364	45 500	49 637
		Minimum Service Level and Above sub-total		–	–	–	–	–	–	41 364	45 500	49 637
		Removed less frequently than once a week								2 100	2 310	2 520
		Using communal refuse dump								4 553	5 008	5 464
		Using own refuse dump								96 144	90 000	83 856
		Other rubbish disposal								1 736	1 200	664
		No rubbish disposal								14 800	9 840	4 880
		Below Minimum Service Level sub-total		–	–	–	–	–	–	119 333	108 358	97 384
		Total number of households		–	–	–	–	–	–	160 697	153 859	147 020

NW372 Madibeng - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Detail of Free Basic Services (FBS) provided				2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Electricity	Ref.	*Location of households for each type of FBS*										
List type of FBS service		Formal settlements - (50 kwh per indigent household per month R'000)								603 668	673 965	754 538
		Number of HH receiving this type of FBS								7 144	7 573	8 027
		Informal settlements (R'000)								2 075 912	2 317 651	2 594 727
		Number of HH receiving this type of FBS								24 567	26 041	27 603
		Informal settlements targeted for upgrading (R'000)										
		Number of HH receiving this type of FBS										
		Living in informal backyard rental agreement (R'000)										
		Number of HH receiving this type of FBS										
		Other (R'000)										
		Number of HH receiving this type of FBS										
		Total cost of FBS - Electricity for informal settlements		–	–	–	–	–	–	2 075 912	2 317 651	2 594 727
Water	Ref.	*Location of households for each type of FBS*										
List type of FBS service		Formal settlements - (6 kilolitre per indigent household per month R'000)								422 210	472 987	529 782
		Number of HH receiving this type of FBS								7 144	7 573	8 027
		Informal settlements (R'000)										
		Number of HH receiving this type of FBS										
		Informal settlements targeted for upgrading (R'000)										
		Number of HH receiving this type of FBS										
		Living in informal backyard rental agreement (R'000)										
		Number of HH receiving this type of FBS										
		Other (R'000)										
		Number of HH receiving this type of FBS										
		Total cost of FBS - Water for informal settlements		–	–	–	–	–	–	–	–	–
Sanitation	Ref.	*Location of households for each type of FBS*										
List type of FBS service		Formal settlements - (free sanitation service to indigent households)								422 210	472 987	529 782
		Number of HH receiving this type of FBS								7 144	7 573	8 027
		Informal settlements (R'000)										
		Number of HH receiving this type of FBS										
		Informal settlements targeted for upgrading (R'000)										
		Number of HH receiving this type of FBS										
		Living in informal backyard rental agreement (R'000)										
		Number of HH receiving this type of FBS										
		Other (R'000)										
		Number of HH receiving this type of FBS										
		Total cost of FBS - Sanitation for informal settlements		–	–	–	–	–	–	–	–	–
Refuse Removal	Ref.	*Location of households for each type of FBS*										
List type of FBS service		Formal settlements - (removed once a week to indigent households)								747 120	837 080	936 992
		Number of HH receiving this type of FBS								7 144	7 573	8 027
		Informal settlements (R'000)										
		Number of HH receiving this type of FBS										
		Informal settlements targeted for upgrading (R'000)										
		Number of HH receiving this type of FBS										
		Living in informal backyard rental agreement (R'000)										
		Number of HH receiving this type of FBS										
		Other (R'000)										
		Number of HH receiving this type of FBS										
		Total cost of FBS - Refuse Removal for informal settlements		–	–	–	–	–	–	–	–	–

NW372 Madibeng Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	–	–	–	–	–	–	–	20 118	96 934	205 597
Cash + investments at the yr end less applications - R'000	18(1)b	2	–	–	–	–	–	–	–	1 771	60 858	184 775
Cash year end/monthly employee/supplier payments	18(1)b	3	–	–	–	–	–	–	–	0,2	0,7	1,4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	–	–	–	–	–	–	–	(303 964)	(203 251)	(108 294)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(6,0%)	(0,2%)	(0,4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	70,7%	70,0%	70,0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	27,1%	27,0%	26,9%
Capital payments % of capital expenditure	18(1)c;19	8	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	2,1%	2,0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	1,4%	1,5%	1,6%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	2,0%	15,1%	18,7%

Supporting indicators												
% incr *total service charges (incl prop rates)*	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,8%	5,6%
% incr Property Tax	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,9%	5,8%
% incr Service charges - electricity revenue	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,9%	5,6%
% incr Service charges - water revenue	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	6,4%	5,5%
% incr Service charges - sanitation revenue	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,2%	4,9%
% incr Service charges - refuse revenue	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	2,8%	5,7%
% incr in Service charges - other	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a		–	–	–	–	–	–	–	996 440	1 054 504	1 113 679
Service charges			–	–	–	–	–	–	–	996 440	1 054 504	1 113 679
Property rates			–	–	–	–	–	–	–	303 530	321 438	340 082
Service charges - electricity revenue			–	–	–	–	–	–	–	472 396	500 108	528 047
Service charges - water revenue			–	–	–	–	–	–	–	150 378	159 945	168 676
Service charges - sanitation revenue			–	–	–	–	–	–	–	37 583	39 532	41 476
Service charges - refuse removal			–	–	–	–	–	–	–	32 553	33 481	35 399
Service charges - other			–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment			–	–	–	–	–	–	–	1 270	1 345	1 423
Capital expenditure excluding capital grant funding			–	–	–	–	–	–	–	–	–	–
Cash receipts from ratepayers	18(1)a		–	–	–	–	–	–	–	785 512	822 735	869 008
Ratepayer & Other revenue	18(1)a		–	–	–	–	–	–	–	1 110 952	1 175 240	1 240 687
Change in consumer debtors (current and non-current)			–	–	–	–	–	–	–	409 000	8 500	8 500
Operating and Capital Grant Revenue	18(1)a		–	–	–	–	–	–	–	872 738	952 286	1 041 895
Capital expenditure - total	20(1)(vi)		–	–	–	–	–	–	–	301 005	324 486	357 935
Capital expenditure - renewal	20(1)(vi)		–	–	–	–	–	–		6 000	49 000	67 000
Supporting benchmarks												
Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY										571 733	627 800	683 960
DoRA capital grants total MFY										301 005	326 486	357 935
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										872 738	954 286	1 041 895
Average annual collection rate (arrears inclusive)												

DoRA operating			
Equitable share	567 442	625 845	681 745
Financial Management Grant	1 700	1 955	2 215
Expanded Public Works Programme	2 591		
	571 733	627 800	683 960
DoRA capital			
Municipal Infrastructure Grant	287 005	304 486	322 935
Integrated National Electrification	14 000	22 000	35 000
	301 005	326 486	357 935

Trend													
Change in consumer debtors (current and non-current)			–	–	–	–	409 000	8 500	8 500	–	–	–	
Total Operating Revenue			–	–	–	–	–	–	–	1 688 185	1 808 864	1 930 809	
Total Operating Expenditure			–	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038	
Operating Performance Surplus/(Deficit)			–	–	–	–	–	–	–	(604 969)	(527 737)	(466 229)	
Cash and Cash Equivalents (30 June 2012)										20 118			
Revenue													
% Increase in Total Operating Revenue				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	7,1%	6,7%	
% Increase in Property Rates Revenue				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,9%	5,8%	
% Increase in Electricity Revenue				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,9%	5,6%	
% Increase in Property Rates & Services Charges				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,8%	5,6%	
Expenditure													
% Increase in Total Operating Expenditure				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	1,9%	2,6%	
% Increase in Employee Costs				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	6,4%	5,8%	
% Increase in Electricity Bulk Purchases				0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	5,8%	5,5%	
Average Cost Per Budgeted Employee Position (Remuneration)					0	0				220018,249			
Average Cost Per Councillor (Remuneration)					0	0				333333,3457			
R&M % of PPE			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		1,4%	1,5%	1,6%	
Asset Renewal and R&M as a % of PPE			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		1,0%	2,0%	3,0%	
Debt Impairment % of Total Billable Revenue			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	27,1%	27,0%	26,9%	
Capital Revenue													
Internally Funded & Other (R'000)			–	–	–	–	–	–	–	–	–	–	
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–	
Grant Funding and Other (R'000)			–	–	–	–	–	–	–	301 005	324 486	357 935	
Internally Generated funds % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Borrowing % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Grant Funding % of Total Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	100,0%	100,0%	100,0%	
Capital Expenditure													
Total Capital Programme (R'000)			–	–	–	–	–	–	–	301 005	324 486	357 935	
Asset Renewal			–	–	–	–	–	–	–	6 000	49 000	67 000	
Asset Renewal % of Total Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	2,0%	15,1%	18,7%	
Cash													
Cash Receipts % of Rate Payer & Other			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	70,7%	70,0%	70,0%	
Cash Coverage Ratio			–	–	–	–	–	–	–	0	0	0	
Borrowing													
Credit Rating (2009/10)										0			
Capital Charges to Operating			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	4,4%	4,6%	4,5%	
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Reserves													
Surplus/(Deficit)			–	–	–	–	–	–	–	1 771	60 858	184 775	
Free Services													
Free Basic Services as a % of Equitable Share			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		0,8%	0,8%	0,8%	
Free Services as a % of Operating Revenue (excl operational transfers)			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		2,4%	2,4%	2,4%	
High Level Outcome of Funding Compliance													
Total Operating Revenue			–	–	–	–	–	–	–	1 688 185	1 808 864	1 930 809	
Total Operating Expenditure			–	–	–	–	–	–	–	2 293 154	2 336 601	2 397 038	
Surplus/(Deficit) Budgeted Operating Statement			–	–	–	–	–	–	–	(604 969)	(527 737)	(466 229)	
Surplus/(Deficit) Considering Reserves and Cash Backing			–	–	–	–	–	–	–	1 771	60 858	184 775	
MTREF Funded (1) / Unfunded (0)		15	1	1	1	1	1	1	1	1	1	1	
MTREF Funded ✓ / Unfunded ✗		15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	

NW372 Madibeng - Supporting Table SA11 Property rates summary

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Valuation:	1									
Date of valuation:										
Financial year valuation used								2017/18		
Municipal by-laws s6 in place? (Y/N)	2							Yes		
Municipal/assistant valuer appointed? (Y/N)								No		
Municipal partnership s38 used? (Y/N)								No	No	No
No. of assistant valuers (FTE)	3							–	–	–
No. of data collectors (FTE)	3							1	1	1
No. of internal valuers (FTE)	3							1	1	1
No. of external valuers (FTE)	3							1	1	1
No. of additional valuers (FTE)	4							–	–	–
Valuation appeal board established? (Y/N)								Yes		
Implementation time of new valuation roll (mths)								July		
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		–	–	–	–	–	–	–	–	–
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R '000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)		–	–	–	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2016/17																	
Valuation:																	
No. of properties		33 447	199	1 830	7 179	839	6 456	353	1 452		5					5	219
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		1 655	1	6	60	9	5	–	26		–					2	–
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers		74	1	3	41												
No. of appeals by rate-payers		29	1	1													
No. of appeals by rate-payers finalised		29	1	1													
No. of successful objections	5	383	1	1													
No. of successful objections > 10%	5	383	1	36	114		1	182	37							1	1
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6	18 690	1 505	4 597	1 592	1 200	1 301	139	7 227	3 244	543				91		49
Rating:																	
Average rate	3	0,008872	0,012688	0,012688	0,002218	0,012688	–	0,002218	0,008872	0,012688	–	–		–	–	0,002218	0,012688
Rate revenue budget (R '000)		92 743	19 101	58 327	3 532	14 728	–	308	64 121	41 096							620
Rate revenue expected to collect (R'000)		73 753	14 326	43 745	2 649	11 046		231	48 091	30 822							465
Expected cash collection rate (%)	4	75,0%	75,0%	75,0%	75,0%	80,0%	0,0%	75,0%	75,0%	75,0%						75,0%	75,0%
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

NW372 Madibeng - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2017/18																	
Valuation:																	
No. of properties		34 000	210	1 191	1 374	565	9 239	366	1 452	7 699	5					5	270
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		1 655	1	6	60	9	5	–	26		–					2	–
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers		74	1	3	41												
No. of appeals by rate-payers		29	1	1													
No. of appeals by rate-payers finalised		29	1	1													
No. of successful objections	5	383	1	1													
No. of successful objections > 10%	5	383	1	36	114		1	182	37							1	1
Estimated no. of properties not valued																	
Years since last valuation (select)		4	4	4	4	4	4	4	4	4	4					4	4
Frequency of valuation (select)								<4	<4		4					<4	<4
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market		Market					Market	Market
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6	18 690	1 505	4 597	1 592	1 200	1 301	139	7 227	3 244	543				91		49
Rating:																	
Average rate	3	0,008872	0,012688	0,012688	0,002218	0,012688	–	0,002218	0,008872	0,012688	–	–		–	–	0,002218	0,012688
Rate revenue budget (R '000)		92 743	19 101	58 327	3 532	14 728	–	308	64 121	41 096							620
Rate revenue expected to collect (R'000)		73 753	14 326	43 745	2 649	11 046		231	48 091	30 822							465
Expected cash collection rate (%)	4	75,0%	75,0%	75,0%	75,0%	80,0%	0,0%	75,0%	75,0%	75,0%						75,0%	75,0%
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

NW372 Madibeng - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
							Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Property rates *(rate in the Rand)*	1								
Residential properties							0,0077	0,0082	0,0086
Residential properties - vacant land							0,0152	0,0161	0,0170
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates *(Rands)*									
Residential properties									
R15 000 threshhold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Water usage - flat rate tariff *(c/kl)*									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)							
Water usage - Block 3 (c/kl)		(fill in thresholds)							
Water usage - Block 4 (c/kl)		(fill in thresholds)							
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Waste water - flat rate tariff *(c/kl)*									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2								

Electricity tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter *(c/kwh)*									
Flat rate tariff - prepaid*(c/kwh)*									
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street cleaning charge									
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									

NW372 Madibeng - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
							Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Exemptions, reductions and rebates *(Rands)*									
[Insert lines as applicable]									
Water tariffs									
[Insert blocks as applicable]		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
Waste water tariffs									
[Insert blocks as applicable]		(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							
Electricity tariffs									
[Insert blocks as applicable]		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

NW372 Madibeng - Supporting Table SA14 Household bills

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18 % incr.	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates								–	440,40	465,50	491,57
Electricity: Basic levy								–	–	–	–
Electricity: Consumption								0,31%	1 310,75	1 385,46	1 463,04
Water: Basic levy								6,4%	36,86	38,96	41,15
Water: Consumption								6,4%	299,44	316,50	334,23
Sanitation								6,4%	276,37	292,12	308,48
Refuse removal								6,4%	88,75	93,81	99,07
Other											
sub-total		–	–	–	–	–	–	–	2 452,56	2 592,36	2 737,53
VAT on Services									343,36	362,93	383,25
Total large household bill:		–	–	–	–	–	–	–	2 795,92	2 955,29	3 120,78
% increase/-decrease			–	–	–	–	–		–	5,7%	5,6%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates								–	183,24	193,68	204,53
Electricity: Basic levy								–	–	–	–
Electricity: Consumption								0,31%	79,78	84,33	89,05
Water: Basic levy								6,4%	36,86	38,96	41,15
Water: Consumption								6,4%	89,83	94,95	100,27
Sanitation								6,4%	126,17	133,36	140,83
Refuse removal								6,4%	88,75	93,81	99,07
Other											
sub-total		–	–	–	–	–	–	–	604,64	639,10	674,89
VAT on Services									84,65	89,47	94,48
Total small household bill:		–	–	–	–	–	–	–	689,29	728,57	769,37
% increase/-decrease			–	–	–	–	–		–	5,7%	5,6%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates								–	9,30	9,83	10,38
Electricity: Basic levy								–	–	–	–
Electricity: Consumption								0,3%	79,78	84,33	89,05
Water: Basic levy								6,4%	36,86	38,96	41,15
Water: Consumption								6,4%	89,83	94,95	100,27
Sanitation								6,4%	126,17	133,36	140,83
Refuse removal								6,4%	88,75	93,81	99,07
Other											
sub-total		–	–	–	–	–	–	–	430,70	455,25	480,75
VAT on Services									60,30	63,74	67,30
Total small household bill:		–	–	–	–	–	–	–	491,00	518,99	548,05
% increase/-decrease			–	–	–	–	–		–	5,7%	5,6%

NW372 Madibeng - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank								56 500	57 500	58 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	–	–	–	–	–	–	56 500	57 500	58 000
Consolidated total:		–	–	–	–	–	–	56 500	57 500	58 000

NW372 Madibeng - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Parent municipality														
FNB		12 months	Call Deposit	Yes	Fixed	5,5	0	0	N/A	52 084	2 865	(846 430)	846 430	54 949
Investec		12 Months	Call Deposit	Yes	Variable	5.5 - 6.5	0	0	N/A	888	49	-	-	937
Standard Bank		12 Months	Call Deposit	Yes	Fixed	4,5	0	0	N/A	890	40	-	-	930
Momentum		12 Months	Deposits	Yes	Variable	5.5 - 5.8	0	0	N/A	2 379	131	-	-	2 510
Old Mutual Limited		20yrs	Listed Shares	No	Variable	1	0	0	N/A	12 085		-	-	12 085
Sanlam Limited		25yrs	Listed Shares	No	Variable	1	0	0	N/A	1 065		-	-	1 065
TOTAL INVESTMENTS AND INTEREST	1									69 392	3 084	(846 430)	846 430	72 476

NW372 Madibeng - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2013/14 Audited Outcome	2014/15 Audited Outcome	2015/16 Audited Outcome	Current Year 2016/17 Original Budget	 Adjusted Budget	 Full Year Forecast	2017/18 Medium Term Revenue & Expenditure Framework Budget Year 2017/18	 Budget Year +1 2018/19	 Budget Year +2 2019/20
Parent municipality										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)								900 000	1 000 000	1 100 000
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Total Borrowing	1	–	–	–	–	–	–	900 000	1 000 000	1 100 000

NW372 Madibeng - Supporting Table SA19 Expenditure on transfers and grant programme

Description R thousand	Ref	2013/14 Audited Outcome	2014/15 Audited Outcome	2015/16 Audited Outcome	Current Year 2016/17 Original Budget	 Adjusted Budget	 Full Year Forecast	2017/18 Medium Term Revenue & Expenditure Framework Budget Year 2017/18	 Budget Year +1 2018/19	 Budget Year +2 2019/20
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		–	–	–	–	–	–	571 733	627 800	683 960
Local Government Equitable Share								567 442	625 845	681 745
Finance Management								1 700	1 955	2 215
EPWP Incentive								2 591	–	–
Total operating expenditure of Transfers and Grants		–	–	–	–	–	–	571 733	627 800	683 960
Capital expenditure of Transfers and Grants										
National Government:		–	–	–	–	–	–	301 005	326 486	357 935
Municipal Infrastructure Grant (MIG)								287 005	304 486	322 935
Integrated National Electrification Programme								14 000	22 000	35 000
Total capital expenditure of Transfers and Grants		–	–	–	–	–	–	301 005	326 486	357 935
TOTAL EXPENDITURE OF TRANSFERS AND GRANT		–	–	–	–	–	–	872 738	954 286	1 041 895

NW372 Madibeng - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year								–	–	–
Current year receipts								571 733	627 800	683 960
Conditions met - transferred to revenue		–	–	–	–	–	–	571 733	627 800	683 960
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total operating transfers and grants revenue		–	–	–	–	–	–	571 733	627 800	683 960
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	301 005	324 486	357 935
Conditions met - transferred to revenue		–	–	–	–	–	–	301 005	324 486	357 935
Conditions still to be met - transferred to liabilities								–	–	–
Total capital transfers and grants revenue		–	–	–	–	–	–	301 005	324 486	357 935
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		–	–	–	–	–	–	872 738	952 286	1 041 895
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Transfers to other municipalities											
Insert description	1										
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms											
Insert description	2										
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State											
Insert description	3										
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Organisations											
Insert description											
Total Cash Transfers To Organisations		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Groups of Individuals											
Insert description											
Total Cash Transfers To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL CASH TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other municipalities											
Insert description	1										
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms											
Insert description	2										
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State											
Insert description	3										
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations											
Insert description	4										
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Insert description	5										
Assistance To Indigents									10 000	10 590	11 204
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	–	–	–	–	10 000	10 590	11 204
TOTAL NON-CASH TRANSFERS AND GRANTS		–	–	–	–	–	–	–	10 000	10 590	11 204
TOTAL TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	10 000	10 590	11 204

NW372 Madibeng - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages								17 313	18 216	19 185
Pension and UIF Contributions								1 537	1 627	1 718
Medical Aid Contributions								988	1 165	1 341
Motor Vehicle Allowance								5 744	6 083	6 422
Cellphone Allowance								1 418	1 502	1 586
Housing Allowances								–	–	–
Other benefits and allowances								–	–	–
Sub Total - Councillors		–	–	–	–	–	–	27 000	28 593	30 251
% increase	4		–	–	–	–	–	–	5,9%	5,8%
Senior Managers of the Municipality	2									
Basic Salaries and Wages								8 301	8 848	9 341
Pension and UIF Contributions								1 250	1 798	1 899
Medical Aid Contributions								679	719	759
Overtime								–	–	–
Performance Bonus								–	–	–
Motor Vehicle Allowance	3							54	57	60
Cellphone Allowance	3							84	89	94
Housing Allowances	3							1 597	1 691	1 786
Other benefits and allowances	3							–	–	–
Payments in lieu of leave								–	–	–
Long service awards								–	–	–
Post-retirement benefit obligations	6							–	–	–
Sub Total - Senior Managers of Municipality		–	–	–	–	–	–	11 965	13 202	13 938
% increase	4		–	–	–	–	–	–	10,3%	5,6%
Other Municipal Staff										
Basic Salaries and Wages								235 096	251 058	266 749
Pension and UIF Contributions								54 205	56 462	58 719
Medical Aid Contributions								21 277	22 592	23 906
Overtime								26 556	28 182	29 807
Performance Bonus								–	–	–
Motor Vehicle Allowance	3							17 678	18 720	19 763
Cellphone Allowance	3							426	452	477
Housing Allowances	3							2 048	2 168	2 289
Other benefits and allowances	3							–	–	–
Payments in lieu of leave								11 602	12 286	12 971
Long service awards								–	–	–
Post-retirement benefit obligations	6							–	–	–
Sub Total - Other Municipal Staff		–	–	–	–	–	–	368 887	391 920	414 682
% increase	4		–	–	–	–	–	–	6,2%	5,8%
Total Parent Municipality		–	–	–	–	–	–	407 852	433 716	458 871
			–	–	–	–	–	–	6,3%	5,8%
Board Members of Entities										
Sub Total - Board Members of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Senior Managers of Entities										
Sub Total - Senior Managers of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Other Staff of Entities										
Sub Total - Other Staff of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Total Municipal Entities		–	–	–	–	–	–	–	–	–
TOTAL SALARY, ALLOWANCES & BENEFITS		–	–	–	–	–	–	407 852	433 716	458 871
% increase	4		–	–	–	–	–	–	6,3%	5,8%
TOTAL MANAGERS AND STAFF	5,7	–	–	–	–	–	–	380 852	405 123	428 620

NW372 Madibeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4	1	316 457	64 748	145 908			527 113
Chief Whip		1	295 741	61 641	137 964			495 346
Executive Mayor		1	400 214	76 296	196 584			673 094
Deputy Executive Mayor			–	–	–			–
Executive Committee		5	3 253 151	739 692	1 652 328			5 645 171
Total for all other councillors		81	11 488 037	2 882 323	5 288 917			19 659 277
Total Councillors	8	89	15 753 600	3 824 700	7 421 701			27 000 001
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	798 200	250 037	348 192	145 462		1 541 891
Chief Finance Officer		1	774 852	230 513	353 412	141 183		1 499 960
Chief Operating Officer		1	602 552	176 441	197 419	137 408		1 113 820
Director Infrastructure Technical Services		1	609 900	198 925	250 206	127 437		1 186 468
Director Corporate Support Services		1	595 518	187 473	181 645	126 239		1 090 875
Director Human Settlement Planning		1	599 800	183 221	190 229	124 762		1 098 012
List of each offical with packages >= senior manager								
Director Community Services			593 600	167 813	234 727	119 412		1 115 552
Director Public Safety & Social Services			590 640	186 302	203 500	125 832		1 106 274
Director Economic Development Tourism & Agriculture			584 880	184 920	198 549	125 352		1 093 701
Chief Audit Executive			620 716	181 994	190 446	124 872		1 118 028
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	6	6 370 658	1 947 639	2 348 325	1 297 955		11 964 577
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	95	22 124 258	5 772 339	9 770 026	1 297 955		38 964 578

NW372 Madibeng - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2015/16			Current Year 2016/17			Budget Year 2017/18		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)								81	81	–
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3							10	10	–
Other Managers	7									
Professionals		–	–	–	–	–	–	*40*	*40*	*10*
Finance								40	40	10
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Technicians		–	–	–	–	–	–	*1 350*	*651*	–
Finance								50	50	–
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other								1 300	601	–
Clerks (Clerical and administrative)								301	301	–
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators								30	21	–
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	–	–	–	–	–	–	1 812	1 104	10
% increase					–	–	–	–	–	–
Total municipal employees headcount	6, 10							1 731	1 023	10
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

NW372 Madibeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source																
Property rates		25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	25 294	303 530	321 438	340 082
Service charges - electricity revenue		41 048	40 000	39 048	38 048	37 048	35 048	36 048	37 048	38 048	40 048	41 048	49 919	472 396	500 108	528 047
Service charges - water revenue		9 151	10 151	13 151	14 151	15 151	15 151	14 151	14 151	13 151	10 151	9 151	12 716	150 378	159 945	168 676
Service charges - sanitation revenue		3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 503	37 583	39 532	41 476
Service charges - refuse revenue		2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	5 791	32 553	33 481	35 399
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		106	106	106	106	106	106	106	106	106	106	106	106	1 270	1 345	1 423
Interest earned - external investments		458	458	458	458	458	458	458	458	458	458	458	458	5 500	5 825	6 162
Interest earned - outstanding debtors		7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	85 000	90 000	95 000
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 013	2 025
Licences and permits		333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 118	4 241
Agency services		750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 236	9 482
Transfers and subsidies		201 476	–	–	–	178 685	–	–	–	191 572	–	–	–	571 733	627 800	683 960
Other revenue		1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 242	14 023	14 837
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		292 501	90 977	93 025	93 025	271 710	91 025	91 025	92 025	283 597	91 025	91 025	107 224	1 688 185	1 808 864	1 930 809
Expenditure By Type																
Employee related costs		31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	380 852	405 123	428 620
Remuneration of councillors		2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	27 000	28 593	30 251
Debt impairment		22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	270 000	285 000	300 000
Depreciation & asset impairment		50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	604 762	557 403	530 152
Finance charges		8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	100 000	107 655	108 419
Bulk purchases		48 817	45 817	45 817	45 817	41 817	40 817	45 817	45 817	45 817	45 817	48 817	48 817	549 800	581 900	613 100
Other materials		6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	83 940	89 221	94 396
Contracted services		13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	292	145 400	148 320	151 190
Transfers and subsidies		833	833	833	833	833	833	833	833	833	833	833	833	10 000	10 590	11 204
Other expenditure		10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	121 401	122 797	129 706
Loss on disposal of PPE													–	–	–	–
Total Expenditure		195 171	192 171	192 171	192 171	188 171	187 171	192 171	192 171	192 171	192 171	195 171	182 271	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)		97 330	(101 194)	(99 146)	(99 146)	83 538	(96 146)	(101 146)	(100 146)	91 426	(101 146)	(104 146)	(75 047)	(604 969)	(527 737)	(466 229)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		166 987	–	–	–	–	80 655	–	–	39 377	–	–	13 986	301 005	324 486	357 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		264 317	(101 194)	(99 146)	(99 146)	83 538	(15 491)	(101 146)	(100 146)	130 803	(101 146)	(104 146)	(61 061)	(303 964)	(203 251)	(108 294)
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	264 317	(101 194)	(99 146)	(99 146)	83 538	(15 491)	(101 146)	(100 146)	130 803	(101 146)	(104 146)	(61 061)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote																
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	35 015	966 893	1 048 799	1 110 950
Vote 6 - Infrastructure And Technical Services		94 621	54 621	54 621	40 621	37 621	34 621	37 621	40 621	54 621	54 621	54 621	391 612	950 444	1 005 331	1 113 567
Vote 7 - Community Services		3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	24 115	60 271	57 700	54 154
Vote 8 - Human Settlement		210	210	210	210	210	210	210	210	210	210	210	210	2 514	2 662	2 817
Vote 9 - Economic Dev,tourism & Agriculture		24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	(262 876)	2 692	12 107	113
Vote 10 - Public Safety, Fleet and Facilities Managem		531	531	531	531	531	531	531	531	531	531	531	531	6 375	6 751	7 143
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		422 053	122 053	122 053	108 053	105 053	242 053	105 053	108 053	222 053	122 053	122 053	188 606	1 989 190	2 133 350	2 288 744
Expenditure by Vote to be appropriated																
Vote 1 - Executive Council		2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	35 511	39 725	42 029
Vote 2 - Municipal Manager		596	596	596	596	596	596	596	596	596	596	596	596	7 155	5 428	5 743
Vote 3 - Chief Operating Officer		3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	38 359	38 908	41 164
Vote 4 - Corporate And Support Services		7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	85 909	91 077	96 359
Vote 5 - Budget And Treasury Office		87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	74 739	1 038 771	1 014 018	1 000 656
Vote 6 - Infrastructure And Technical Services		88 552	76 552	65 552	65 552	50 552	45 552	46 552	50 552	65 552	65 552	79 552	86 552	786 618	832 648	878 392
Vote 7 - Community Services		10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 378	121 757	129 411	136 557
Vote 8 - Human Settlement		2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	27 772	29 394	31 099
Vote 9 - Economic Dev,tourism & Agriculture		1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	14 246	12 343	13 059
Vote 10 - Public Safety, Fleet and Facilities Managem		10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 503	128 815	136 415	144 327
Vote 11 - Internal Audit		687	687	687	687	687	687	687	687	687	687	687	687	8 241	7 234	7 654
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		215 171	203 171	192 171	192 171	177 171	172 171	173 171	177 171	192 171	192 171	206 171	200 271	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) before assoc.		206 882	(81 118)	(70 118)	(84 118)	(72 118)	69 882	(68 118)	(69 118)	29 882	(70 118)	(84 118)	(11 665)	(303 964)	(203 251)	(108 294)
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	206 882	(81 118)	(70 118)	(84 118)	(72 118)	69 882	(68 118)	(69 118)	29 882	(70 118)	(84 118)	(11 665)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional																
Governance and administration		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	23 841	955 720	1 036 354	1 096 210
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	23 841	955 720	1 036 354	1 096 210
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		836	836	836	836	836	836	836	836	836	836	836	15 057	24 253	15 504	4 765
Community and social services		91	91	91	91	91	91	91	91	91	91	91	7 091	8 093	8 157	1 225
Sport and recreation		13	13	13	13	13	13	13	13	13	13	13	13 013	13 160	4 169	179
Public safety		522	522	522	522	522	522	522	522	522	522	522	(3 743)	2 000	2 118	2 241
Housing		210	210	210	210	210	210	210	210	210	210	210	(1 305)	1 000	1 059	1 120
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		156 668	–	–	–	80 657	–	–	–	49 694	–	–	(144 543)	142 476	119 831	111 829
Planning and development		156 668	–	–	–	80 657	–	–	–	49 694	–	–	(282 753)	4 266	1 774	1 877
Road transport		–	–	–	–	–	–	–	–	–	–	–	138 210	138 210	118 057	109 952
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	221 632	866 741	949 662	1 070 940
Energy sources		39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	69 703	506 586	542 572	603 800
Water management		12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	135 571	273 850	255 471	279 261
Waste water management		3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	13 167	48 005	107 005	140 006
Waste management		3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	38 300	44 613	47 873
Other		224	224	224	224	224	224	224	224	224	224	224	(2 468)	–	12 000	5 000
Total Revenue - Functional		515 636	98 968	98 968	98 968	179 625	238 968	98 968	98 968	248 662	98 968	98 968	113 520	1 989 190	2 133 350	2 288 744
Expenditure - Functional																
Governance and administration		–	–	–	–	–	–	–	–	–	–	–	1 213 946	1 213 946	1 196 390	1 193 605
Executive and council													81 025	81 025	84 061	88 936
Finance and administration													1 124 680	1 124 680	1 105 095	1 097 015
Internal audit													8 241	8 241	7 234	7 654
Community and public safety		17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	11 148	201 608	214 359	226 780
Community and social services		3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	6 003	47 004	49 576	52 440
Sport and recreation		772	772	772	772	772	772	772	772	772	772	772	20 818	29 314	32 117	33 980
Public safety		10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	(12 242)	98 624	104 442	110 500
Housing		2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	(3 852)	21 606	22 864	24 191
Health		422	422	422	422	422	422	422	422	422	422	422	422	5 060	5 359	5 670
Economic and environmental services		3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	9 375	44 677	47 313	50 057
Planning and development		–	–	–	–	–	–	–	–	–	–	–	6 166	6 166	6 530	6 909
Road transport		3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	37 777	40 006	42 326
Environmental protection		61	61	61	61	61	61	61	61	61	61	61	61	734	777	822
Trading services		69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	50 898	818 676	866 196	913 537
Energy sources		40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	51 426	496 539	525 223	553 975
Water management		20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	(8 388)	221 020	235 922	248 766
Waste water management		2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	1 521	31 282	31 497	33 324
Waste management		5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	6 339	69 835	73 554	77 472
Other		1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	2 600	14 246	12 343	13 059
Total Expenditure - Functional		91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	91 381	1 287 968	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) before assoc.		424 256	7 588	7 588	7 588	88 245	147 588	7 588	7 588	157 281	7 588	7 588	(1 174 448)	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	424 256	7 588	7 588	7 588	88 245	147 588	7 588	7 588	157 281	7 588	7 588	(1 174 448)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Single-year expenditure *to be appropriated*																
Vote 1 - Executive Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Budget And Treasury Office		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Infrastructure And Technical Services		22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	42 417	294 505	297 486	334 100
Vote 7 - Community Services		1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	(11 917)	–	16 000	12 335
Vote 8 - Human Settlement		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - Economic Dev,tourism & Agriculture		500	500	500	500	500	500	500	500	500	500	500	1 000	6 500	11 000	11 500
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - Internal Audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Risk Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	31 500	301 005	324 486	357 935
Total Capital Expenditure	2	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	24 500	31 500	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional	1															
Governance and administration		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	(18 333)	–	11 000	7 000
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	(11 917)	–	4 000	–
Public safety		583	583	583	583	583	583	583	583	583	583	583	(6 417)	–	7 000	7 000
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	9 000	124 505	108 486	100 100
Planning and development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport		10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	9 000	124 505	108 486	100 100
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	33 417	170 000	194 000	239 335
Energy sources		1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	16 000	23 000	36 000
Water management		10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	11 250	124 000	103 000	110 000
Waste water management		833	833	833	833	833	833	833	833	833	833	833	20 833	30 000	63 000	88 000
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	5 000	5 335
Other		500	500	500	500	500	500	500	500	500	500	500	1 000	6 500	11 000	11 500
Total Capital Expenditure - Functional	2	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935
Funded by:																
National Government		25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935
Public contributions & donations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Funding		25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source													1		
Property rates	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	230 000	240 000	255 000
Service charges - electricity revenue	40 000	30 000	30 000	28 000	25 000	20 000	25 000	28 000	30 000	30 000	35 000	39 000	360 000	376 000	397 000
Service charges - water revenue	7 417	8 417	9 417	9 417	11 417	13 417	10 417	9 417	9 417	9 417	7 417	7 417	113 000	120 000	127 000
Service charges - sanitation revenue	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	28 000	30 000	31 000
Service charges - refuse revenue	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	25 000	26 000	27 000
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	106	106	106	106	106	106	106	106	106	106	106	106	1 270	1 345	1 423
Interest earned - external investments	458	458	458	458	458	458	458	458	458	458	458	458	5 500	5 825	6 162
Interest earned - outstanding debtors	417	417	417	417	417	417	417	417	417	417	417	417	5 000	7 000	8 000
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 013	2 025
Licences and permits	333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 118	4 241
Agency services	750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 236	9 482
Transfer receipts - operational	240 000	–	5 000	–	186 000	–	–	–	130 000	–	10 733	–	571 733	627 800	683 960
Other revenue	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 242	14 023	14 837
Cash Receipts by Source	314 334	65 334	71 334	64 334	249 334	60 334	62 334	64 334	196 334	66 334	80 067	73 334	1 367 745	1 463 360	1 567 130
Other Cash Flows by Source															
Transfer receipts - capital	158 668	–	–	–	85 657	–	–	–	56 680	–	–	–	301 005	324 486	357 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–	–		–	–
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivable	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	473 002	65 334	71 334	64 334	334 992	60 334	62 334	64 334	253 014	66 334	80 067	73 334	1 668 750	1 787 846	1 925 065
Cash Payments by Type															
Employee related costs	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	380 852	405 123	428 620
Remuneration of councillors	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	27 000	28 593	30 251
Finance charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases - Electricity	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	468 000	495 000	522 000
Bulk purchases - Water & Sewer	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	81 800	86 900	91 100
Other materials	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	83 940	89 221	94 396
Contracted services	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 108	12 208	145 400	148 320	151 190
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	833	833	833	833	833	833	833	833	833	833	833	833	10 000	10 590	11 204
Other expenditure	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	121 401	122 797	129 706
Cash Payments by Type	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 858	109 958	1 318 392	1 386 544	1 458 467
Other Cash Flows/Payments by Type															
Capital assets	10 918	12 918	29 918	30 918	25 918	28 918	28 918	30 918	27 918	25 918	23 918	23 904	301 005	324 486	357 935
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	120 776	122 776	139 776	140 776	135 776	138 776	138 776	140 776	137 776	135 776	133 776	133 862	1 619 397	1 711 030	1 816 402
NET INCREASE/(DECREASE) IN CASH HELD	352 226	(57 442)	(68 442)	(76 442)	199 216	(78 442)	(76 442)	(76 442)	115 238	(69 442)	(53 709)	(60 528)	49 353	76 816	108 663
Cash/cash equivalents at the month/year begin:	(29 235)	322 991	265 550	197 108	120 667	319 882	241 441	164 999	88 557	203 796	134 354	80 645	(29 235)	20 118	96 934
Cash/cash equivalents at the month/year end:	322 991	265 550	197 108	120 667	319 882	241 441	164 999	88 557	203 796	134 354	80 645	20 118	20 118	96 934	205 597

NW372 Madibeng - NOT REQUIRED - municipality does not have entities

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contri		–	–	–	–	–	–	–	–	–
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
Total Expenditure		–	–	–	–	–	–	–	–	–
Surplus/(Deficit)		–	–	–	–	–	–	–	–	–
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - operational										
Public contributions & donations										
Borrowing										
Internally generated funds										
Total sources		–	–	–	–	–	–	–	–	–
Financial position										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

NW372 Madibeng - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

NW372 Madibeng - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework			Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Parent Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Entities:														
Revenue Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Entity Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	275 005	261 486	283 935
Roads Infrastructure		–	–	–	–	–	–	126 005	103 486	98 000
Roads								126 005	103 486	98 000
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		–	–	–	–	–	–	16 000	23 000	36 000
Power Plants										
HV Substations								14 000	22 000	35 000
LV Networks								2 000	1 000	1 000
Capital Spares										
Water Supply Infrastructure		–	–	–	–	–	–	123 000	118 000	128 000
Dams and Weirs										
Boreholes								10 000	13 000	10 000
Water Treatment Works								63 000	60 000	63 000
Bulk Mains										
Distribution								50 000	45 000	55 000
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		–	–	–	–	–	–	10 000	12 000	16 000
Pump Station										
Reticulation										
Waste Water Treatment Works								10 000	12 000	16 000
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		–	–	–	–	–	–	–	5 000	5 935
Landfill Sites								–	5 000	5 935
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	20 000	23 000	5 000
Community Facilities		–	–	–	–	–	–	7 000	19 000	5 000
Libraries								7 000	7 000	–
Markets								–	7 000	–
Stalls								–	5 000	5 000
Sport and Recreation Facilities		–	–	–	–	–	–	13 000	4 000	–
Indoor Facilities										
Outdoor Facilities								13 000	4 000	–
Capital Spares										
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	–	–	–	–	–	–	295 005	284 486	288 935

NW372 Madibeng - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	41 000	62 000
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	41 000	62 000
Pump Station										
Reticulation								–	41 000	62 000
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	6 000	8 000	5 000
Community Facilities		–	–	–	–	–	–	6 000	8 000	5 000
Taxi Ranks/Bus Terminals								6 000	8 000	5 000
Capital Spares										
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Other assets		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
Intangible Assets		–	–	–	–	–	–	–	–	–
Servitudes										
Licences and Rights		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment										
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment										
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment										
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets										
Libraries		–	–	–	–	–	–	–	–	–
Libraries										
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing	1	–	–	–	–	–	–	6 000	49 000	67 000
Renewal of Existing Assets as % of total capex		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*2,0%*	*14,7%*	*18,8%*
Renewal of Existing Assets as % of deprecn"		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*1,0%*	*8,8%*	*12,6%*

NW372 Madibeng - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	74 970	79 817	84 446
Roads Infrastructure		–	–	–	–	–	–	20 620	21 731	22 991
Roads								20 620	21 731	22 991
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	22 000	21 710	22 969
MV Networks								21 500	21 180	22 408
LV Networks										
Capital Spares								500	530	560
Water Supply Infrastructure		–	–	–	–	–	–	24 550	29 175	30 868
Water Treatment Works								1 500	1 589	1 681
Bulk Mains										
Distribution								23 050	27 587	29 187
Sanitation Infrastructure		–	–	–	–	–	–	7 000	6 354	6 723
Pump Station										
Reticulation								7 000	6 354	6 723
Solid Waste Infrastructure		–	–	–	–	–	–	800	847	896
Landfill Sites										
Waste Transfer Stations								800	847	896
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	5 250	5 560	5 882
Community Facilities		–	–	–	–	–	–	5 250	5 560	5 882
Halls								500	530	560
Libraries								100	106	112
Cemeteries/Crematoria								1 500	1 589	1 681
Police								500	530	560
Purls										
Public Open Space								2 650	2 806	2 969
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Other assets		–	–	–	–	–	–	320	244	258
Operational Buildings		–	–	–	–	–	–	320	244	258
Capital Spares								320	244	258
Housing		–	–	–	–	–	–	–	–	–
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
Intangible Assets		–	–	–	–	–	–	–	–	–
Servitudes										
Licences and Rights		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	2 000	2 118	2 241
Computer Equipment								2 000	2 118	2 241
Furniture and Office Equipment		–	–	–	–	–	–	1 400	1 483	1 569
Furniture and Office Equipment								1 400	1 483	1 569
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment										
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets										
Libraries		–	–	–	–	–	–	–	–	–
Libraries				–	–	–	–			
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals				–	–	–	–			
Total Repairs and Maintenance Expenditure	1	–	–	–	–	–	–	83 940	89 221	94 396
R&M as a % of PPE		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*1,5%*	*1,6%*
R&M as % Operating Expenditure		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*3,9%*	*4,0%*

NW372 Madibeng - Supporting Table SA34d Depreciation by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Depreciation by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	602 542	555 471	528 360
Roads Infrastructure		–	–	–	–	–	–	209 949	193 050	189 931
Roads								209 949	193 050	189 931
Storm water Infrastructure		–	–	–	–	–	–	84 170	79 707	79 880
Storm water Conveyance								84 170	79 707	79 880
Electrical Infrastructure		–	–	–	–	–	–	122 255	107 934	85 859
HV Substations								122 255	107 934	85 859
Water Supply Infrastructure		–	–	–	–	–	–	154 731	138 532	132 057
Distribution								154 731	138 532	132 057
Sanitation Infrastructure		–	–	–	–	–	–	21 861	22 985	24 968
Waste Water Treatment Works								21 861	22 985	24 968
Solid Waste Infrastructure		–	–	–	–	–	–	9 576	13 264	15 665
Waste Transfer Stations								9 576	13 264	15 665
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	2 220	1 932	1 792
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	2 220	1 932	1 792
Indoor Facilities										
Outdoor Facilities								2 220	1 932	1 792
Capital Spares										
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
Intangible Assets		–	–	–	–	–	–	–	–	–
Servitudes										
Licences and Rights		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment										
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment										
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment										
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets										
Libraries		–	–	–	–	–	–	–	–	–
Libraries										
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals										
Total Depreciation	1	–	–	–	–	–	–	604 762	557 403	530 152

NW372 Madibeng - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
Intangible Assets		–	–	–	–	–	–	–	–	–
Servitudes										
Licences and Rights		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment										
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment										
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment										
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets										
Libraries		–	–	–	–	–	–	–	–	–
Libraries										
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing a	1	–	–	–	–	–	–	–	–	–
Upgrading of Existing Assets as % of total capex		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*
Upgrading of Existing Assets as % of deprecn"		*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*	*0,0%*

NW372 Madibeng - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2017/18 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
Capital expenditure	1							
Vote 1 - Executive Council		–	–	–				
Vote 2 - Municipal Manager		–	–	–				
Vote 3 - Chief Operating Officer		–	–	–				
Vote 4 - Corporate And Support Services		–	–	–				
Vote 5 - Budget And Treasury Office		–	–	–				
Vote 6 - Infrastructure And Technical Services		294 505	297 486	334 100				
Vote 7 - Community Services		–	16 000	12 335				
Vote 8 - Human Settlement		–	–	–				
Vote 9 - Economic Dev,tourism & Agriculture		6 500	11 000	11 500				
Vote 10 - Public Safety, Fleet and Facilities Managem		–	–	–				
Vote 11 - Internal Audit		–	–	–				
Vote 12 - Risk Management		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
Total Capital Expenditure		301 005	324 486	357 935	–	–	–	–
Future operational costs by vote	2							
Vote 1 - Executive Council		35 511	39 725	42 029				
Vote 2 - Municipal Manager		7 155	5 428	5 743				
Vote 3 - Chief Operating Officer		38 359	38 908	41 164				
Vote 4 - Corporate And Support Services		85 909	91 077	96 359				
Vote 5 - Budget And Treasury Office		1 038 771	1 014 018	1 000 656				
Vote 6 - Infrastructure And Technical Services		786 618	832 648	878 392				
Vote 7 - Community Services		121 757	129 411	136 557				
Vote 8 - Human Settlement		27 772	29 394	31 099				
Vote 9 - Economic Dev,tourism & Agriculture		14 246	12 343	13 059				
Vote 10 - Public Safety, Fleet and Facilities Managem		128 815	136 415	144 327				
Vote 11 - Internal Audit		8 241	7 234	7 654				
Vote 12 - Risk Management								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
List entity summary if applicable								
Total future operational costs		2 293 154	2 336 601	2 397 038	–	–	–	–
Future revenue by source	3							
Property rates		303 530	321 438	340 082				
Service charges - electricity revenue		472 396	500 108	528 047				
Service charges - water revenue		150 378	159 945	168 676				
Service charges - sanitation revenue		37 583	39 532	41 476				
Service charges - refuse revenue		32 553	33 481	35 399				
Service charges - other		–	–	–				
Rental of facilities and equipment		1 270	1 345	1 423				
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		997 710	1 055 849	1 115 102	–	–	–	–
Net Financial Implications		1 596 449	1 605 238	1 639 871	–	–	–	–

NW372 Madibeng - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	2017/18 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
Parent municipality:												
List all capital projects grouped by Municipal Vote												
Infrastructure and Technical Services		KLIPGAT EXTENTION WATER		A	Yes	*Water Supply Infrastructure*	*Distribution*	14 000	20 000	20 000	24,8,36	New
Infrastructure and Technical Services		HEBRON/ KGABALATSANE/		A	Yes	*Water Supply Infrastructure*	*Distribution*	60 000	40 000	45 000	10,15,16,	New
Infrastructure and Technical Services		HEBRON TO MADIDI BULK WATER		A	Yes	*Water Supply Infrastructure*	*Distribution*	40 000	30 000	35 000	3	New
Infrastructure and Technical Services		WATER SUPPLY AUGMENTATION:		A	Yes	*Water Supply Infrastructure*	*Boreholes*	10 000	13 000	10 000	1,2,25,26,27,29,34	New
Infrastructure and Technical Services		KLIPGAT SANITATION PROJECT		A	Yes	*Sanitation Infrastructure*	*Reticulation*	20 000	14 000	20 000	24,8,36	New
Infrastructure and Technical Services		WARD 1 VIP TOILETS		A	Yes	*Sanitation Infrastructure*	*Capital Spares*	10 000	12 000	10 000	1	New
Infrastructure and Technical Services		UPGRADING OF MOTHOTLUNG		A	Yes	*Sanitation Infrastructure*	*Outfall Sewers*		20 000	30 000	20	Upgrade
Infrastructure and Technical Services		UPGRADING OF OUKASIE OUTFALL		A	Yes	*Sanitation Infrastructure*	*Outfall Sewers*		17 000	28 000	13;21;22	Upgrade
Infrastructure and Technical Services		HIGH MASS LIGHT ENEGERSING		A	Yes	*Electrical Infrastructure*	*Capital Spares*	2 000	1 000	1 000	15	New
Infrastructure and Technical Services		OUKASIE SUBSTATION		A	Yes	*Electrical Infrastructure*	*MV Substations*	14 000	22 000	35 000	13,21,22	New
Infrastructure and Technical Services		CLUSTER 1 INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	16 005	19 486	-	7	New
Infrastructure and Technical Services		CLUSTER 2 INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	14 000	18 000	23 000	21	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	15 000	12 000	18 000	15,16	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	17 000	15 000	14 100	3,24	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	15 500	10 000	9 000	9,11,12,35,38	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	15 000	17 000	20 000	2	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	14 000	12 000	11 000	4,5,6	New
Infrastructure and Technical Services		UPGRADING OF INTERNAL ROADS		A	Yes	*Roads Infrastructure*	*Roads*	12 000	-	-	17,18,19	New
Infrastructure and Technical Services		UPGRADING OF OUKASIE TAXI		B	Yes	*Roads Infrastructure*	*Road Structures*	6 000	-	-	13,21,22	New
Infrastructure and Technical Services		UPGRADING OF HEBRON TAXI		B	Yes	*Roads Infrastructure*	*Road Structures*		5 000	5 000	16	New
Community Services		HARTEBEES LANDFILL SITE		B	Yes	*Solid Waste Infrastructure*	*Landfill Sites*		5 000	5 335	33	New
Community Services		MMAKAU LIBRARY		B	Yes	*Community Facilities*	*Libraries*	-	7 000	-	17,18,19	New
Community Services		KLIPGAT LIBRARY		B	Yes	*Community Facilities*	*Libraries*	-	-	7 000	8,24,36	New
Community Services		KGABALATSANE SPORTS FACILITY		B	Yes	*Sport and Recreation Facilities*	*Outdoor Facilities*		2 000	-	10	New
Community Services		PMU		B	Yes	*rmation and Communication Infrastruct*	*Outdoor Facilities*	6 500	6 000	6 500	4,5,6	New
Community Services		WARD 31 SPORTS FACILITY		B	Yes	*Sport and Recreation Facilities*	*Outdoor Facilities*		2 000		31	New
Econimic Development, Tourism and		LETLHABILE FLEA MARKET		B	Yes	*Community Facilities*	*Markets*		5 000		9,11,12,35	New
Econimic Development, Tourism and		DEVELOPMENT OF HAWKERS		B	Yes	*Community Facilities*	*Markets*		-	5 000	9,11,12,13,20,21,22,35	New
Total Capital expenditure								301 005	324 486	357 935		

NW372 Madibeng - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project	Ref.	Project name	Project number	Asset Class	Asset Sub-Class	GPS co-ordinates	Previous target year to complete	Current Year 2016/17		2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1,2			3	3	4	Year	Original Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality:												
List all capital projects grouped by Municipal Vote				*Examples*	*Examples*							
Entities:												
List all capital projects grouped by Municipal Entity												
Entity Name												
Project name												

NW372 Madibeng - Supporting Table SA38 Consolidated detailed operational projects

Municipal Vote/Operational project R thousand	Ref 4	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	GPS co-ordinates 5	Total Project Estimate	Prior year outcomes		2017/18 Medium Term Revenue & Expenditure Framework			Project information
										Audited Outcome 2015/16	Current Year 2016/17 Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location
Parent municipality: *List all operational projects grouped by Municipal Vote*															
					No										
Parent operational expenditure	1											–	–	–	
Entities: *List all operational projects grouped by Entity*															
Entity A Water project A															
Entity B Electricity project B															
Entity Operational expenditure										–	–	–	–	–	
Total Operational expenditure										–	–	–	–	–	

NW372 Madibeng - Table A1 Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance										
Property rates	193 599	312 010	292 796	294 576	294 489	294 489	196 502	–	–	–
Service charges	492 532	574 162	635 761	657 500	637 314	630 792	420 859	–	–	–
Investment revenue	3 442	3 750	7 702	7 600	7 600	7 600	3 569	–	–	–
Transfers recognised - operational	310 910	369 770	442 428	515 319	515 319	515 319	376 510	–	–	–
Other own revenue	78 005	97 176	96 272	119 005	98 141	98 141	64 489	–	–	–
Total Revenue (excluding capital transfers and contributions)	1 078 487	1 356 869	1 474 959	1 594 000	1 552 863	1 546 341	1 061 929	–	–	–
Employee costs	292 524	324 766	358 844	370 680	370 680	370 680	251 044	–	–	–
Remuneration of councillors	23 887	22 406	23 727	29 000	26 421	26 421	16 774	–	–	–
Depreciation & asset impairment	602 560	720 685	581 126	87 370	87 370	87 370	30	–	–	–
Finance charges	88 336	101 124	115 680	10 000	–	–	74 317	–	–	–
Materials and bulk purchases	472 277	581 663	631 523	595 943	589 062	589 062	406 622	–	–	–
Transfers and grants	5 392	13 323	22 610	25 000	10 000	10 000	20	–	–	–
Other expenditure	361 598	550 489	684 034	464 858	467 988	467 988	215 573	–	–	–
Total Expenditure	1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	964 381	–	–	–
Surplus/(Deficit)	(768 088)	(957 586)	(942 584)	11 149	1 343	(5 178)	97 548	–	–	–
Transfers recognised - capital	239 362	257 470	296 832	255 211	285 574	285 574	163 228	–	–	–
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	–	–	–
Capital expenditure & funds sources										
Capital expenditure	192 858	233 581	289 000	255 211	288 420	288 420	164 215	–	–	–
Transfers recognised - capital	190 546	224 181	283 205	255 211	285 974	285 974	163 228	–	–	–
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	2 312	9 400	5 796	–	2 446	2 446	987	–	–	–
Total sources of capital funds	192 858	233 581	289 000	255 211	288 420	288 420	164 215	–	–	–
Financial position										
Total current assets	152 587	354 967	394 937	347 204	362 411	362 411	–	–	–	–
Total non current assets	7 177 687	6 482 508	5 598 156	7 006 160	7 029 769	7 029 769	–	–	–	–
Total current liabilities	342 462	470 857	573 413	212 056	212 056	212 056	–	–	–	–
Total non current liabilities	829 377	938 071	1 057 948	657 400	574 690	574 690	–	–	–	–
Community wealth/Equity	6 158 435	5 428 547	4 361 732	6 483 908	6 605 434	6 605 434	–	–	–	–
Cash flows										
Net cash from (used) operating	197 815	155 082	198 687	328 441	(63 481)	(63 481)	–	–	–	–
Net cash from (used) investing	(164 908)	(190 877)	(286 693)	(255 211)	(194 211)	(194 211)	–	–	–	–
Net cash from (used) financing	(8 580)	(722)	(186)	–	(0)	(0)	–	–	–	–
Cash/cash equivalents at the year end	32 664	(3 854)	(29 235)	90 367	(240 555)	(240 555)	–	–	–	–
Cash backing/surplus reconciliation										
Cash and investments available	7 880	29 334	(13 134)	103 517	130 174	130 174	–	–	–	–
Application of cash and investments	354 774	404 631	316 428	98 902	84 278	83 649	–	–	–	–
Balance - surplus (shortfall)	(346 894)	(375 297)	(329 561)	4 615	45 896	46 525	–	–	–	–
Asset management										
Asset register summary (WDV)	4 623 922	6 989 867	4 610 791	6 993 000	6 993 000	6 993 000	–	–	–	–
Depreciation & asset impairment	602 560	720 685	581 126	87 370	87 370	87 370	–	–	–	–
Renewal of Existing Assets	–	–	–	15 000	17 000	17 000	17 000	–	–	–
Repairs and Maintenance	41 533	80 405	96 021	71 923	68 563	68 563	–	–	–	–
Free services										
Cost of Free Basic Services provided	18 607	–	620	17 642	11 120	17 642	–	–	–	–
Revenue cost of free services provided	121 966	28 413	24 887	20 424	177	177	–	–	–	–
Households below minimum service level										
Water:	28	28	28	28	28	28	–	–	–	–
Sanitation/sewerage:	12	12	12	12	12	12	–	–	–	–
Energy:	30	30	30	30	30	30	–	–	–	–
Refuse:	119	119	119	119	119	119	–	–	–	–

NW372 Madibeng - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Standard										
Governance and administration		558 137	754 786	798 615	405 471	405 384	387 742	–	–	–
Executive and council		–	–	–	–	–	–	–	–	–
Budget and treasury office		557 341	754 760	798 592	405 471	405 384	387 742	–	–	–
Corporate services		795	26	24	–	–	–	–	–	–
Community and public safety		8 245	8 144	24 278	14 976	14 746	14 746	–	–	–
Community and social services		1 013	524	963	1 167	1 167	1 167	–	–	–
Sport and recreation		114	36	171	150	150	150	–	–	–
Public safety		7 118	7 584	20 441	10 216	9 986	9 986	–	–	–
Housing		–	–	2 703	3 443	3 443	3 443	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		247 719	247 863	60	255 211	285 574	285 574	–	–	–
Planning and development		236 268	236 059	–	255 211	285 574	285 574	–	–	–
Road transport		11 451	11 770	60	–	–	–	–	–	–
Environmental protection		1	34	–	–	–	–	–	–	–
Trading services		503 748	603 545	714 332	1 171 308	1 130 488	1 141 608	–	–	–
Electricity		368 153	411 983	479 810	561 360	520 840	531 960	–	–	–
Water		80 932	125 575	171 893	308 364	308 364	308 364	–	–	–
Waste water management		22 986	30 709	30 559	161 640	161 640	161 640	–	–	–
Waste management		31 676	35 279	32 070	139 945	139 645	139 645	–	–	–
Other	4	–	–	234 506	2 245	2 245	2 245	–	–	–
Total Revenue - Standard	2	1 317 849	1 614 338	1 771 791	1 849 211	1 838 437	1 831 915	–	–	–
Expenditure - Standard										
Governance and administration		1 039 290	1 341 217	1 356 348	539 377	529 640	529 440	–	–	–
Executive and council		62 192	67 028	71 656	81 498	85 675	85 475	–	–	–
Budget and treasury office		876 613	1 203 240	1 193 858	370 516	353 693	353 693	–	–	–
Corporate services		100 485	70 949	90 834	87 364	90 272	90 272	–	–	–
Community and public safety		103 867	119 628	211 596	214 998	206 053	206 253	–	–	–
Community and social services		20 158	20 422	34 869	47 812	44 395	44 395	–	–	–
Sport and recreation		9 695	10 969	10 254	15 863	9 874	9 874	–	–	–
Public safety		66 276	79 673	138 248	113 361	116 560	116 560	–	–	–
Housing		–	–	22 341	29 584	28 517	28 717	–	–	–
Health		7 740	8 565	5 884	8 378	6 707	6 707	–	–	–
Economic and environmental services		71 493	85 191	25 344	36 907	37 227	37 227	–	–	–
Planning and development		22 398	29 536	–	–	–	–	–	–	–
Road transport		43 812	50 416	24 204	35 302	35 832	35 832	–	–	–
Environmental protection		5 283	5 239	1 140	1 604	1 394	1 394	–	–	–
Trading services		630 892	767 480	811 629	778 157	765 744	765 744	–	–	–
Electricity		389 924	424 415	487 436	455 781	446 073	446 073	–	–	–
Water		156 359	247 799	222 396	230 060	226 913	226 913	–	–	–
Waste water management		15 988	19 547	28 026	28 429	29 563	29 563	–	–	–
Waste management		68 621	75 720	73 771	63 887	63 195	63 195	–	–	–
Other	4	1 031	938	12 627	13 412	12 855	12 855	–	–	–
Total Expenditure - Standard	3	1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	–	–	–
Surplus/(Deficit) for the year		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	–	–	–

NW372 Madibeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 04 - Corporate And Support Services		33	26	24	–	–	–	–	–	–
Vote 05 - Budget And Treasury Office		558 104	573 429	799 253	405 471	405 384	405 384	–	–	–
Vote 06 - Infrastructure And Technical Services		495 733	578 321	681 660	1 031 363	990 843	984 322	–	–	–
Vote 07 - Community Services		32 195	32 193	33 033	141 237	140 937	140 937	–	–	–
Vote 08 - Human Settlement		2 388	2 411	2 703	3 443	3 443	3 443	–	–	–
Vote 09 - Economic Dev,tourism & Agric		209 475	410 210	234 506	257 456	287 819	287 819	–	–	–
Vote 10 - Public Safety		19 923	17 749	20 612	10 241	10 011	10 011	–	–	–
Total Revenue by Vote	2	1 317 849	1 614 338	1 771 791	1 849 211	1 838 437	1 831 915	–	–	–
Expenditure by Vote *to be appropriated*	1									
Vote 01 - Executive Council		30 480	31 342	32 177	36 712	36 712	35 437	–	–	–
Vote 02 - Municipal Manager		6 880	6 072	7 139	9 969	12 377	12 377	–	–	–
Vote 03 - Chief Operating Officer		24 832	29 614	32 340	34 817	36 222	37 662	–	–	–
Vote 04 - Corporate And Support Services		87 239	68 120	90 834	87 364	90 272	90 272	–	–	–
Vote 05 - Budget And Treasury Office		864 884	1 047 461	1 193 582	370 516	353 693	353 693	–	–	–
Vote 06 - Infrastructure And Technical Services		602 816	870 460	762 338	749 572	738 746	738 382	–	–	–
Vote 07 - Community Services		99 427	106 339	103 263	128 574	120 365	120 365	–	–	–
Vote 08 - Human Settlement		20 118	26 474	22 341	29 584	28 517	28 717	–	–	–
Vote 09 - Economic Dev,tourism & Agric		8 130	8 642	12 627	13 412	12 855	12 855	–	–	–
Vote 10 - Public Safety		101 768	119 930	160 903	122 331	121 760	121 760	–	–	–
Total Expenditure by Vote	2	1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	–	–	–
Surplus/(Deficit) for the year	2	(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	–	–	–

NW372 Madibeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	193 599	312 010	292 796	294 576	294 489	294 489	196 502			
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	358 590	395 926	444 993	445 000	424 416	425 825	278 634			
Service charges - water revenue	2	80 876	117 260	128 800	147 500	148 000	144 798	97 278			
Service charges - sanitation revenue	2	22 986	30 703	30 525	35 000	34 987	33 590	24 075			
Service charges - refuse revenue	2	30 079	30 273	31 443	30 000	29 911	26 579	20 872			
Service charges - other					–	–	–	–			
Rental of facilities and equipment		583	610	1 015	1 755	1 755	1 755	865			
Interest earned - external investments		3 442	3 750	7 702	7 600	7 600	7 600	3 569			
Interest earned - outstanding debtors		44 418	64 768	60 939	70 000	70 000	70 000	54 694			
Dividends received		–	–	–	–	–	–	–			
Fines		2 469	1 561	2 723	530	530	530	(64)			
Licences and permits		4 555	5 438	5 923	3 400	3 400	3 400	–			
Agency services		8 964	9 606	10 274	6 000	6 000	6 000	–			
Transfers recognised - operational		310 910	369 770	442 428	515 319	515 319	515 319	376 510			
Other revenue	2	16 254	15 194	13 186	37 320	16 456	16 456	8 995			
Gains on disposal of PPE		763	–	2 213	–	–	–	–			
Total Revenue (excluding capital transfers and contributions)		1 078 487	1 356 869	1 474 959	1 594 000	1 552 863	1 546 341	1 061 929	–	–	–
Expenditure By Type											
Employee related costs	2	292 524	324 766	358 844	370 680	370 680	370 680	251 044			
Remuneration of councillors		23 887	22 406	23 727	29 000	26 421	26 421	16 774			
Debt impairment	3	78 388	85 326	228 753	201 000	201 000	201 000	(4 743)			
Depreciation & asset impairment	2	602 560	720 685	581 126	87 370	87 370	87 370	30			
Finance charges		88 336	101 124	115 680	10 000	–	–	74 317			
Bulk purchases	2	419 186	482 036	515 693	515 000	512 000	512 000	343 609			
Other materials	8	53 090	99 626	115 829	80 943	77 062	77 062	63 014			
Contracted services		128 906	110 978	129 060	146 250	145 389	145 389	137 891			
Transfers and grants		5 392	13 323	22 610	25 000	10 000	10 000	20			
Other expenditure	4, 5	154 041	342 785	194 093	117 608	121 599	121 599	82 424			
Loss on disposal of PPE		263	11 400	132 128							
Total Expenditure		1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	964 381	–	–	–
Surplus/(Deficit)		(768 088)	(957 586)	(942 584)	11 149	1 343	(5 178)	97 548	–	–	–
Transfers recognised - capital		239 362	257 470	296 832	255 211	285 574	285 574	163 228			
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	–	–	–
Taxation											
Surplus/(Deficit) after taxation		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	–	–	–
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	–	–	–

NW372 Madibeng - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 01 - Executive Council		–	–	–	–	–	–	–			
Vote 02 - Municipal Manager		–	–	–	–	–	–	–			
Vote 03 - Chief Operating Officer		–	–	–	–	–	–	–			
Vote 04 - Corporate And Support Services		–	–	–	–	–	–	–			
Vote 05 - Budget And Treasury Office		–	–	–	–	–	–	–			
Vote 06 - Infrastructure And Technical Services		–	–	–	–	–	–	–			
Vote 07 - Community Services		–	–	–	–	–	–	–			
Vote 08 - Human Settlement		–	–	–	–	–	–	–			
Vote 09 - Economic Dev,tourism & Agric		–	–	–	–	–	–	–			
Vote 10 - Public Safety		–	–	–	–	–	–	–			
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–			
Single-year expenditure *to be appropriated*	2										
Vote 01 - Executive Council		–	–	–	–	–	–	–			
Vote 02 - Municipal Manager		–	–	–	–	13	13	36			
Vote 03 - Chief Operating Officer		33	30	–	–	105	105	80			
Vote 04 - Corporate And Support Services		–	1 790	–	–	1 714	1 714	867			
Vote 05 - Budget And Treasury Office		23	3 108	1 585	–	131	131	17			
Vote 06 - Infrastructure And Technical Services		159 838	171 495	261 574	247 711	272 561	272 561	161 398			
Vote 07 - Community Services		6 871	19 900	–	–	6 385	6 385	1 817			
Vote 08 - Human Settlement		–	71	–	–	–	–	–			
Vote 09 - Economic Dev,tourism & Agric		–	–	–	–	–	–	–			
Vote 10 - Public Safety		26 093	37 187	25 841	7 500	7 512	7 512	–			
Capital single-year expenditure sub-total		192 858	233 581	289 000	255 211	288 420	288 420	164 215	–	–	–
Total Capital Expenditure - Vote		192 858	233 581	289 000	255 211	288 420	288 420	164 215	–	–	–
Capital Expenditure - Standard											
Governance and administration		56	4 927	1 585	–	1 962	1 962	999	–	–	–
Executive and council		33	30	–	–	117	117	115			
Budget and treasury office		23	3 108	1 585	–	131	131	17			
Corporate services			1 790	–	–	1 714	1 714	867			
Community and public safety		32 964	47 159	25 841	7 500	13 412	13 412	1 817	–	–	–
Community and social services		6 480	9 900	9 107	–	412	412	–			
Sport and recreation		14 760	20 839	14 091	–	5 500	5 500	1 817			
Public safety		11 724	16 348	2 643	7 500	7 500	7 500	–			
Housing			71	–	–	–	–	–			
Health				–	–	–	–	–			
Economic and environmental services		61 832	87 235	131 631	121 519	155 369	155 369	81 359	–	–	–
Planning and development											
Road transport		61 832	87 235	131 631	121 519	155 369	155 369	81 359			
Environmental protection				–	–	–	–	–			
Trading services		98 006	94 260	128 779	126 192	117 677	117 677	80 039	–	–	–
Electricity		9 329	12 000	22 000	13 304	13 304	13 304	8 878			
Water		70 477	33 577	86 271	74 388	69 388	69 388	52 416			
Waste water management		18 200	38 684	20 509	38 500	34 500	34 500	18 744			
Waste management			10 000	–	–	485	485	–			
Other				1 164	–	–	–	–			
Total Capital Expenditure - Standard	3	192 858	233 581	289 000	255 211	288 420	288 420	164 215	–	–	–
Funded by:											
National Government		190 546	224 181	283 205	255 211	285 574	285 574	163 228			
Provincial Government					–	400	400	–			
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	190 546	224 181	283 205	255 211	285 974	285 974	163 228	–	–	–
Public contributions & donations	5			–	–	–	–	–	–	–	–
Borrowing	6										
Internally generated funds		2 312	9 400	5 796	–	2 446	2 446	987	–	–	–
Total Capital Funding	7	192 858	233 581	289 000	255 211	288 420	288 420	164 215	–	–	–

NW372 Madibeng - Table A6 Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets											
Cash		31 636	26 340	65 627	34 125	50 000	50 000	–			
Call investment deposits	1	–	–	3 459	56 242	56 242	56 242	–			
Consumer debtors	1	112 517	281 525	196 116	241 500	241 500	241 500	–			
Other debtors		–	33 860	4 172	8 259	7 791	7 791	–			
Current portion of long-term receivables		3 035	3 019	110 679	–	–	–	–			
Inventory	2	5 399	10 222	14 884	7 079	6 878	6 878	–			
Total current assets		152 587	354 967	394 937	347 204	362 411	362 411	–			
Non current assets											
Long-term receivables		–	–	–	–	–	–	–			
Investments		11 733	12 197	12 643	13 150	23 932	23 932	–			
Investment property		457 151	271 874	260 792	93 000	93 000	93 000	–			
Investment in Associate											
Property, plant and equipment	3	6 708 792	6 198 426	5 324 712	6 900 000	6 900 000	6 900 000	–			
Agricultural											
Biological		–	–	–	–	–	–	–			
Intangible											
Other non-current assets		10	10	10	10	12 837	12 837	–			
Total non current assets		7 177 687	6 482 508	5 598 156	7 006 160	7 029 769	7 029 769	–			
TOTAL ASSETS		7 330 274	6 837 474	5 993 093	7 353 364	7 392 180	7 392 180	–			
LIABILITIES											
Current liabilities											
Bank overdraft	1	35 490	9 203	94 862	–	–	–	–			
Borrowing	4	58	1 926	2 956	1 926	1 926	1 926	–			
Consumer deposits		12 922	12 942	13 222	27 130	27 130	27 130	–			
Trade and other payables	4	293 992	446 785	462 374	183 000	183 000	183 000	–			
Provisions											
Total current liabilities		342 462	470 857	573 413	212 056	212 056	212 056	–			
Non current liabilities											
Borrowing		683 345	776 928	879 870	555 000	555 000	555 000	–			
Provisions		146 031	161 143	178 078	102 400	19 690	19 690	–			
Total non current liabilities		829 377	938 071	1 057 948	657 400	574 690	574 690	–			
TOTAL LIABILITIES		1 171 839	1 408 927	1 631 362	869 456	786 746	786 746	–			
NET ASSETS	5	6 158 435	5 428 547	4 361 732	6 483 908	6 605 434	6 605 434	–			
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		6 158 435	5 428 547	4 361 732	6 483 908	6 605 434	6 605 434				
Reserves	4	–	–	–	–	–	–	–			
TOTAL COMMUNITY WEALTH/EQUITY	5	6 158 435	5 428 547	4 361 732	6 483 908	6 605 434	6 605 434	–			

NW372 Madibeng - Table A7 Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		162 016	157 715	286 796	233 599	233 599	233 599	–			
Service charges		385 113	448 314	445 474	537 522	145 600	145 600	–			
Other revenue		31 251	27 835	12 893	28 671	28 671	28 671	–			
Government - operating	1	276 033	310 910	442 428	515 319	515 319	515 319	–			
Government - capital	1	215 014	239 362	293 809	255 211	255 211	255 211	–			
Interest		16 424	3 442	7 702	77 600	77 600	77 600	–			
Dividends		–	–	–	–	–	–	–			
Payments											
Suppliers and employees		(887 914)	(1 032 496)	(1 290 414)	(1 309 481)	(1 309 481)	(1 309 481)	–			
Finance charges		(122)	(0)	(0)	(10 000)	(10 000)	(10 000)	–			
Transfers and Grants	1	–	–		–	–	–	–			
NET CASH FROM/(USED) OPERATING ACTIVITIES		197 815	155 082	198 687	328 441	(63 481)	(63 481)	–			
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		67 423	–	–	–	–	–	–			
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–			
Decrease (increase) other non-current receivables		–	–	2 307	–	–	–	–			
Decrease (increase) in non-current investments		–	1 981	–	–	61 000	61 000	–			
Payments											
Capital assets		(232 332)	(192 858)	(289 000)	(255 211)	(255 211)	(255 211)	–			
NET CASH FROM/(USED) INVESTING ACTIVITIES		(164 908)	(190 877)	(286 693)	(255 211)	(194 211)	(194 211)	–			
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–			
Payments											
Repayment of borrowing		(8 580)	(722)	(186)	–	(0)	(0)	–			
NET CASH FROM/(USED) FINANCING ACTIVITIES		(8 580)	(722)	(186)	–	(0)	(0)	–			
NET INCREASE/ (DECREASE) IN CASH HELD		24 327	(36 517)	(88 193)	73 230	(257 692)	(257 692)	–			
Cash/cash equivalents at the year begin:	2	8 337	32 664	58 958	17 136	17 136	17 136	–			
Cash/cash equivalents at the year end:	2	32 664	(3 854)	(29 235)	90 367	(240 555)	(240 555)	–			

NW372 Madibeng - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available											
Cash/cash equivalents at the year end	1	32 664	(3 854)	(29 235)	90 367	(240 555)	(240 555)	–			
Other current investments > 90 days		(36 517)	20 990	3 459	0	346 797	346 797	–			
Non current assets - Investments	1	11 733	12 197	12 643	13 150	23 932	23 932	–			
Cash and investments available:		7 880	29 334	(13 134)	103 517	130 174	130 174	–			
Application of cash and investments											
Unspent conditional transfers		–	5 194	2 622	17 000	17 000	17 000	–			
Unspent borrowing		–	–	–	–	–	–				
Statutory requirements	2										
Other working capital requirements	3	208 742	238 295	313 806	(20 498)	67 278	66 649	–			
Other provisions		146 031	161 143		102 400						
Long term investments committed	4	–	–	–	–	–	–	–			
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		354 774	404 631	316 428	98 902	84 278	83 649	–			
Surplus(shortfall)		(346 894)	(375 297)	(329 561)	4 615	45 896	46 525	–			

NW372 Madibeng - Table A9 Asset Management

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CAPITAL EXPENDITURE										
Total New Assets	1	192 858	233 581	289 000	240 211	271 420	271 420			
Infrastructure - Road transport		61 832	87 235	131 631	109 519	141 369	141 369			
Infrastructure - Electricity		9 329	12 000	22 000	13 304	13 304	13 304			
Infrastructure - Water		70 477	33 577	86 271	107 388	98 401	98 401			
Infrastructure - Sanitation		18 200	38 684	20 509	2 500	2 500	2 500			
Infrastructure - Other		–	10 000	1 164	–	485	485			
Infrastructure		*159 838*	*181 495*	*261 574*	*232 711*	*256 059*	*256 059*			
Community		32 964	47 159	23 198	7 500	13 000	13 000			
Heritage assets		–	–	–	–	–	–			
Investment properties		–	–	–	–	–	–			
Other assets	6	56	4 927	4 228	–	2 361	2 361			
Agricultural Assets		–	–	–	–	–	–			
Biological assets		–	–	–	–	–	–			
Intangibles		–	–	–	–	–	–			
Total Renewal of Existing Assets	2	–	–	–	15 000	17 000	17 000			
Infrastructure - Road transport		–	–	–	12 000	14 000	14 000			
Infrastructure - Electricity		–	–	–	–	–	–			
Infrastructure - Water		–	–	–	–	–	–			
Infrastructure - Sanitation		–	–	–	3 000	3 000	3 000			
Infrastructure - Other		–	–	–	–	–	–			
Infrastructure		–	–	–	*15 000*	*17 000*	*17 000*			
Community		–	–	–	–	–	–			
Heritage assets		–	–	–	–	–	–			
Investment properties		–	–	–	–	–	–			
Other assets	6	–	–	–	–	–	–			
Agricultural Assets		–	–	–	–	–	–			
Biological assets		–	–	–	–	–	–			
Intangibles		–	–	–	–	–	–			
Total Capital Expenditure	4									
Infrastructure - Road transport		61 832	87 235	131 631	121 519	155 369	155 369			
Infrastructure - Electricity		9 329	12 000	22 000	13 304	13 304	13 304			
Infrastructure - Water		70 477	33 577	86 271	107 388	98 401	98 401			
Infrastructure - Sanitation		18 200	38 684	20 509	5 500	5 500	5 500			
Infrastructure - Other		–	10 000	1 164	–	485	485			
Infrastructure		*159 838*	*181 495*	*261 574*	*247 711*	*273 059*	*273 059*			
Community		32 964	47 159	23 198	7 500	13 000	13 000			
Heritage assets		–	–	–	–	–	–			
Investment properties		–	–	–	–	–	–			
Other assets		56	4 927	4 228	–	2 361	2 361			
Agricultural Assets		–	–	–	–	–	–			
Biological assets		–	–	–	–	–	–			
Intangibles		–	–	–	–	–	–			
TOTAL CAPITAL EXPENDITURE - Asset class	2	192 858	233 581	289 000	255 211	288 420	288 420			
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		641 015	(353 109)	743 632	826 690	826 690	826 690			
Infrastructure - Electricity		1 235 388	(100 579)	1 275 388	1 298 388	1 298 388	1 298 388			
Infrastructure - Water		533 722	57 525	566 187	619 294	619 294	619 294			
Infrastructure - Sanitation		91 287	(88 334)	136 287	186 287	186 287	186 287			
Infrastructure - Other		1 440 342	5 981 188	1 604 663	3 945 398	3 945 398	3 945 398			
Infrastructure		*3 941 755*	*5 496 691*	*4 326 158*	*6 876 058*	*6 876 058*	*6 876 058*			
Community		224 743	33 454	23 832	23 932	23 932	23 932			
Heritage assets		10	10		10	10	10			
Investment properties		457 151	271 874	260 792	93 000	93 000	93 000			
Other assets		263	1 187 837	10	–	–	–			
Agricultural Assets		–	–	–	–	–	–			
Biological assets		–	–	–	–	–	–			
Intangibles		–	–	–	–	–	–			
TOTAL ASSET REGISTER SUMMARY - PPE (WDV	5	4 623 922	6 989 867	4 610 791	6 993 000	6 993 000	6 993 000			
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		602 560	720 685	581 126	87 370	87 370	87 370			
Repairs and Maintenance by Asset Class	3	41 533	80 405	96 021	71 923	68 563	68 563			
Infrastructure - Road transport		7 417	8 889	12 756	10 103	10 263	10 263			
Infrastructure - Electricity		19 234	18 538	38 144	15 800	16 800	16 800			
Infrastructure - Water		5 426	8 808	22 866	23 011	21 811	21 811			
Infrastructure - Sanitation		2 506	2 174	7 306	5 500	5 500	5 500			
Infrastructure - Other		211	139	479	762	600	600			
Infrastructure		*34 794*	*38 547*	*81 552*	*55 176*	*54 974*	*54 974*			
Community		2 036	1 550	4 102	5 140	4 224	4 224			
Heritage assets		–	–	–	–	–	–			
Investment properties		–	–	–	–	–	–			
Other assets	6, 7	4 703	40 308	10 368	11 607	9 365	9 365			
TOTAL EXPENDITURE OTHER ITEMS		644 092	801 090	677 147	159 293	155 933	155 933			
Renewal of Existing Assets as % of total capex		*0,0%*	*0,0%*	*0,0%*	*5,9%*	*5,9%*	*5,9%*	*0,0%*	*0,0%*	*0,0%*
Renewal of Existing Assets as % of deprecn"		*0,0%*	*0,0%*	*0,0%*	*17,2%*	*19,5%*	*19,5%*	*0,0%*	*0,0%*	*0,0%*
R&M as a % of PPE		*0,6%*	*1,3%*	*1,8%*	*1,0%*	*1,0%*	*1,0%*	*0,0%*	*0,0%*	*0,0%*
Renewal and R&M as a % of PPE		*1,0%*	*1,0%*	*2,0%*	*1,0%*	*1,0%*	*1,0%*	*0,0%*	*0,0%*	*0,0%*

NW372 Madibeng - Table A10 Basic service delivery measurement

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Household service targets	1									
Water:										
Piped water inside dwelling		73 520	73 520	35 662	35 662	35 662	35 662			
Piped water inside yard (but not in dwelling)		73 520	73 520	73 520	73 520	73 520	73 520			
Using public tap (at least min.service level)	2	4 880	4 880	4 880	4 880	4 880	4 880			
Other water supply (at least min.service level)	4	–	–	–	–	–	–			
Minimum Service Level and Above sub-total		151 920	151 920	114 062	114 062	114 062	114 062			
Using public tap (< min.service level)	3	27 600	27 600	27 600	27 600	27 600	27 600			
Other water supply (< min.service level)	4	–	–	–	–	–	–			
No water supply		–	–	–	–	–	–			
Below Minimum Service Level sub-total		27 600	27 600	27 600	27 600	27 600	27 600			
Total number of households	5	179 520	179 520	141 662	141 662	141 662	141 662			
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		44 405	44 405	44 405	44 405	44 405	44 405			
Flush toilet (with septic tank)		2 444	2 444	2 444	2 444	2 444	2 444			
Chemical toilet		–	–	–	–	–	–			
Pit toilet (ventilated)		11 735	11 735	11 735	11 735	11 735	11 735			
Other toilet provisions (> min.service level)		37 123	37 123	37 123	37 123	37 123	37 123			
Minimum Service Level and Above sub-total		95 707	95 707	95 707	95 707	95 707	95 707			
Bucket toilet		3 049	3 049	3 049	3 049	3 049	3 049			
Other toilet provisions (< min.service level)		–	–	–	–	–	–			
No toilet provisions		9 321	9 321	9 321	9 321	9 321	9 321			
Below Minimum Service Level sub-total		12 370	12 370	12 370	12 370	12 370	12 370			
Total number of households	5	108 077	108 077	108 077	108 077	108 077	108 077			
Energy:										
Electricity (at least min.service level)		65 000	65 000	65 000	65 000	65 000	65 000			
Electricity - prepaid (min.service level)		–	–	–	–	–	–			
Minimum Service Level and Above sub-total		65 000	65 000	65 000	65 000	65 000	65 000			
Electricity (< min.service level)		–	–	–	–	–	–			
Electricity - prepaid (< min. service level)		–	–	–	–	–	–			
Other energy sources		29 983	29 983	29 983	29 983	29 983	29 983			
Below Minimum Service Level sub-total		29 983	29 983	29 983	29 983	29 983	29 983			
Total number of households	5	94 983	94 983	94 983	94 983	94 983	94 983			
Refuse:										
Removed at least once a week		41 364	41 364	41 364	41 364	41 364	41 364			
Minimum Service Level and Above sub-total		41 364	41 364	41 364	41 364	41 364	41 364			
Removed less frequently than once a week		2 100	2 100	2 100	2 100	2 100	2 100			
Using communal refuse dump		4 553	4 553	4 553	4 553	4 553	4 553			
Using own refuse dump		96 144	96 144	96 144	96 144	96 144	96 144			
Other rubbish disposal		1 736	1 736	1 736	1 736	1 736	1 736			
No rubbish disposal		14 800	14 800	14 800	14 800	14 800	14 800			
Below Minimum Service Level sub-total		119 333	119 333	119 333	119 333	119 333	119 333			
Total number of households	5	160 697	160 697	160 697	160 697	160 697	160 697			
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		28 901	6 000	5 661	5 700	5 661	5 700			
Sanitation (free minimum level service)		5 433	6 000	5 661	5 700	5 661	5 700			
Electricity/other energy (50kwh per household per month)		21 000	6 000	12 450	12 500	12 450	12 500			
Refuse (removed at least once a week)		5 433	6 000	5 661	5 700	5 661	5 700			
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		8 091	–	600	3 802	600	3 802			
Sanitation (free sanitation service to indigent households)		3	–	20	1 417	20	1 417			
Electricity/other energy (50kwh per indigent household per month)		10 513	–	–	8 591	10 000	8 591			
Refuse (removed once a week for indigent households)		–	–	–	3 832	500	3 832			
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–			
Total cost of FBS provided		18 607	–	620	17 642	11 120	17 642			
Highest level of free service provided per household										
Property rates (R value threshold)		30 417	32 214	34 011	60 000	60 000	60 000			
Water (kilolitres per household per month)		6	6	6	6	6	6			
Sanitation (kilolitres per household per month)		6	6	6	6	6	6			
Sanitation (Rand per household per month)		42	42	42	56	56	56			
Electricity (kwh per household per month)		50	50	50	50	50	50			
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		–	–	–	–	–	–			
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		121 966	28 413	24 887	20 424	20 511	20 511			
Water (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	(1 100)	(1 100)			
Sanitation (in excess of free sanitation service to indigent households)		–	–	–	–	(7)	(7)			
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	(18 816)	(18 816)			
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	(411)	(411)			
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of subsidised services provided		121 966	28 413	24 887	20 424	177	177			

NW372 Madibeng - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		315 564	340 422	317 683	315 000	315 000	315 000	214 218	330 000	349 470	369 739
less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		121 966	28 413	24 887	20 424	20 511	20 511	17 716	26 470	28 032	29 658
Net Property Rates		193 599	312 010	292 796	294 576	294 489	294 489	196 502	303 530	321 438	340 082
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		369 103	395 926	444 993	453 591	415 600	415 600	270 359	473 000	500 782	528 801
less Revenue Foregone (in excess of 50 kwh per indigent household per month)						(18 816)	(18 816)	(8 274)			
less Cost of Free Basis Services (50 kwh per indigent household per month)		10 513	–	–	8 591	10 000	8 591		604	674	755
Net Service charges - electricity revenue		358 590	395 926	444 993	445 000	424 416	425 825	278 634	472 396	500 108	528 047
Service charges - water revenue	6										
Total Service charges - water revenue		88 967	117 260	129 400	151 302	147 500	147 500	96 774	150 800	160 418	169 205
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)						(1 100)	(1 100)	(504)			
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		8 091	–	600	3 802	600	3 802		422	473	530
Net Service charges - water revenue		80 876	117 260	128 800	147 500	148 000	144 798	97 278	150 378	159 945	168 676
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		22 990	30 703	30 545	36 417	35 000	35 000	24 062	38 005	40 005	42 006
less Revenue Foregone (in excess of free sanitation service to indigent households)						(7)	(7)	(13)			
less Cost of Free Basis Services (free sanitation service to indigent households)		3	–	20	1 417	20	1 417		422	473	530
Net Service charges - sanitation revenue		22 986	30 703	30 525	35 000	34 987	33 590	24 075	37 583	39 532	41 476
Service charges - refuse revenue	6										
Total refuse removal revenue		30 079	30 273	31 443	33 832	30 000	30 000	20 696	33 300	34 318	36 336
Total landfill revenue											
less Revenue Foregone (in excess of one removal a week to indigent households)						(411)	(411)	(176)			
less Cost of Free Basis Services (removed once a week to indigent households)		–	–		3 832	500	3 832		747	837	937
Net Service charges - refuse revenue		30 079	30 273	31 443	30 000	29 911	26 579	20 872	32 553	33 481	35 399
Other Revenue by source											
S/WASTE: BULK SERVICE PUBLIC									5 000	5 295	5 602
FINANCE: FINAL NOTICE FEES									1 000	1 059	1 120
B/CONTROL: BUILDING PLANS									820	868	919
CEMETERY FEES									1 000	1 059	1 120
ELEC: RECONNECTION FEES									3 000	3 177	3 361
ELEC: TAMPERING FEE									500	530	560
FINANCE: CLEARANCE CERTIFICATE									500	530	560
FINANCE: TENDER FEES									300	318	336
Other Revenue by source		16 254	15 194	13 186	37 320	16 456	16 456	8 995	1 122	1 188	1 257
Total 'Other' Revenue	1	16 254	15 194	13 186	37 320	16 456	16 456	8 995	13 242	14 023	14 837
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	165 475	180 653	199 455	228 493	228 493	228 493	142 214	233 760	247 806	262 179
Pension and UIF Contributions		36 843	40 557	42 284	46 149	45 904	45 904	29 479	46 692	49 784	52 671
Medical Aid Contributions		18 608	21 051	22 592	23 602	23 847	23 847	16 082	24 860	27 269	28 851
Overtime		27 639	31 843	38 205	15 135	15 135	15 135	27 815	14 800	15 885	16 806
Performance Bonus											
Motor Vehicle Allowance		16 087	17 687	19 580	22 643	22 643	22 643	14 387	24 414	25 702	27 193
Cellphone Allowance		314	280	283	509	509	509	195	360	381	403
Housing Allowances		1 079	1 195	1 675	1 841	2 181	2 181	1 251	2 081	2 224	2 353
Other benefits and allowances		14 012	16 111	17 282	21 179	20 839	20 839	12 130	21 336	22 591	23 901
Payments in lieu of leave		6 437	7 122	8 162	11 129	11 129	11 129	7 491	12 549	13 481	14 263
Long service awards											
Post-retirement benefit obligations	4	6 030	8 267	9 326	–	–	–	–	–	–	–
sub-total	5	292 524	324 766	358 844	370 680	370 680	370 680	251 044	380 852	405 123	428 620
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	292 524	324 766	358 844	370 680	370 680	370 680	251 044	380 852	405 123	428 620
Contributions recognised - capital											
List contributions by contract											
Total Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		–	–	–	–	–	–	–	–	–	–
Lease amortisation											
Capital asset impairment		602 560	720 685	581 126	87 370	87 370	87 370	30	604 762	557 403	530 152
Depreciation resulting from revaluation of PPE	10										
Total Depreciation & asset impairment	1	602 560	720 685	581 126	87 370	87 370	87 370	30	604 762	557 403	530 152
Bulk purchases											
Electricity Bulk Purchases		359 643	351 957	428 921	420 000	420 000	420 000	302 995	468 000	495 000	522 000
Water Bulk Purchases		59 543	130 080	86 772	95 000	92 000	92 000	40 613	81 800	86 900	91 100
Total bulk purchases	1	419 186	482 036	515 693	515 000	512 000	512 000	343 609	549 800	581 900	613 100
Transfers and grants											
Cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Non-cash transfers and grants		5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204
Total transfers and grants	1	5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204
Contracted services											
Contractors: Pms		1 413	1 288	–	1 500	1 500	1 500	92	1 500	1 600	1 700
Contractors: Formalisation Of Townships		100	198	–	3 500	3 500	3 500	1 820	3 000	3 100	3 300
Contractors: Services Provider-Valuation		2 440	2 067	1 428	4 500	5 000	5 000	4 729	7 000	7 400	7 800
Contractors: Service Providers - Water Tankers		16 653	23 717	13 130	5 700	5 700	5 700	17 374	8 000	6 000	5 000
Contractors: Office Machines & Equipment		16 559	12 556	–	8 000	7 000	7 000	3 238	6 000	6 400	6 700
Contractors: Service Providers - Magalies		6 616	9 576		5 000	5 000	5 000	880	5 000	5 200	5 600
Contractors: Security Project - Cameras		10 472	3 751	996	4 000	4 000	4 000	387	4 000	4 200	4 400
Contractors: Afs		–	500	–	5 000	9 189	9 189	11 081	4 000	3 500	3 000
Contractors: Meter Readings		7 305	19 601	2 030	2 500	1 500	1 500	837	2 500	2 700	2 900
Contractors: Legal Services		2 518	15 070	–	9 500	9 000	9 000	4 946	10 000	9 600	9 000
Contractors: Commission Fees		–	–	24 153	9 000	9 000	9 000	18 297	15 000	16 000	17 000
Contactors: Ict Systems Support		–	–	20 636	28 000	29 000	29 000	28 595	21 000	23 000	24 000
Contractors: Security Services		–	–	41 019	26 600	26 600	26 600	23 645	22 000	23 000	24 000
Contractors: Services Provider - Necsa		–	–	135	350	350	350	26	300	320	340
Contractors: Disconnect Services		11 614	12 209	1 619	1 100	1 600	1 600	946	1 500	1 600	1 700
Contractors: Sandspruit		32 063	–	–	6 000	4 500	4 500	–	4 500	4 800	5 000
Contractors: Services Provider-W/Removal		7 830	5 959	23 913	19 000	18 400	18 500	16 970	23 000	25 000	26 000
Contractors: Aicaia & Asset Man Plan		165	403	–	5 000	4 550	4 550	4 029	5 000	4 000	3 000
Contractors: Task Job Evaluation		13 158	4 084	–	2 000	–	–	–	1 500	500	500
Contractors: IT Audit		–	–	–	–	–	–	–	600	400	350
sub-total	1	128 906	110 978	129 060	146 250	145 389	145 389	137 891	145 400	148 320	151 190
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other											
Total contracted services		128 906	110 978	129 060	146 250	145 389	145 389	137 891	145 400	148 320	151 190
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Consultant fees											
Audit fees		3 993	2 295	5 808	2 500	1 800	1 800	3 448	3 000	2 118	2 241
General expenses	3	97 995	250 239	73 516	61 708	62 762	62 762	42 808	67 256	67 517	71 567
Advertisements		–	12 084	866	1 050	1 050	1 050	795	1 100	1 165	1 232
20% Incentive Scheme Discount		5 268	7 069	22 685	–	–	–	1 329	–	–	–
Telephone Rental & Calls		12 747	6 793	2 455	2 100	2 850	2 850	2 110	2 200	2 330	2 465
Rental & Calls: Internet		–	–	1 065	1 000	1 000	1 000	887	1 200	1 271	1 345
Rental: Vehicles		3 790	5 011	1 727	1 500	1 500	1 500	1 746	1 500	1 589	1 681
Mobile Chemical Toilets		2 115	1 923	3 629	2 000	2 600	2 600	3 066	2 600	2 753	2 913
Insurance: General		908	1 269	5 792	7 000	8 035	8 035	8 034	9 000	9 531	10 084
Transport Expense: Fuel		1 444	2 190	5 601	6 900	6 900	6 900	1 280	7 000	7 413	7 843
Ward Committees: Training & Support		2 430	2 094	494	1 000	950	950	21	1 000	1 059	1 120
Subsistence & Travel: Councillors		2 383	3 046	588	600	1 100	1 100	830	900	900	952
Grant: P.M.U Operations		1 005	933	–	6 000	5 980	5 980	2 331	–	–	–
Subsistence & Travel: Personnel		2 519	2 197	1 734	2 350	2 671	2 671	1 597	2 195	2 361	2 392
Food For Waste Program		1 142	1 035	11 132	7 000	7 000	7 000	4 132	6 000	6 000	6 000
Youth Programs		795	1 250	739	800	800	800	249	800	847	896
Chemicals: Industrial Purposes		942	911	11 418	9 000	9 000	9 000	3 851	10 500	10 590	11 204
Statement: Printing & Posting		–	23 152	2 488	2 200	2 700	2 700	2 136	2 200	2 330	2 465
Rental: Office Machines & Equip		461	318	14 372	–	–	–	239	–	–	–
Woman Program		546	384	353	400	400	400	102	450	477	504
Software/License Fees		5 398	7 391	3 614	2 500	2 500	2 500	1 433	2 500	2 648	2 801
Professional Expenses		8 160	11 203	24 021	–	–	–	–	–	–	–
Total 'Other' Expenditure	1	154 041	342 785	194 093	117 608	121 599	121 599	82 424	121 401	122 797	129 706
Repairs and Maintenance	8										
Employee related costs											
Other materials		41 533	80 405	96 021	71 923	68 563	68 563	54 027	74 390	79 107	83 696
Contracted Services											
Other Expenditure											
Total Repairs and Maintenance Expenditure	9	41 533	80 405	96 021	71 923	68 563	68 563	54 027	74 390	79 107	83 696

NW372 Madibeng - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Executive Council	Vote 02 - Municipal Manager	Vote 03 - Chief Operating Officer	Vote 04 - Corporate And Support Services	Vote 05 - Budget And Treasury Office	Vote 06 - Infrastructure And Technical Services	Vote 07 - Community Services	Vote 08 - Human Settlement	Vote 09 - Economic Dev,tourism & Agric	Vote 10 - Public Safety	Total
R thousand	1											
Revenue By Source												
Property rates		–	–	–	–	303 530	–	–	–	–	–	303 530
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue		–	–	–	–	–	472 396	–	–	–	–	472 396
Service charges - water revenue		–	–	–	–	–	150 378	–	–	–	–	150 378
Service charges - sanitation revenue		–	–	–	–	–	37 583	–	–	–	–	37 583
Service charges - refuse revenue		–	–	–	–	–	–	32 553	–	–	–	32 553
Service charges - other		–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	–	–	–	–	–	60	1 000	100	110	1 270
Interest earned - external investments		–	–	–	–	5 500	–	–	–	–	–	5 500
Interest earned - outstanding debtors		–	–	–	–	85 000	–	–	–	–	–	85 000
Dividends received		–	–	–	–	–	–	–	–	–	–	–
Fines		–	–	–	–	–	–		–	–	2 000	2 000
Licences and permits		–	–	–	–	–	–	–	–	–	4 000	4 000
Agency services		–	–	–	–	–	–	–	–	–	9 000	9 000
Other revenue		–	–	–	–	1 930	3 650	6 082	1 514	1	65	13 242
Transfers recognised - operational		–	–	–	–	569 142	–	–	–	2 591	–	571 733
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		–	–	–	–	965 102	664 007	38 695	2 514	2 692	15 175	1 688 185
Expenditure By Type												
Employee related costs		–	14 491	26 428	25 485	51 725	86 326	71 928	22 327	9 855	72 286	380 852
Remuneration of councillors		27 000	–	–	–	–	–	–	–	–	–	27 000
Debt impairment		–	–	–	–	270 000	–	–	–	–	–	270 000
Depreciation & asset impairment		56	–	81	399	561 031	36 475	3 475	–	535	2 710	604 762
Finance charges		–	–	–	–	100 000	–	–	–	–	–	100 000
Bulk purchases		–	–	–	–	–	549 800	–	–	–	–	549 800
Other materials		–	–	10	2 010	30	65 500	6 260	500	70	9 560	83 940
Contracted services		–	–	1 500	38 000	35 100	19 500	23 000	3 000	–	25 300	145 400
Transfers and grants		–	–	–	–	10 000	–	–	–	–	–	10 000
Other expenditure		8 455	905	10 340	15 015	21 885	29 017	14 842	1 945	3 786	15 211	121 401
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		35 511	15 396	38 359	80 909	1 049 771	786 618	119 505	27 772	14 246	125 067	2 293 154
Surplus/(Deficit)		(35 511)	(15 396)	(38 359)	(80 909)	(84 669)	(122 611)	(80 810)	(25 258)	(11 554)	(109 892)	(604 969)
Transfers recognised - capital							281 005	20 000		–	–	301 005
Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(35 511)	(15 396)	(38 359)	(80 909)	(84 669)	158 394	(60 810)	(25 258)	(11 554)	(109 892)	(303 964)

NW372 Madibeng - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Call investment deposits											
Call deposits < 90 days		–	–	3 459	28 650	28 650	28 650	–	43 500	44 000	44 000
Other current investments > 90 days					27 592	27 592	27 592		–	–	–
Total Call investment deposits	2	–	–	3 459	56 242	56 242	56 242	–	43 500	44 000	44 000
Consumer debtors											
Consumer debtors		112 517	281 525	196 116	1 001 500	1 001 500	1 001 500	–	400 000	410 000	420 000
Less: Provision for debt impairment		–	–	–	(760 000)	(760 000)	(760 000)	–	–	–	–
Total Consumer debtors	2	112 517	281 525	196 116	241 500	241 500	241 500	–	400 000	410 000	420 000
Debt impairment provision											
Balance at the beginning of the year											
Contributions to the provision		–	–	–	–	–	–	–	–	–	–
Bad debts written off											
Balance at end of year		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		6 708 792	6 198 426	5 324 712	9 000 000	9 000 000	9 000 000		5 801 005	5 824 486	5 857 935
Leases recognised as PPE	3								–	–	–
Less: Accumulated depreciation				–	2 100 000	2 100 000	2 100 000	–	–	–	–
Total Property, plant and equipment (PPE)	2	6 708 792	6 198 426	5 324 712	6 900 000	6 900 000	6 900 000	–	5 801 005	5 824 486	5 857 935
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		–	1 926	2 956	–	–	–	–	3 000	3 100	3 200
Current portion of long-term liabilities		58	–	–	1 926	1 926	1 926	–	–	–	–
Total Current liabilities - Borrowing		58	1 926	2 956	1 926	1 926	1 926	–	3 000	3 100	3 200
Trade and other payables											
Trade and other creditors		293 992	441 592	459 752	166 000	166 000	166 000	–	243 500	264 000	254 000
Unspent conditional transfers		–	5 194	2 622	17 000	17 000	17 000	–			
VAT		–	–	–				–	–	–	–
Total Trade and other payables	2	293 992	446 785	462 374	183 000	183 000	183 000	–	243 500	264 000	254 000
Non current liabilities - Borrowing											
Borrowing	4	683 345	772 450	879 870	555 000	555 000	555 000	–	900 000	1 000 000	1 100 000
Finance leases (including PPP asset element)		–	4 478	–	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing		683 345	776 928	879 870	555 000	555 000	555 000	–	900 000	1 000 000	1 100 000
Provisions - non-current											
Retirement benefits		146 031	161 143	–	10 500	10 500	10 500	–	–	–	–
Provisions		–		–	–	–	–	–	–	–	–
Employee Benefit Obligation		–	–	161 838	–	–	–	–	100 000	100 000	100 000
Refuse landfill site rehabilitation		–	–	16 241	91 900	9 190	9 190	–	17 000	18 000	19 000
Other											
Total Provisions - non-current		146 031	161 143	178 078	102 400	19 690	19 690	–	117 000	118 000	119 000
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		6 687 160	6 128 664	5 007 484	6 217 548	6 318 517	6 325 038	(97 548)	5 584 097	5 473 581	5 440 636
GRAP adjustments											
Restated balance		6 687 160	6 128 664	5 007 484	6 217 548	6 318 517	6 325 038	(97 548)	5 584 097	5 473 581	5 440 636
Surplus/(Deficit)		(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	(303 964)	(203 251)	(108 294)
Appropriations to Reserves											
Transfers from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)	1	6 158 435	5 428 547	4 361 732	6 483 908	6 605 434	6 605 434	163 228	5 280 133	5 270 330	5 332 342
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	6 158 435	5 428 547	4 361 732	6 483 908	6 605 434	6 605 434	163 228	5 280 133	5 270 330	5 332 342

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services											

NW372 Madibeng - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		376 021	409 289	499 218	805 451	806 413	799 892	767 603	817 876	878 270
Sustainable Service - Water	Water	A		92 703	129 300	151 865	308 364	308 364	308 364	167 455	178 018	187 810
Sustainable Service - Sanitation	Sanitation	A		22 991	30 721	30 559	161 640	161 640	161 640	38 005	40 005	42 006
Sustainable Service - Waste Management	Waste Management	A		31 205	31 673	32 070	139 945	139 645	139 645	38 300	39 613	41 938
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		989	520	963	1 101	1 101	1 101	1 051	1 113	1 178
Infrastructure - Land And Housing	Land And Housing	A		2 388	2 411	2 703	3 443	3 443	3 443	2 514	2 662	2 817
Good Governance - Support Service	Support Service	B		33	26	24	–	–	–	–	–	–
Good Governance - Financial Management	Financial Management	B		558 104	571 393	799 212	405 471	405 384	405 384	965 102	1 047 107	1 127 366
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	–	–	–
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		–	–	–	191	191	191	92	97	103
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		19 051	17 226	19 337	10 216	9 986	9 986	6 355	6 730	7 120
Sustainable Service - Health	Health	A		–	–	–	–	–	–	–	–	–
Sustainable Service - Community And Others	Community And Others	A		221 346	234 221	235 780	2 270	2 270	2 270	2 712	128	136
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		(6 981)	187 558	60	11 120	–	–	–	–	–
Environmental Management - Pollution	Pollution	A		1	–	–	–	–	–	–	–	–
Good Governance - Council And Public Participation	Good Governance	A		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)			1	1 317 849	1 614 338	1 771 791	1 849 211	1 838 437	1 831 915	1 989 190	2 133 350	2 288 744

NW372 Madibeng - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		404 261	444 175	487 436	455 781	456 073	456 073	506 539	535 813	565 180
Sustainable Service - Water	Water	A		166 342	225 466	222 396	230 060	226 913	226 913	221 020	235 922	248 766
Sustainable Service - Sanitation	Sanitation	A		16 481	19 547	28 026	28 429	29 563	29 563	31 282	31 497	33 324
Sustainable Service - Waste Management	Waste Management	A		72 459	77 201	73 771	63 887	63 195	63 195	69 835	73 554	77 472
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		13 141	15 669	14 520	15 289	15 234	15 234	15 650	16 574	17 535
Infrastructure - Land And Housing	Land And Housing	A		20 118	26 474	22 341	29 584	28 717	28 717	27 772	29 394	31 099
Good Governance - Support Service	Support Service	B		92 441	75 401	99 307	92 065	96 456	96 456	90 842	98 408	104 115
Good Governance - Financial Management	Financial Management	B		867 164	1 209 220	1 196 309	374 752	350 436	350 436	1 037 013	1 010 663	997 105
Good Governance - Human Resources	Human Resources	B		–	–	276	4 223	3 029	3 029	4 259	2 392	2 531
Planning And Development	Planning And Development	B		1 832	2 224	1 864	2 297	2 237	2 237	2 033	1 941	2 054
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		7 821	8 914	5 910	26 297	21 211	21 211	17 980	19 041	20 134
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		82 387	99 262	137 273	113 661	116 844	116 844	120 925	128 688	136 152
Sustainable Service - Health	Health	A		–	63	–	6 982	5 618	5 618	4 284	4 537	4 800
Sustainable Service - Community And Others	Community And Others	A		29 914	32 055	44 179	36 596	31 485	31 485	35 409	34 998	37 028
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		19 540	21 327	24 204	35 302	35 832	35 832	37 777	40 006	42 326
Environmental Management - Pollution	Pollution	A		1 637	1 749	1 140	1 604	1 394	1 394	734	777	822
Good Governance - Council And Public Participation	Good Governance	A		51 036	55 710	58 592	66 041	67 283	67 283	69 800	72 396	76 595
Total Expenditure			1	1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	2 293 154	2 336 601	2 397 038

NW372 Madibeng - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sustainable Service - Electricity	Electricity	A		9 720	12 000	22 000	13 304	13 304	13 304	2 014	1 022	1 035
Sustainable Service - Water	Water	A		70 418	33 577	86 271	74 388	69 388	69 388	123 000	95 000	110 000
Sustainable Service - Sanitation	Sanitation	A		18 200	38 684	20 509	38 500	34 500	34 500	10 000	67 000	98 000
Sustainable Service - Waste Management	Waste Management	A		–	10 000	–	–	485	485	–	5 000	5 935
Infrastructure - Cemeteries And Parks	Cemeteries And Parks	A		6 480	–	–	–	–	–	–	–	–
Infrastructure - Land And Housing	Land And Housing	A		–	10	–	–	–	–	–	–	–
Good Governance - Support Service	Support Service	B		–	46	–	–	1 714	1 714	–	–	–
Good Governance - Financial Management	Financial Management	B		–	2 518	1 585	–	131	131	–	–	–
Good Governance - Human Resources	Human Resources	B		–	–	–	–	–	–	–	–	–
Planning And Development	Planning And Development	B		14 760	–	–	–	24	24	–	–	–
Social Development - Arts, Culture, Sports And Recreation	Arts, Culture, Sports And Recreation	B		11 724	20 839	14 091	–	5 900	5 900	13 000	4 000	–
Safety And Security - Road Safety, Fire And Disaster, Security	Road Safety, Fire And Disaster, Security	B		–	2 480	3 807	–	–	–	13 986	14 978	34 965
Sustainable Service - Health	Health	A		114	–	–	–	–	–	–	–	–
Sustainable Service - Community And Others	Community And Others	A		61 442	26 192	9 107	7 500	7 512	7 512	7 000	19 000	5 000
Infrastructure - Roads And Stormwater	Roads And Stormwater	A		–	87 235	131 631	121 519	155 369	155 369	132 005	118 486	103 000
Environmental Management - Pollution	Pollution	A		–	–	–	–	–	–	–	–	–
Good Governance - Council And Public Participation	Good Governance	A		–	–	–	–	93	93	–	–	–
Total Capital Expenditure			1	192 858	233 581	289 000	255 211	288 420	288 420	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
06 - Infrastructure And Technical Services										
Electricity										
Electricity Distribution										
Electricity (At Least Min.Service Level)	Households	65 000,00	65 000,00	65 000,00	65 000,00	65 000,00	65 000,00	65 000,00	65 000,00	65 000,00
Electricity - Prepaid (Min.Service	Households	39 000,00	39 000,00	-	-	-	-	-	-	-
Electricity/Other Energy	Rand Value	1 545 000,00	1 545 000,00	10 188 000,00	11 070 000,00	11 070 000,00	11 070 000,00	11 874 000,00	11 874 000,00	11 874 000,00
Electricity/Other Energy (50kwh Per	Households	21 000,00	21 000,00	6 000,00	6 500,00	6 500,00	6 500,00	7 000,00	7 000,00	7 000,00
Electricity/Other Energy (50kwh Per	Rand Value	1 545 000,00	1 545 000,00	10 188 000,00	11 070 000,00	11 070 000,00	11 070 000,00	11 874 000,00	11 874 000,00	11 874 000,00
Other Energy Sources	Households	-	-	-	-	-	-	-	-	-
Electricity distribution losses	Percentage	-	-	-	23,00	23,00	23,00	19,00	19,00	19,00
High mast lights energized	Number	-	-	-	18,00	18,00	18,00	40,00	40,00	40,00
Waste Water Management										
Sewerage										
Bucket Toilet	Households	47 428,00	47 428,00	3 049,00	3 049,00	3 049,00	3 049,00	3 049,00	3 049,00	3 049,00
Flush Toilet (Connected To Sewerage)	Households	44 405,00	44 405,00	44 405,00	44 405,00	44 405,00	44 405,00	44 405,00	44 405,00	44 405,00
Flush Toilet (With Septic Tank)	Households	2 444,00	2 444,00	2 444,00	2 444,00	2 444,00	2 444,00	2 444,00	2 444,00	2 444,00
No Toilet Provisions	Households	-	-	9 321,00	9 321,00	9 321,00	9 321,00	9 321,00	9 321,00	9 321,00
Sanitation	Rand Value	1 545 000,00	1 545 000,00	175 000,00	200 000,00	200 000,00	200 000,00	227 000,00	227 000,00	227 000,00
Sanitation (Free Minimum Level	Households	5 433,00	5 433,00	6 000,00	6 500,00	6 500,00	6 500,00	7 000,00	7 000,00	7 000,00
Sanitation (Free Sanitation Service)	Rand Value	65 196,00	65 196,00	175 000,00	200 000,00	200 000,00	200 000,00	227 000,00	227 000,00	227 000,00
Number of new households connected	Number	-	-	-	-	-	-	4 180,00	4 180,00	4 180,00
Water										
Water Distribution										
Households with access to basic	Number	-	-	-	125 739,00	125 739,00	125 739,00	3 000,00	3 000,00	3 000,00
Piped Water Inside Dwelling	Households	61 500,00	61 500,00	35 662,00	35 662,00	35 662,00	35 662,00	65 000,00	65 000,00	65 000,00
Piped Water Inside Yard (But Not In	Households	46 500,00	46 500,00	73 520,00	73 520,00	73 520,00	73 520,00	51 350,00	51 350,00	51 350,00
Using Public Tap (< Min.Service Level)	Households	24 500,00	24 500,00	27 600,00	27 600,00	27 600,00	27 600,00	27 600,00	27 600,00	27 600,00
Using Public Tap (At Least Min.Service	Households	24 500,00	24 500,00	4 880,00	4 880,00	4 880,00	4 880,00	4 880,00	4 880,00	4 880,00
Water	Rand Value	5 619 000,00	5 619 000,00	469 000,00	454 000,00	454 000,00	454 000,00	515 000,00	576 000,00	637 000,00
Water (6 Kilolitres Per Household Per	Households	28 901,00	28 901,00	6 000,00	6 500,00	6 500,00	6 500,00	7 000,00	7 000,00	7 000,00
Water (6 Kilolitres Per Household Per	Rand Value	1 387 250,00	1 387 250,00	469 000,00	545 000,00	545 000,00	545 000,00	515 000,00	515 000,00	515 000,00
07 - Community Services										
Waste Management										
Solid Waste										
No Rubbish Disposal	Households	-	-	14 800,00	14 800,00	14 800,00	14 800,00	14 800,00	14 800,00	14 800,00
Other Rubbish Disposal	Households	-	-	1 736,00	1 736,00	1 736,00	1 736,00	1 736,00	1 736,00	1 736,00
Refuse	Rand Value	1 545 000,00	1 545 000,00	2 965 000,00	3 385 000,00	3 385 000,00	3 385 000,00	3 612 000,00	3 612 000,00	3 612 000,00
Refuse (Removed At Least Once A	Households	5 433,00	5 433,00	6 000,00	6 500,00	6 500,00	6 500,00	7 000,00	7 000,00	7 000,00
Refuse (Removed Once A Week)	Rand Value	1 545 000,00	1 545 000,00	2 965 000,00	3 385 000,00	3 385 000,00	3 385 000,00	3 612 000,00	3 612 000,00	3 612 000,00
Removed At Least Once A Week	Households	47 506,00	47 506,00	41 364,00	41 364,00	41 364,00	41 364,00	41 364,00	41 364,00	41 364,00
Removed Less Frequently Than Once	Households	29 374,00	29 374,00	2 100,00	2 100,00	2 100,00	2 100,00	2 100,00	2 100,00	2 100,00
Using Communal Refuse Dump	Households	-	-	4 553,00	4 553,00	4 553,00	4 553,00	4 553,00	4 553,00	4 553,00
Using Own Refuse Dump	Households	-	-	96 144,00	96 144,00	96 144,00	96 144,00	96 144,00	96 144,00	96 144,00
08 - Human Settlement										
Housing										
Housing										
Property Rates (Other Exemptions	Rand Value	28 620 000,00	28 620 000,00	60 600 000,00	-	-	-	-	-	-
Property Rates (R15 000 Threshold	Rand Value	-	-	717 000,00	717 000,00	717 000,00	717 000,00	717 000,00	717 000,00	717 000,00

NW372 Madibeng - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	5,2%	4,4%	4,8%	0,6%	0,0%	0,0%	7,7%	4,4%	4,6%	4,5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	12,6%	10,3%	11,2%	0,9%	0,0%	0,0%	10,8%	9,0%	9,1%	8,7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Liquidity											
Current Ratio	Current assets/current liabilities	0,4	0,8	0,7	1,6	1,7	1,7	–	1,9	2,0	2,6
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0,4	0,8	0,7	1,6	1,7	1,7	–	1,9	2,0	2,6
Liquidity Ratio	Monetary Assets/Current Liabilities	0,1	0,1	0,1	0,4	0,5	0,5	–	0,2	0,5	0,9
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		79,7%	68,4%	79,1%	81,0%	40,7%	41,0%	0,0%	75,9%	75,1%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		79,7%	68,4%	78,9%	81,0%	40,7%	41,0%	0,0%	75,9%	75,1%	75,2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	10,7%	23,5%	21,1%	15,7%	16,1%	16,1%	0,0%	24,2%	23,1%	22,1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		900,1%	-11459,5%	-1572,6%	183,7%	-69,0%	-69,0%	0,0%	1210,4%	272,4%	123,5%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	119191598,1	75678549,3								
	Total Cost of Losses (Rand '000)	133 132	70 473								
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0								
Water Distribution Losses (2)	Total Volume Losses (kℓ)	21 644	25 885								
	Total Cost of Losses (Rand '000)	230884930,9	227757877,5								
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0								
Employee costs	Employee costs/(Total Revenue - capital revenue)	27,1%	23,9%	24,3%	23,3%	23,9%	24,0%	23,6%	22,6%	22,4%	22,2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30,3%	25,4%	25,9%	25,1%	25,6%	25,7%		24,2%	24,0%	23,8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	3,9%	5,9%	6,5%	4,5%	4,4%	4,4%		4,4%	4,4%	4,3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	64,1%	60,6%	47,2%	6,1%	5,6%	5,7%	7,0%	41,7%	36,8%	33,1%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	184,3	125,1	13,3	13,9	13,9	13,9	65,3	87,1	83,4	88,0
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	16,8%	35,9%	33,5%	26,2%	26,7%	26,9%	0,0%	41,0%	39,5%	38,2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0,4	(0,0)	(0,2)	0,8	(2,2)	(2,2)	–	0,2	0,7	1,4

NW372 Madibeng Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	32 664	(3 854)	(29 235)	90 367	(240 555)	(240 555)	–	20 118	96 934	205 597
Cash + investments at the yr end less applications - R'000	18(1)b	2	(346 894)	(375 297)	(329 561)	4 615	45 896	46 525	–	1 771	60 858	184 775
Cash year end/monthly employee/supplier payments	18(1)b	3	0,4	(0,0)	(0,2)	0,8	(2,2)	(2,2)	–	0,2	0,7	1,4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(528 726)	(700 117)	(645 752)	266 360	286 917	280 395	260 776	(303 964)	(203 251)	(108 294)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	23,2%	(1,2%)	(3,5%)	(8,1%)	(6,7%)	(39,3%)	0,9%	(0,2%)	(0,4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	75,8%	64,5%	72,9%	74,7%	39,6%	39,9%	0,0%	70,7%	70,0%	70,0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	11,4%	9,6%	24,6%	21,1%	21,6%	21,7%	(0,8%)	27,1%	27,0%	26,9%
Capital payments % of capital expenditure	18(1)c;19	8	120,5%	82,6%	100,0%	100,0%	88,5%	88,5%	0,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	175,6%	(2,3%)	(19,7%)	(0,2%)	0,0%	(100,0%)	64,1%	2,1%	2,0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0,6%	1,3%	1,8%	1,0%	1,0%	1,0%	0,0%	1,3%	1,4%	1,4%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	5,9%	5,9%	5,9%	0,0%	2,0%	15,1%	18,7%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators												
% incr *total service charges (incl prop rates)*	18(1)a			29,2%	4,8%	2,5%	(2,1%)	(0,7%)	(33,3%)	6,9%	5,8%	5,6%
% incr Property Tax	18(1)a			61,2%	(6,2%)	0,6%	(0,0%)	0,0%	(33,3%)	3,1%	5,9%	5,8%
% incr Service charges - electricity revenue	18(1)a			10,4%	12,4%	0,0%	(4,6%)	0,3%	(34,6%)	11,3%	5,9%	5,6%
% incr Service charges - water revenue	18(1)a			45,0%	9,8%	14,5%	0,3%	(2,2%)	(32,8%)	1,6%	6,4%	5,5%
% incr Service charges - sanitation revenue	18(1)a			33,6%	(0,6%)	14,7%	(0,0%)	(4,0%)	(28,3%)	7,4%	5,2%	4,9%
% incr Service charges - refuse revenue	18(1)a			0,6%	3,9%	(4,6%)	(0,3%)	(11,1%)	(21,5%)	8,8%	2,8%	5,7%
% incr in Service charges - other	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a		686 130	886 172	928 557	952 076	931 803	925 281	617 361	996 440	1 054 504	1 113 679
Service charges			686 130	886 172	928 557	952 076	931 803	925 281	617 361	996 440	1 054 504	1 113 679
Property rates			193 599	312 010	292 796	294 576	294 489	294 489	196 502	303 530	321 438	340 082
Service charges - electricity revenue			358 590	395 926	444 993	445 000	424 416	425 825	278 634	472 396	500 108	528 047
Service charges - water revenue			80 876	117 260	128 800	147 500	148 000	144 798	97 278	150 378	159 945	168 676
Service charges - sanitation revenue			22 986	30 703	30 525	35 000	34 987	33 590	24 075	37 583	39 532	41 476
Service charges - refuse removal			30 079	30 273	31 443	30 000	29 911	26 579	20 872	32 553	33 481	35 399
Service charges - other			–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment			583	610	1 015	1 755	1 755	1 755	865	1 270	1 345	1 423
Capital expenditure excluding capital grant funding			2 312	9 400	5 796	–	2 446	2 446	987	–	–	–
Cash receipts from ratepayers	18(1)a		578 380	633 864	745 162	799 792	407 870	407 870	–	785 512	822 735	869 008
Ratepayer & Other revenue	18(1)a		763 372	983 349	1 022 617	1 071 081	1 029 944	1 023 422	681 850	1 110 952	1 175 240	1 240 687
Change in consumer debtors (current and non-current)			218 393	202 853	(7 438)	(61 208)	(61 676)	(61 676)	(310 967)	159 241	8 500	8 500
Operating and Capital Grant Revenue	18(1)a		550 272	627 240	739 260	770 530	800 893	800 893	539 738	872 738	952 286	1 041 895
Capital expenditure - total	20(1)(vi)		192 858	233 581	289 000	255 211	288 420	288 420	164 215	301 005	324 486	357 935
Capital expenditure - renewal	20(1)(vi)		–	–	–	15 000	17 000	17 000		6 000	49 000	67 000
Supporting benchmarks												
Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										–	–	–
Average annual collection rate (arrears inclusive)												
DoRA operating												
										#REF!	#REF!	#REF!
DoRA capital												
										#REF!	#REF!	#REF!
Trend												
Change in consumer debtors (current and non-current)			218 393	202 853	(7 438)	(310 967)	159 241	8 500	8 500	–	–	–
Total Operating Revenue			1 078 487	1 356 869	1 474 959	1 594 000	1 552 863	1 546 341	1 061 929	1 688 185	1 808 864	1 930 809
Total Operating Expenditure			1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	964 381	2 293 154	2 336 601	2 397 038
Operating Performance Surplus/(Deficit)			(768 088)	(957 586)	(942 584)	11 149	1 343	(5 178)	97 548	(604 969)	(527 737)	(466 229)
Cash and Cash Equivalents (30 June 2012)										20 118		
Revenue												
% Increase in Total Operating Revenue				25,8%	8,7%	8,1%	(2,6%)	(0,4%)	(31,3%)	8,7%	7,1%	6,7%
% Increase in Property Rates Revenue				61,2%	(6,2%)	0,6%	(0,0%)	0,0%	(33,3%)	3,1%	5,9%	5,8%
% Increase in Electricity Revenue				10,4%	12,4%	0,0%	(4,6%)	0,3%	(34,6%)	11,3%	5,9%	5,6%
% Increase in Property Rates & Services Charges				29,2%	4,8%	2,5%	(2,1%)	(0,7%)	(33,3%)	6,9%	5,8%	5,6%
Expenditure												
% Increase in Total Operating Expenditure				25,3%	4,5%	(34,5%)	(2,0%)	0,0%	(37,8%)	47,8%	1,9%	2,6%
% Increase in Employee Costs				11,0%	10,5%	3,3%	0,0%	0,0%	(32,3%)	2,7%	6,4%	5,8%
% Increase in Electricity Bulk Purchases				(2,1%)	21,9%	(2,1%)	0,0%	0,0%	(27,9%)	11,4%	5,8%	5,5%
Average Cost Per Budgeted Employee Position (Remuneration)					348392,0728	214142,1144				221296,6816		
Average Cost Per Councillor (Remuneration)					329548,0921	358024,6914				333333,3457		
R&M % of PPE			0,6%	1,3%	1,8%	1,0%	1,0%	1,0%		1,3%	1,4%	1,4%
Asset Renewal and R&M as a % of PPE			1,0%	1,0%	2,0%	1,0%	1,0%	1,0%		1,0%	2,0%	2,0%
Debt Impairment % of Total Billable Revenue			11,4%	9,6%	24,6%	21,1%	21,6%	21,7%	(0,8%)	27,1%	27,0%	26,9%
Capital Revenue												
Internally Funded & Other (R'000)			2 312	9 400	5 796	–	2 446	2 446	987	–	–	–
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			190 546	224 181	283 205	255 211	285 974	285 974	163 228	301 005	324 486	357 935
Internally Generated funds % of Non Grant Funding			100,0%	100,0%	100,0%	0,0%	100,0%	100,0%	100,0%	0,0%	0,0%	0,0%
Borrowing % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding			98,8%	96,0%	98,0%	100,0%	99,2%	99,2%	99,4%	100,0%	100,0%	100,0%
Capital Expenditure												
Total Capital Programme (R'000)			192 858	233 581	289 000	255 211	288 420	288 420	164 215	301 005	324 486	357 935
Asset Renewal			–	–	–	15 000	17 000	17 000	17 000	6 000	49 000	67 000
Asset Renewal % of Total Capital Expenditure			0,0%	0,0%	0,0%	5,9%	5,9%	5,9%	10,4%	2,0%	15,1%	18,7%
Cash												
Cash Receipts % of Rate Payer & Other			75,8%	64,5%	72,9%	74,7%	39,6%	39,9%	0,0%	70,7%	70,0%	70,0%
Cash Coverage Ratio			0	(0)	(0)	0	(0)	(0)	–	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			5,2%	4,4%	4,8%	0,6%	0,0%	0,0%	7,7%	4,4%	4,6%	4,5%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Reserves												
Surplus/(Deficit)			(346 894)	(375 297)	(329 561)	4 615	45 896	46 525	–	1 771	60 858	184 775
Free Services												
Free Basic Services as a % of Equitable Share			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		0,0%	0,0%	0,0%
Free Services as a % of Operating Revenue (excl operational transfers)			15,9%	2,9%	2,4%	1,9%	0,0%	0,0%		2,4%	2,4%	2,4%
High Level Outcome of Funding Compliance												
Total Operating Revenue			1 078 487	1 356 869	1 474 959	1 594 000	1 552 863	1 546 341	1 061 929	1 688 185	1 808 864	1 930 809
Total Operating Expenditure			1 846 575	2 314 455	2 417 543	1 582 851	1 551 520	1 551 520	964 381	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) Budgeted Operating Statement			(768 088)	(957 586)	(942 584)	11 149	1 343	(5 178)	97 548	(604 969)	(527 737)	(466 229)
Surplus/(Deficit) Considering Reserves and Cash Backing			(346 894)	(375 297)	(329 561)	4 615	45 896	46 525	–	1 771	60 858	184 775
MTREF Funded (1) / Unfunded (0)		15	0	0	0	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗		15	✗	✗	✗	✓	✓	✓	✓	✓	✓	✓

NW372 Madibeng - Supporting Table SA11 Property rates summary

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Valuation:	1									
Date of valuation:										
Financial year valuation used		0	0	0	0			0		
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)					N	N	N			
No. of assistant valuers (FTE)	3	–	–	–	1	1	1	–	–	–
No. of data collectors (FTE)	3	–	–	–	1	1	1	–	–	–
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3	–	–	–	1	1	1	–	–	–
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)		–	–	–	–			–		
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		–	–	–	–	–	–	–	–	–
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R '000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)		–	–	–	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2016/17																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

NW372 Madibeng - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2017/18																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

NW372 Madibeng - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
							Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Property rates *(rate in the Rand)*	1								
Residential properties									
Residential properties - vacant land									
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates *(Rands)*									
Residential properties									
R15 000 threshhold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption		-	160	160	160	160	-	-	-
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption		-	1	1	1	1	-	-	-
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*		-	31	37	39	41	-	-	-
Service point - vacant land *(Rands/month)*									
Water usage - flat rate tariff *(c/kl)*									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)							
Water usage - Block 3 (c/kl)		(fill in thresholds)							
Water usage - Block 4 (c/kl)		(fill in thresholds)							
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Waste water - flat rate tariff *(c/kl)*									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2								
Electricity tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter *(c/kwh)*									
Flat rate tariff - prepaid*(c/kwh)*									
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street cleaning charge									
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									

NW372 Madibeng - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
							Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Exemptions, reductions and rebates *(Rands)*									
Water tariffs									
Waste water tariffs									
Electricity tariffs									
		-	-	-	-	-	-	-	-

NW372 Madibeng - Supporting Table SA14 Household bills

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18 % incr.	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		295,35	451,00	476,26	501,97	501,97	501,97	(100,0%)	–	–	–
Electricity: Basic levy		–	–	–	–	–	–	–	–	–	–
Electricity: Consumption		1 033,64	1 150,00	1 214,40	1 279,98	1 279,98	1 279,98	(100,0%)	–	–	–
Water: Basic levy		60,41	30,78	32,50	34,26	34,26	34,26	(100,0%)	–	–	–
Water: Consumption		69,05	250,00	264,00	278,26	278,26	278,26	(100,0%)	–	–	–
Sanitation		52,88	230,74	243,66	256,82	256,82	256,82	(100,0%)	–	–	–
Refuse removal		64,71	74,10	78,25	82,48	82,48	82,48	(100,0%)	–	–	–
Other											
sub-total		1 576,04	2 186,62	2 309,07	2 433,77	2 433,77	2 433,77	(100,0%)	–	–	–
VAT on Services		220,65	306,13	334,62							
Total large household bill:		1 796,69	2 492,75	2 643,69	2 433,77	2 433,77	2 433,77	(100,0%)	–	–	–
% increase/-decrease			38,7%	6,1%	(7,9%)	–	–		(100,0%)	–	–
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		34,47	58,25	9,30	64,83	64,83	64,83	(100,0%)	–	–	–
Electricity: Basic levy		–		–							
Electricity: Consumption		152,88	160,00	73,92	178,08	178,08	178,08	(100,0%)	–	–	–
Water: Basic levy		64,56	30,78	32,50	34,26	34,26	34,26	(100,0%)	–	–	–
Water: Consumption		76,80	75,00	79,20	83,48	83,48	83,48	(100,0%)	–	–	–
Sanitation		44,82	105,34	111,24	117,25	117,25	117,25	(100,0%)	–	–	–
Refuse removal		35,01	74,10	78,25	82,48	82,48	82,48	(100,0%)	–	–	–
Other		–									
sub-total		408,54	503,47	384,41	560,38	560,38	560,38	(100,0%)	–	–	–
VAT on Services		57,20	70,49	83,78							
Total small household bill:		465,74	573,96	468,19	560,38	560,38	560,38	(100,0%)	–	–	–
% increase/-decrease			23,2%	(18,4%)	19,7%	–	–		(100,0%)	–	–
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		8,34	8,81	9,30	9,81	9,81	9,81	(100,0%)	–	–	–
Electricity: Basic levy		–	–	–	–	–	–	–	–	–	–
Electricity: Consumption		63,43	70,00	73,92	77,91	77,91	77,91	(100,0%)	–	–	–
Water: Basic levy		–	30,78	32,50	34,26	34,26	34,26	(100,0%)	–	–	–
Water: Consumption		47,88	75,00	79,20	83,48	83,48	83,48	(100,0%)	–	–	–
Sanitation		42,33	105,34	111,24	117,25	117,25	117,25	(100,0%)	–	–	–
Refuse removal		42,33	74,10	78,25	82,48	82,48	82,48	(100,0%)	–	–	–
Other											
sub-total		204,31	364,03	384,41	405,19	405,19	405,19	(100,0%)	–	–	–
VAT on Services		28,60	50,96	73,33							
Total small household bill:		232,91	414,99	457,74	405,19	405,19	405,19	(100,0%)	–	–	–
% increase/-decrease			78,2%	10,3%	(11,5%)	–	–		(100,0%)	–	–

NW372 Madibeng - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank			2 937		36 242	36 242	36 242	37 000	39 000	–
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks		11 733	9 261		13 150	13 150	13 150	14 000	15 000	–
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	11 733	12 197	–	49 392	49 392	49 392	51 000	54 000	–
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		–	–	–	–	–	–	–	–	–
Consolidated total:		11 733	12 197	–	49 392	49 392	49 392	51 000	54 000	–

NW372 Madibeng - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
Investec Private Bank		12			Variable	0	0	0	00 January 1900	–	–	–	–	–
Old Mutual		12 Months	Investment		Fixed	0	0	0	30/06/2014	–	–	–	–	–
FNB		12 months	Call Deposit	Yes	Fixed	5,5	0		30/06/2017	32 084	–	–	–	32 084
Investec		12 Months	Call Deposit	Yes	Variable	5.5 - 6.5	0		30/06/2017	888	–	–	–	888
Standard Bank		12 Months	Call Deposit	Yes	Fixed	4,5	0		30/06/2017	890	–	–	–	890
Momentum		12 Months	Deposit	Yes	Variable	5.5 - 5.8	0		30/06/2017	2 379	–	–	–	2 379
ABSA		12 months	Deposits	Yes	Fixed	5	0	0	31/06/2016	–	–	–	–	–
Sanlam/Old Mutual		12	Investment		Fixed	0	0	0	31/06/2017	–	–	–	–	–
Old Mutual Limited		20yrs	Listed Shares	No	Variable	1	0		N/A	12 085	–	–	–	12 085
Sanlam Limited		25yrs	Listed Shares	No	Variable	1	0		N/A	1 065	–	–	–	1 065
Municipality sub-total										49 392		–	–	49 392
Entities														
Entities sub-total										–		–	–	–
TOTAL INVESTMENTS AND INTEREST	1									49 392		–	–	49 392

NW372 Madibeng - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)		683 345	776 928	879 870	553 887	553 887	553 887			
Local registered stock										
Instalment Credit										
Financial Leases		–	–	–	1 113	1 113	1 113			
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	683 345	776 928	879 870	555 000	555 000	555 000	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	683 345	776 928	879 870	555 000	555 000	555 000	–	–	–

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	–	–	–	–	–	–	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Unspent Borrowing	1	–	–	–	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		310 910	369 770	467 993	515 319	515 319	515 319	571 733	627 800	683 960
Water Services Operating Subsidy		–	–	–	–	–	–	–	–	–
Epwp Incentive				2 020	1 545	1 545	1 545	2 591	–	–
Equitable Share		308 470	367 236	457 443	506 149	506 149	506 149	567 442	625 845	681 745
Municipal Infrastructure Grant				6 000	6 000	6 000	6 000	–	–	–
Municipal System Improvement Grant		890	934	930	–	–	–	–	–	–
Local Government Financial Management Gra		1 550	1 600	1 600	1 625	1 625	1 625	1 700	1 955	2 215
Lgseta		–	–	–	–	–	–	–	–	–
Water: Dora Grant				–	–	–	–	–	–	–
Provincial Government:		–	–	400	–	–	–	–	–	–
Health Subsidy		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Sport And Recreation		–	–	–	–	–	–	–	–	–
Fire And Emergency Grant In Aid		–	–	–	–	–	–	–	–	–
Library Nwpg C/Building Grant		–	–	400	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other transfers/grants		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Other transfers/grants		–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	5	310 910	369 770	468 393	515 319	515 319	515 319	571 733	627 800	683 960
Capital Transfers and Grants										
National Government:		239 362	254 337	284 461	255 211	255 211	255 211	274 697	291 021	–
Current Year Receipts		239 362	254 337	284 461	255 211	255 211	255 211	274 697	291 021	–
Provincial Government:		–	–	–	–	–	–	–	–	–
Current Year Receipts		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Current Year Receipts		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Current Year Receipts		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	239 362	254 337	284 461	255 211	255 211	255 211	274 697	291 021	–
TOTAL RECEIPTS OF TRANSFERS & GRANTS		550 272	624 107	752 854	770 530	770 530	770 530	846 430	918 821	683 960

NW372 Madibeng - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		310 910	369 770	467 993	–	–	–	–	–	–
Water Services Operating Subsidy		–	–	–	–	–	–	–	–	–
Epwp Incentive				2 020						
Equitable Share		308 470	367 236	457 443						
Municipal Infrastructure Grant				6 000						
Municipal System Improvement Grant		890	934	930	–	–	–	–	–	–
Local Government Financial Management Grant		1 550	1 600	1 600	–	–	–	–	–	–
Provincial Government:		–	–	400	–	–	–	–	–	–
Other transfers/grants		–	–	400	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other transfers/grants		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Other transfers/grants		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants		310 910	369 770	468 393	–	–	–	–	–	–
Capital expenditure of Transfers and Grants										
National Government:		235 797	254 232	284 461	255 211	285 574	285 574	287 019	309 508	322 970
Municipal Infrastructure Grant (Mig)		224 147	236 232	248 461	242 907	273 270	273 270	287 005	309 486	322 935
Integrated National Electrification Programme		3 000	8 000	21 000	–	–	–	–	–	–
Department Of Water Affairs		8 650	10 000	15 000	12 304	12 304	12 304	14	22	35
Provincial Government:		–	105	–	–	400	400	–	–	–
Other Departments		2 854	–	–	–	400	400	–	–	–
Sport And Recreation		836	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants		–	–	–	–	–	–	–	–	–
Other grant providers:		3 565	–	–	–	–	–	–	–	–
Other capital transfers/grants		3 565	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		239 362	254 337	284 461	255 211	285 974	285 974	287 019	309 508	322 970
TOTAL EXPENDITURE OF TRANSFERS AND GRANT		550 272	624 107	752 854	255 211	285 974	285 974	287 019	309 508	322 970

NW372 Madibeng - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		310 910	369 770	442 428	515 319	515 319	515 319	584 215	647 023	–
Conditions met - transferred to revenue		310 910	369 770	442 428	515 319	515 319	515 319	584 215	647 023	–
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		310 910	369 770	442 428	515 319	515 319	515 319	584 215	647 023	–
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	3 086	3 102	–	–	–	–	–	–
Current year receipts		192 852	221 106	278 882	255 211	255 211	255 211	274 697	291 021	–
Conditions met - transferred to revenue		192 852	224 193	281 983	255 211	255 211	255 211	274 697	291 021	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		3 063	3 173	282	–	–	–	–	–	–
Current year receipts		1 253	1 364	1 300	–	–	–	–	–	–
Conditions met - transferred to revenue		(1 942)	(375)	1 221	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		6 259	4 911	361	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year			364	–	–	–	–	–	–	–
Current year receipts										
Conditions met - transferred to revenue		(364)	364	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		364	–							
Total capital transfers and grants revenue		190 546	224 181	283 205	255 211	255 211	255 211	274 697	291 021	–
Total capital transfers and grants - CTBM	2	6 623	4 911	361	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		501 456	593 951	725 633	770 530	770 530	770 530	858 912	938 044	–
TOTAL TRANSFERS AND GRANTS - CTBM		6 623	4 911	361	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Transfers to other municipalities											
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms											
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State											
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Organisations											
Total Cash Transfers To Organisations		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Groups of Individuals											
Total Cash Transfers To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL CASH TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other municipalities											
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms											
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State											
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations											
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Assistance To Indigents											
Assistance To Rural Areas (Water)		5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204
Total Non-Cash Grants To Groups Of Individuals:		5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204
TOTAL NON-CASH TRANSFERS AND GRANTS		5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204
TOTAL TRANSFERS AND GRANTS	6	5 392	13 323	22 610	25 000	10 000	10 000	20	10 000	10 590	11 204

NW372 Madibeng - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		13 132	–	14 058	17 995	16 093	16 093	17 313	18 216	19 185
Pension and UIF Contributions		2 381	1 463	1 839	1 447	1 873	1 873	1 537	1 627	1 718
Medical Aid Contributions		1 244	675	773	2 814	856	856	988	1 165	1 341
Motor Vehicle Allowance		5 454	5 066	5 556	5 409	5 919	5 919	5 744	6 083	6 422
Cellphone Allowance		1 677	1 351	1 501	1 336	1 680	1 680	1 418	1 502	1 586
Housing Allowances				–		–	–			–
Other benefits and allowances		–	–	–	–	–	–	–	–	–
Sub Total - Councillors		23 887	8 555	23 727	29 000	26 421	26 421	27 000	28 593	30 251
% increase	4		(64,2%)	177,3%	22,2%	(8,9%)	–	2,2%	5,9%	5,8%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		6 424	6 696	6 969	7 867	7 867	7 867	8 301	8 848	9 341
Pension and UIF Contributions		1 986	1 473	960	1 599	1 599	1 599	1 250	1 798	1 899
Medical Aid Contributions		527	485	443	640	640	640	679	719	759
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	42	49	56	51	51	51	54	57	60
Cellphone Allowance	3	70	72	74	79	79	79	84	89	94
Housing Allowances	3	1 200	1 941	2 682	1 504	1 504	1 504	1 597	1 691	1 786
Other benefits and allowances	3	–	–	–	–	–	–	–	–	–
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards										
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		10 249	10 716	11 184	11 739	11 739	11 739	11 965	13 202	13 938
% increase	4		4,6%	4,4%	5,0%	–	–	1,9%	10,3%	5,6%
Other Municipal Staff										
Basic Salaries and Wages		172 275	174 239	176 204	230 619	230 619	230 619	235 096	251 058	266 749
Pension and UIF Contributions		41 376	48 825	56 274	51 787	51 787	51 787	54 205	56 462	58 719
Medical Aid Contributions		21 139	23 941	26 743	20 898	20 898	20 898	21 277	22 592	23 906
Overtime		27 639	31 843	36 047	25 850	25 850	25 850	26 556	28 182	29 807
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	16 087	17 687	18 620	16 583	16 583	16 583	17 678	18 720	19 763
Cellphone Allowance	3	2 186	280	1 625	400	400	400	426	452	477
Housing Allowances	3	1 079	1 195	1 311	1 921	1 921	1 921	2 048	2 168	2 289
Other benefits and allowances	3	–	20 220	26 441	–	–	–	–	–	–
Payments in lieu of leave		10 748	7 571	4 393	10 884	10 884	10 884	11 602	12 286	12 971
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		292 527	325 801	347 660	358 941	358 941	358 941	368 887	391 920	414 682
% increase	4		11,4%	6,7%	3,2%	–	–	2,8%	6,2%	5,8%
Total Parent Municipality		326 663	345 073	382 571	399 680	397 101	397 101	407 852	433 716	458 871
			5,6%	10,9%	4,5%	(0,6%)	–	2,7%	6,3%	5,8%
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Board Members of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Senior Managers of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Other Staff of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Total Municipal Entities		–	–	–	–	–	–	–	–	–
TOTAL SALARY, ALLOWANCES & BENEFITS		326 663	345 073	382 571	399 680	397 101	397 101	407 852	433 716	458 871
% increase	4		5,6%	10,9%	4,5%	(0,6%)	–	2,7%	6,3%	5,8%
TOTAL MANAGERS AND STAFF	5,7	302 776	336 518	358 844	370 680	370 680	370 680	380 852	405 123	428 620

NW372 Madibeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4	1	316 457	64 748	145 908	–		527 113
Chief Whip		1	295 741	61 641	137 964	–		495 346
Executive Mayor		1	400 214	76 296	196 584	–		673 094
Deputy Executive Mayor			–	–	–			–
Executive Committee		5	3 253 151	739 692	1 652 328	–		5 645 171
Total for all other councillors		81	11 488 037	2 882 323	5 288 917	–		19 659 277
Total Councillors	8	89	15 753 600	3 824 700	7 421 701			27 000 001
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	798 200	250 037	348 192	145 462		1 541 891
Chief Finance Officer		1	774 852	230 513	353 412	141 183		1 499 960
Chief Operating Officer		1	602 552	176 441	197 419	137 408		1 113 820
Director Infrastructure Technical Services		1	609 900	198 925	250 206	127 437		1 186 468
Director Corporate Support Services		1	595 518	187 473	181 645	126 239		1 090 875
Director Human Settlement Planning		1	599 800	183 221	190 229	124 762		1 098 012
Director Community Services		1	593 600	167 813	234 727	119 412		1 115 552
Director Public Safety & Social Services		1	590 640	186 302	203 500	125 832		1 106 274
Director Economic Development Tourism & Agriculture		1	584 880	184 920	198 549	125 352		1 093 701
Chief Audit Executive		1	620 716	181 994	190 446	124 872		1 118 028
List of each offical with packages >= senior manager								
								–
Total Senior Managers of the Municipality	8,10	10	6 370 658	1 947 639	2 348 325	1 297 955		11 964 577
A Heading for Each Entity	6,7							
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	99	22 124 258	5 772 339	9 770 026	1 297 955		38 964 578

NW372 Madibeng - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2015/16			Current Year 2016/17			Budget Year 2017/18		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		72	–	72	81	–	81			
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	10	10	–	10	10	–			
Other Managers	7									
Professionals		*40*	*40*	*7*	*40*	*40*	*10*			
Finance		40	40	7	40	40	10			
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Technicians		*1 350*	*651*	–	*1 350*	*651*	–			
Finance		50	50	–	50	50	–			
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other		1 300	601	–	1 300	601	–			
Clerks (Clerical and administrative)		301	301	–	301	301	–			
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		30	21	–	30	21	–			
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	1 803	1 023	79	1 812	1 023	91			
% increase					0,5%	–	15,2%			
Total municipal employees headcount	6, 10	1 731	1 023	7	1 731	1 023	10			
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

NW372 Madibeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source																
Property rates		26 070	26 070	26 070	26 070	26 070	26 070	26 070	26 070	26 070	26 070	26 070	16 760	303 530	321 438	340 082
Property rates - penalties & collection charges													–	–	–	–
Service charges - electricity revenue		41 048	40 000	39 048	38 048	37 048	35 048	36 048	37 048	38 048	40 048	41 048	49 919	472 396	500 108	528 047
Service charges - water revenue		9 151	10 151	13 151	14 151	15 151	15 151	14 151	14 151	13 151	10 151	9 151	12 716	150 378	159 945	168 676
Service charges - sanitation revenue		3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 503	37 583	39 532	41 476
Service charges - refuse revenue		2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	5 791	32 553	33 481	35 399
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		106	106	106	106	106	106	106	106	106	106	106	106	1 270	1 345	1 423
Interest earned - external investments		458	458	458	458	458	458	458	458	458	458	458	458	5 500	5 825	6 162
Interest earned - outstanding debtors		7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	7 083	85 000	90 000	95 000
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines		167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 013	2 025
Licences and permits		333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 118	4 241
Agency services		750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 236	9 482
Transfers recognised - operational		201 476	–	–	–	178 685	–	–	–	191 572	–	–	–	571 733	627 800	683 960
Other revenue		1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 242	14 023	14 837
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		293 277	91 753	93 801	93 801	272 485	91 801	91 801	92 801	284 373	91 801	91 801	98 690	1 688 185	1 808 864	1 930 809
Expenditure By Type																
Employee related costs		31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	380 852	405 123	428 620
Remuneration of councillors		2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	27 000	28 593	30 251
Debt impairment		22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	22 500	270 000	285 000	300 000
Depreciation & asset impairment		50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	50 397	604 762	557 403	530 152
Finance charges		8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	100 000	107 655	108 419
Bulk purchases		48 817	45 817	45 817	45 817	41 817	40 817	45 817	45 817	45 817	45 817	48 817	48 817	549 800	581 900	613 100
Other materials		6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	83 940	89 221	94 396
Contracted services		13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	292	145 400	148 320	151 190
Transfers and grants		833	833	833	833	833	833	833	833	833	833	833	833	10 000	10 590	11 204
Other expenditure		10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	121 401	122 797	129 706
Loss on disposal of PPE													–	–	–	–
Total Expenditure		195 171	192 171	192 171	192 171	188 171	187 171	192 171	192 171	192 171	192 171	195 171	182 271	2 293 154	2 336 601	2 397 038
Surplus/(Deficit)		98 106	(100 418)	(98 370)	(98 370)	84 314	(95 370)	(100 370)	(99 370)	92 202	(100 370)	(103 370)	(83 581)	(604 969)	(527 737)	(466 229)
Transfers recognised - capital		166 987	–	–	–	–	80 655	–	–	39 377	–	–	13 986	301 005	324 486	357 935
Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributed assets													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		265 093	(100 418)	(98 370)	(98 370)	84 314	(14 715)	(100 370)	(99 370)	131 579	(100 370)	(103 370)	(69 595)	(303 964)	(203 251)	(108 294)
Taxation													–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	265 093	(100 418)	(98 370)	(98 370)	84 314	(14 715)	(100 370)	(99 370)	131 579	(100 370)	(103 370)	(69 595)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote																
Vote 01 - Executive Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 02 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 03 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 04 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 05 - Budget And Treasury Office		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	63 815	995 693	1 079 632	1 180 880
Vote 06 - Infrastructure And Technical Services		94 621	54 621	54 621	40 621	37 621	34 621	37 621	40 621	54 621	54 621	54 621	96 621	655 453	693 867	731 602
Vote 07 - Community Services		3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	3 287	39 443	40 823	43 219
Vote 08 - Human Settlement		210	210	210	210	210	210	210	210	210	210	210	210	2 514	2 662	2 817
Vote 09 - Economic Dev,tourism & Agric		24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	24 143	289 711	309 615	323 083
Vote 10 - Public Safety		531	531	531	531	531	531	531	531	531	531	531	531	6 375	6 751	7 143
Total Revenue by Vote		422 053	122 053	122 053	108 053	105 053	242 053	105 053	108 053	222 053	122 053	122 053	188 606	1 989 190	2 133 350	2 288 744
Expenditure by Vote to be appropriated																
Vote 01 - Executive Council		2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	2 959	35 511	39 725	42 029
Vote 02 - Municipal Manager		1 283	1 283	1 283	1 283	1 283	1 283	1 283	1 283	1 283	1 283	1 283	1 283	15 396	12 663	13 397
Vote 03 - Chief Operating Officer		3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	3 197	38 359	38 908	41 164
Vote 04 - Corporate And Support Services		7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	85 909	91 077	96 359
Vote 05 - Budget And Treasury Office		87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	74 739	1 038 771	1 014 018	1 000 656
Vote 06 - Infrastructure And Technical Services		88 552	76 552	65 552	65 552	50 552	45 552	46 552	50 552	65 552	65 552	79 552	86 552	786 618	832 648	878 392
Vote 07 - Community Services		10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	10 125	121 505	128 071	135 139
Vote 08 - Human Settlement		2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	27 772	29 394	31 099
Vote 09 - Economic Dev,tourism & Agric		1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	1 187	14 246	12 343	13 059
Vote 10 - Public Safety		10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	10 756	129 067	137 755	145 745
Total Expenditure by Vote		215 171	203 171	192 171	192 171	177 171	172 171	173 171	177 171	192 171	192 171	206 171	200 271	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) before assoc.		206 882	(81 118)	(70 118)	(84 118)	(72 118)	69 882	(68 118)	(69 118)	29 882	(70 118)	(84 118)	(11 665)	(303 964)	(203 251)	(108 294)
Taxation													–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	206 882	(81 118)	(70 118)	(84 118)	(72 118)	69 882	(68 118)	(69 118)	29 882	(70 118)	(84 118)	(11 665)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Standard																
Governance and administration		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	53 813	985 692	1 068 428	1 168 381
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Budget and treasury office		299 262	39 262	39 262	39 262	39 262	179 262	39 262	39 262	139 262	39 262	39 262	53 813	985 692	1 068 428	1 168 381
Corporate services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		836	836	836	836	836	836	836	836	836	836	836	836	10 032	10 624	11 240
Community and social services		91	91	91	91	91	91	91	91	91	91	91	91	1 093	1 157	1 225
Sport and recreation		13	13	13	13	13	13	13	13	13	13	13	13	160	169	179
Public safety		522	522	522	522	522	522	522	522	522	522	522	522	6 265	6 635	7 019
Housing		210	210	210	210	210	210	210	210	210	210	210	210	2 514	2 662	2 817
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		156 668	–	–	–	80 657	–	–	–	49 694	–	–	–	287 019	309 508	322 970
Planning and development		156 668	–	–	–	80 657	–	–	–	49 694	–	–	–	287 019	309 508	322 970
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	58 646	703 755	744 684	786 040
Electricity		39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	39 717	476 600	504 594	532 835
Water		12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	12 571	150 850	160 471	169 261
Waste water management		3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	38 005	40 005	42 006
Waste management		3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	3 192	38 300	39 613	41 938
Other		224	224	224	224	224	224	224	224	224	224	224	224	2 692	107	113
Total Revenue - Standard		515 636	98 968	98 968	98 968	179 625	238 968	98 968	98 968	248 662	98 968	98 968	113 520	1 989 190	2 133 350	2 288 744
Expenditure - Standard																
Governance and administration		102 237	102 237	102 237	102 237	102 237	102 237	102 237	102 237	102 237	102 237	102 237	89 337	1 213 946	1 196 390	1 193 605
Executive and council		7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	7 439	89 266	91 295	96 590
Budget and treasury office		87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	87 639	74 739	1 038 771	1 014 018	1 000 656
Corporate services		7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	7 159	85 909	91 077	96 359
Community and public safety		17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	17 315	207 774	220 889	233 689
Community and social services		3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	3 727	44 729	47 167	49 890
Sport and recreation		772	772	772	772	772	772	772	772	772	772	772	772	9 269	10 443	11 049
Public safety		10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	10 079	120 945	128 526	135 980
Housing		2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	2 314	27 772	29 394	31 099
Health		422	422	422	422	422	422	422	422	422	422	422	422	5 060	5 359	5 670
Economic and environmental services		3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	3 209	38 511	40 783	43 149
Planning and development														–	–	–
Road transport		3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	3 148	37 777	40 006	42 326
Environmental protection		61	61	61	61	61	61	61	61	61	61	61	61	734	777	822
Trading services		69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	69 798	50 898	818 676	866 196	913 537
Electricity		40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	40 465	51 426	496 539	525 223	553 975
Water		20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	20 855	(8 388)	221 020	235 922	248 766
Waste water management		2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	2 706	1 521	31 282	31 497	33 324
Waste management		5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	5 772	6 339	69 835	73 554	77 472
Other		1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	1 059	2 600	14 246	12 343	13 059
Total Expenditure - Standard		193 618	193 618	193 618	193 618	193 618	193 618	193 618	193 618	193 618	193 618	193 618	163 359	2 293 154	2 336 601	2 397 038
Surplus/(Deficit) before assoc.		322 018	(94 650)	(94 650)	(94 650)	(13 992)	45 350	(94 650)	(94 650)	55 044	(94 650)	(94 650)	(49 839)	(303 964)	(203 251)	(108 294)
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	322 018	(94 650)	(94 650)	(94 650)	(13 992)	45 350	(94 650)	(94 650)	55 044	(94 650)	(94 650)	(49 839)	(303 964)	(203 251)	(108 294)

NW372 Madibeng - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Standard	1															
Governance and administration		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Budget and treasury office		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Corporate services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20 000	11 000	–
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	13 000	4 000	–
Public safety		583	583	583	583	583	583	583	583	583	583	583	583	7 000	7 000	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	126 005	103 486	98 000
Planning and development													–	–	–	–
Road transport		10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	10 500	126 005	103 486	98 000
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	12 417	149 000	190 000	249 935
Electricity		1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	16 000	23 000	36 000
Water		10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	10 250	123 000	95 000	110 000
Waste water management		833	833	833	833	833	833	833	833	833	833	833	833	10 000	67 000	98 000
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	5 000	5 935
Other		500	500	500	500	500	500	500	500	500	500	500	500	6 000	20 000	10 000
Total Capital Expenditure - Standard	2	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935
Funded by:																
National Government		158 668	–	–	–	85 657	–	–	–	56 680	–	–	–	301 005	324 486	357 935
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality													–	–	–	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		158 668	–	–	–	85 657	–	–	–	56 680	–	–	–	301 005	324 486	357 935
Public contributions & donations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing													–	–	–	–
Internally generated funds		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Funding		158 668	–	–	–	85 657	–	–	–	56 680	–	–	–	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Multi-year expenditure *to be appropriated*	1															
Vote 06 - Infrastructure And Technical Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*																
Vote 01 - Executive Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 02 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 03 - Chief Operating Officer		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 04 - Corporate And Support Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 05 - Budget And Treasury Office		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 06 - Infrastructure And Technical Services		22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	22 917	275 005	288 486	342 000
Vote 07 - Community Services		1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	13 000	9 000	5 935
Vote 08 - Human Settlement		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Economic Dev,tourism & Agric		500	500	500	500	500	500	500	500	500	500	500	500	6 000	20 000	10 000
Vote 10 - Public Safety		583	583	583	583	583	583	583	583	583	583	583	583	7 000	7 000	–
Capital single-year expenditure sub-total	2	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935
Total Capital Expenditure	2	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	25 084	301 005	324 486	357 935

NW372 Madibeng - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source													1		
Property rates	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	19 167	230 000	240 000	255 000
Property rates - penalties & collection charges												–			
Service charges - electricity revenue	40 000	30 000	30 000	28 000	25 000	20 000	25 000	28 000	30 000	30 000	35 000	39 000	360 000	376 000	397 000
Service charges - water revenue	7 417	8 417	9 417	9 417	11 417	13 417	10 417	9 417	9 417	9 417	7 417	7 417	113 000	120 000	127 000
Service charges - sanitation revenue	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	2 333	28 000	30 000	31 000
Service charges - refuse revenue	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	25 000	26 000	27 000
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	106	106	106	106	106	106	106	106	106	106	106	106	1 270	1 345	1 423
Interest earned - external investments	458	458	458	458	458	458	458	458	458	458	458	458	5 500	5 825	6 162
Interest earned - outstanding debtors	5 333	5 333	5 333	5 333	5 333	5 333	5 333	5 333	5 333	5 333	5 333	(53 667)	5 000	7 000	8 000
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines	167	167	167	167	167	167	167	167	167	167	167	167	2 000	2 013	2 025
Licences and permits	333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 118	4 241
Agency services	750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 236	9 482
Transfer receipts - operational	–	–	146 054	–	–	146 054	–	–	146 054	–	–	133 572	571 733	627 800	683 960
Other revenue	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 242	14 023	14 837
Cash Receipts by Source	79 251	70 251	217 305	69 251	68 251	211 305	67 251	69 251	217 305	71 251	74 251	152 823	1 367 745	1 463 360	1 567 130
Other Cash Flows by Source															
Transfer receipts - capital	158 668	–	–	–	85 657	–	–	–	56 680	–	–	–	301 005	324 486	357 935
Contributions recognised - capital & Contributed a	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivable	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	237 919	70 251	217 305	69 251	153 908	211 305	67 251	69 251	273 985	71 251	74 251	152 823	1 668 750	1 787 846	1 925 065
Cash Payments by Type															
Employee related costs	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	31 738	380 852	405 123	428 620
Remuneration of councillors	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	2 250	27 000	28 593	30 251
Finance charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases - Electricity	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	39 000	468 000	495 000	522 000
Bulk purchases - Water & Sewer	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	6 817	81 800	86 900	91 100
Other materials	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	6 995	83 940	89 221	94 396
Contracted services	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	13 192	292	145 400	148 320	151 190
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	833	833	833	833	833	833	833	833	833	833	833	833	10 000	10 590	11 204
Other expenditure	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	10 117	121 401	122 797	129 706
Cash Payments by Type	110 941	110 941	110 941	110 941	110 941	110 941	110 941	110 941	110 941	110 941	110 941	98 041	1 318 392	1 386 544	1 458 467
Other Cash Flows/Payments by Type															
Capital assets	23 918	23 918	23 918	23 918	23 918	23 918	23 918	23 918	23 918	23 918	23 918	37 904	301 005	324 486	357 935
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	(34 833)	–	–	–
Total Cash Payments by Type	138 026	138 026	138 026	138 026	138 026	138 026	138 026	138 026	138 026	138 026	138 026	101 112	1 619 397	1 711 030	1 816 402
NET INCREASE/(DECREASE) IN CASH HELD	99 893	(67 775)	79 279	(68 775)	15 882	73 279	(70 775)	(68 775)	135 959	(66 775)	(63 775)	51 711	49 353	76 816	108 663
Cash/cash equivalents at the month/year begin:	(29 235)	70 658	2 883	82 162	13 387	29 269	102 548	31 773	(37 002)	98 957	32 182	(31 593)	(29 235)	20 118	96 934
Cash/cash equivalents at the month/year end:	70 658	2 883	82 162	13 387	29 269	102 548	31 773	(37 002)	98 957	32 182	(31 593)	20 118	20 118	96 934	205 597

NW372 Madibeng - NOT REQUIRED - municipality does not have entities

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contri		–	–	–	–	–	–	–	–	–
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
Total Expenditure		–	–	–	–	–	–	–	–	–
Surplus/(Deficit)		–	–	–	–	–	–	–	–	–
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - operational										
Public contributions & donations										
Borrowing										
Internally generated funds										
Total sources		–	–	–	–	–	–	–	–	–
Financial position										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

NW372 Madibeng - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

NW372 Madibeng - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework			Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													–
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													–
Total Operating Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure Obligation By Contract	2													–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Parent Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Entities:														
Revenue Obligation By Contract	2													
N/A		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													
N/A		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Operating Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure Obligation By Contract	2													
N/A		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Entity Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–

NW372 Madibeng - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		159 838	181 495	261 574	232 711	256 059	256 059	275 005	257 486	290 935
Infrastructure - Road transport		61 832	87 235	131 631	109 519	141 369	141 369	126 005	103 486	98 000
Roads, Pavements & Bridges		61 832	87 235	131 631	109 519	141 369	141 369	126 005	103 486	98 000
Storm water										
Infrastructure - Electricity		9 329	12 000	22 000	13 304	13 304	13 304	16 000	23 000	36 000
Generation										
Transmission & Reticulation		9 329	12 000	22 000	12 304	12 304	12 304	14 000	22 000	35 000
Street Lighting		–	–	–	1 000	1 000	1 000	2 000	1 000	1 000
Infrastructure - Water		70 477	33 577	86 271	107 388	98 401	98 401	123 000	109 000	130 000
Dams & Reservoirs										
Water purification		70 477	33 577	86 271	103 388	94 401	94 401	73 000	64 000	75 000
Reticulation		–	–	–	4 000	4 000	4 000	50 000	45 000	55 000
Infrastructure - Sanitation		18 200	38 684	20 509	2 500	2 500	2 500	10 000	12 000	16 000
Reticulation		–	–	–	–	–	–	–	–	–
Sewerage purification		18 200	38 684	20 509	2 500	2 500	2 500	10 000	12 000	16 000
Infrastructure - Other		–	10 000	1 164	–	485	485	–	10 000	10 935
Waste Management			10 000	–	–	485	485	–	5 000	5 935
Transportation	2	–	–	–	–	–	–	–	–	–
Gas										
Other	3	–	–	1 164	–	–	–	–	5 000	5 000
Community		32 964	47 159	23 198	7 500	13 000	13 000	20 000	11 000	–
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls		12 847	19 114	9 107	–	–	–	–	–	–
Libraries		–	–	–	7 500	7 500	7 500	7 000	7 000	–
Recreational facilities		11 724	16 348	14 091	–	5 500	5 500	13 000	4 000	–
Fire, safety & emergency		–	–	–	–	–	–	–	–	–
Security and policing										
Buses	7	–	–	–	–	–	–	–	–	–
Clinics										
Museums & Art Galleries										
Cemeteries		6 480	9 900	–	–	–	–	–	–	–
Social rental housing	8	1 856								
Other		57	1 797	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings										
Other	9									
Investment properties		–	–	–	–	–	–	–	–	–
Housing development										
Other		–	–	–	–	–	–	–	–	–
Other assets		56	4 927	4 228	–	2 361	2 361	–	7 000	–
General vehicles		–	(0)	–	–	–	–	–	–	–
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment										
Computers - hardware/equipment		–	–	–	–	–	–	–	–	–
Furniture and other office equipment		56	3 589	1 585	–	861	861	–	–	–
Abattoirs										
Markets										
Civic Land and Buildings				1 990						
Other Buildings		–	–	–	–	1 500	1 500	–	7 000	–
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)										
Other		–	1 338	652	–	–	–	–	–	–
Agricultural assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Total Capital Expenditure on new assets	1	192 858	233 581	289 000	240 211	271 420	271 420	295 005	275 486	290 935
Specialised vehicles		–	–	–	–	–	–	–	–	–
Refuse										
Fire										
Conservancy										
Ambulances										

NW372 Madibeng - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		–	–	–	15 000	17 000	17 000	6 000	49 000	67 000
Infrastructure - Road transport		–	–	–	12 000	14 000	14 000	6 000	8 000	5 000
Roads, Pavements & Bridges		–	–	–	12 000	14 000	14 000	6 000	8 000	5 000
Storm water										
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Generation										
Transmission & Reticulation										
Street Lighting										
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Dams & Reservoirs										
Water purification										
Reticulation		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	3 000	3 000	3 000	–	41 000	62 000
Reticulation		–	–	–	3 000	3 000	3 000	–	41 000	62 000
Sewerage purification										
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Waste Management										
Transportation	2									
Gas										
Other	3									
Community		–	–	–	–	–	–	–	–	–
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings										
Other	9									
Investment properties		–	–	–	–	–	–	–	–	–
Housing development										
Other										
Other assets		–	–	–	–	–	–	–	–	–
General vehicles										
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment										
Computers - hardware/equipment										
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
Agricultural assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Total Capital Expenditure on renewal of existing	1	–	–	–	15 000	17 000	17 000	6 000	49 000	67 000

NW372 Madibeng - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		34 794	38 547	81 552	55 176	54 974	54 974	65 420	69 703	73 746
Infrastructure - Road transport		7 417	8 889	12 756	10 103	10 263	10 263	11 070	11 617	12 291
Roads, Pavements & Bridges		7 417	8 889	12 756	10 103	10 263	10 263	11 070	11 617	12 291
Storm water										
Infrastructure - Electricity		19 234	18 538	38 144	15 800	16 800	16 800	22 000	21 710	22 969
Generation										
Transmission & Reticulation		18 238	17 691	36 055	15 000	16 000	16 000	21 500	21 180	22 408
Street Lighting		997	847	2 089	800	800	800	500	530	560
Infrastructure - Water		5 426	8 808	22 866	23 011	21 811	21 811	24 550	29 175	30 868
Dams & Reservoirs		713	313	2 078	1 100	1 000	1 000	1 500	1 589	1 681
Water purification		–	–	–	–	–	–	–	–	–
Reticulation		4 712	8 495	20 788	21 911	20 811	20 811	23 050	27 587	29 187
Infrastructure - Sanitation		2 506	2 174	7 306	5 500	5 500	5 500	7 000	6 354	6 723
Reticulation		2 506	2 174	7 306	5 500	5 500	5 500	7 000	6 354	6 723
Sewerage purification										
Infrastructure - Other		211	139	479	762	600	600	800	847	896
Waste Management		211	139	479	762	600	600	800	847	896
Transportation	2									
Gas										
Other	3									
Community		2 036	1 550	4 102	5 140	4 224	4 224	5 250	5 560	5 882
Parks & gardens		555	599	2 583	2 091	1 871	1 871	2 650	2 806	2 969
Sportsfields & stadia		440	–	–	–	–	–	–	–	–
Swimming pools		263	43	18	300	–	–	100	106	112
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency		117	63	47	216	–	–	–	–	–
Security and policing		72	–	–	500	500	500	500	530	560
Buses	7									
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries										
Cemeteries		380	696	1 430	1 330	1 330	1 330	1 500	1 589	1 681
Social rental housing	8									
Other		208	148	24	703	523	523	500	530	560
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings										
Other	9									
Investment properties		–	–	–	–	–	–	–	–	–
Housing development										
Other										
Other assets		4 703	40 308	10 368	11 607	9 365	9 365	3 720	3 844	4 067
General vehicles		2 045	2 579	2 375	–	–	–	–	–	–
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		2 032	528	4 526	4 161	3 630	3 630	1 400	1 483	1 569
Computers - hardware/equipment		–	623	–	5 000	4 000	4 000	2 000	2 118	2 241
Furniture and other office equipment		48	–	–	–	–	–	–	–	–
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		0	–	–	–	–	–	–	–	–
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		578	36 578	3 467	2 446	1 735	1 735	320	244	258
Agricultural assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Total Repairs and Maintenance Expenditure	1	41 533	80 405	96 021	71 923	68 563	68 563	74 390	79 107	83 696

NW372 Madibeng - Supporting Table SA34d Depreciation by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Depreciation by Asset Class/Sub-class										
Infrastructure		331 875	428 572	353 348	25 375	25 375	25 375			
Infrastructure - Road transport		130 006	164 634	120 731	8 506	8 506	8 506			
Roads, Pavements & Bridges		130 000	163 000	119 000	8 500	8 500	8 500			
Storm water		6	1 634	1 731	6	6	6			
Infrastructure - Electricity		33 535	45 637	47 536	3 535	3 535	3 535			
Generation										
Transmission & Reticulation		33 530	45 632	47 531	3 530	3 530	3 530			
Street Lighting		5	5	5	5	5	5			
Infrastructure - Water		130 050	167 140	138 080	10 050	10 050	10 050			
Dams & Reservoirs										
Water purification		50	50	50	50	50	50			
Reticulation		130 000	167 090	138 030	10 000	10 000	10 000			
Infrastructure - Sanitation		32 500	45 001	41 001	2 500	2 500	2 500			
Reticulation										
Sewerage purification		32 500	45 001	41 001	2 500	2 500	2 500			
Infrastructure - Other		5 784	6 160	6 000	784	784	784			
Waste Management		5 784	6 160	6 000	624	624	624			
Transportation	2									
Gas										
Other	3	–	–	–	160	160	160			
Community		23 444	39 086	47 935	6 553	6 553	6 553			
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries		6 160	10 160	10 999	160	160	160			
Recreational facilities		12 700	19 700	19 800	4 809	4 809	4 809			
Fire, safety & emergency		730	730	735	730	730	730			
Security and policing		119	119	139	119	119	119			
Buses	7									
Clinics		135	777	8 562	135	135	135			
Museums & Art Galleries										
Cemeteries		3 600	7 600	7 700	600	600	600			
Social rental housing	8									
Other										
Heritage assets		–	–	–	–	–	–			
Buildings										
Other	9									
Investment properties		–	–	–	–	–	–			
Housing development										
Other										
Other assets		247 241	253 027	179 842	55 442	55 442	55 442			
General vehicles										
Specialised vehicles	10	–	–	–	–	–	–			
Plant & equipment		9 500	15 500	19 744	4 500	4 500	4 500			
Computers - hardware/equipment		1 420	2 420	2 850	420	420	420			
Furniture and other office equipment		687	987	1 039	686	686	686			
Abattoirs										
Markets		490	880	877	490	490	490			
Civic Land and Buildings										
Other Buildings		9 650	11 650	11 850	7 650	7 650	7 650			
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		225 494	221 590	143 482	41 696	41 696	41 696			
Agricultural assets		–	–	–	–	–	–			
Biological assets		–	–	–	–	–	–			
Intangibles		–	–	–	–	–	–			
Computers - software & programming										
Total Depreciation	1	602 560	720 685	581 126	87 370	87 370	87 370			

NW372 Madibeng - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2017/18 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
Capital expenditure	1							
Vote 01 - Executive Council		–	–	–	–	–	–	–
Vote 02 - Municipal Manager		–	–	–	–	–	–	–
Vote 03 - Chief Operating Officer		–	–	–	–	–	–	–
Vote 04 - Corporate And Support Services		–	–	–	–	–	–	–
Vote 05 - Budget And Treasury Office		–	–	–	–	–	–	–
Vote 06 - Infrastructure And Technical Services		275 005	288 486	342 000	–	–	–	–
Vote 07 - Community Services		13 000	9 000	5 935	–	–	–	–
Vote 08 - Human Settlement		–	–	–	–	–	–	–
Vote 09 - Economic Dev,tourism & Agric		6 000	20 000	10 000	–	–	–	–
Vote 10 - Public Safety		7 000	7 000	–	–	–	–	–
Total Capital Expenditure		301 005	324 486	357 935	–	–	–	–
Future operational costs by vote	2							
Vote 01 - Executive Council		35 511	39 725	42 029	–	–	–	–
Vote 02 - Municipal Manager		15 396	12 663	13 397	–	–	–	–
Vote 03 - Chief Operating Officer		38 359	38 908	41 164	–	–	–	–
Vote 04 - Corporate And Support Services		85 909	91 077	96 359	–	–	–	–
Vote 05 - Budget And Treasury Office		1 051 671	1 031 220	1 024 587	–	–	–	–
Vote 06 - Infrastructure And Technical Services		796 618	843 238	889 596	–	–	–	–
Vote 07 - Community Services		121 505	128 071	135 139	–	–	–	–
Vote 08 - Human Settlement		27 772	29 394	31 099	–	–	–	–
Vote 09 - Economic Dev,tourism & Agric		14 246	12 343	13 059	–	–	–	–
Vote 10 - Public Safety		129 067	137 755	145 745	–	–	–	–
Total future operational costs		2 316 054	2 364 393	2 432 175	–	–	–	–
Future revenue by source	3							
Property rates		303 530	321 438	340 082				
Property rates - penalties & collection charges								
Service charges - electricity revenue		473 000	500 782	528 801				
Service charges - water revenue		150 800	160 418	169 205				
Service charges - sanitation revenue		38 005	40 005	42 006				
Service charges - refuse revenue		33 300	34 318	36 336				
Service charges - other		–	–	–				
Rental of facilities and equipment		1 270	1 345	1 423				
Total future revenue		999 905	1 058 306	1 117 853	–	–	–	–
Net Financial Implications		1 617 154	1 630 573	1 672 256	–	–	–	–

NW372 Madibeng - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2017/18 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4	2		2	6	3	3	5		Audited Outcome 2015/16	Current Year 2016/17 Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
01 - Executive Council		Furniture And Other Office Equipme		A	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
02 - Municipal Manager		Furniture And Other Office Equipme		A	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	13	–	–	–		New
02 - Municipal Manager		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
03 - Chief Operating Officer		2100 Municipal Manager		A	Yes	Infrastructure - Other	Other		–	–	–	–	–	–		New
03 - Chief Operating Officer		2404 Water Distribution Network	62500-403	A	Yes	Infrastructure - Water	Water Purification		–	–	13	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		A	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		A	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		A	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	57	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		A	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	11	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
03 - Chief Operating Officer		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	24	–	–	–		New
04 - Corporate And Support Services		2100 Municipal Manager		B	Yes	Infrastructure - Other	Other		–	–	–	–	–	–		New
04 - Corporate And Support Services		2200 Corporate Support Services		B	Yes	Infrastructure - Other	Other		–	–	–	–	–	–		New
04 - Corporate And Support Services		2404 Water Distribution Network	62500-403	B	Yes	Infrastructure - Water	Water Purification		–	–	–	–	–	–		New
04 - Corporate And Support Services		2802 Licensing: Drivers Licenses		B	Yes	Fire, Safety & Emergency	Fire, Safety & Emergency		–	–	–	–	–	–		New
04 - Corporate And Support Services		2802 Licensing: Drivers Licenses		B	Yes	Fire, Safety & Emergency	Fire, Safety & Emergency		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	184	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	30	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	Yes	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	No	Furniture And Other Office Equipment	Furniture And Other Office Equipment		–	–	–	–	–	–		New
04 - Corporate And Support Services		Furniture And Other Office Equipme		B	Yes

NW372 Madibeng - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project R thousand	Ref. 1,2	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2016/17 Original Budget	Current Year 2016/17 Full Year Forecast	2017/18 Medium Term Revenue & Expenditure Framework Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality:												
List all capital projects grouped by Municipal Vote				*Examples*	*Examples*							
10 - Public Safety		2804 Disaster Management		*Infrastructure - Other*	*Other*		2011/12	–	–	–	–	–
Entities:												
List all capital projects grouped by Municipal Entity												
Entity Name												
Project name												